

NEWS: EUROPE

Russia moves to overhaul monopolies

By John Thornhill in Moscow

President Boris Yeltsin yesterday signed a series of sweeping decrees to restructure Russia's "natural monopolies" and overhaul its inefficient municipal services.

This new burst of economic reform, the most radical since 1992-1993, aims to inject greater competition in important industries, strengthen public finances and spark growth in an economy which has been dogged by recession since the beginning of the decade.

Mr Boris Nemtsov, first deputy prime minister, is spearheading the reform drive. He said the measures would also help the government pay off wages owed to federal

employees and attract new investment to upgrade the country's run-down infrastructure.

Outlining plans to reform the natural monopolies, Mr Nemtsov vowed to create a competitive wholesale market for electricity delivery to reduced tariffs by the year-end.

The government would keep control of a 51 per cent share of UES, the big electricity utility, and retain an integrated power grid, he said. But it would seek an additional \$8bn from outside investors to build new power transmission lines.

Mr Nemtsov said the government would also exercise stronger control over the railway network and Gazprom, the giant gas monopoly

in which the state retains a 40 per cent stake. But he said the government would not break up the company as had previously been mooted.

"We must retain the single system of gas supply in Russia, we must strengthen the positions of Gazprom in foreign markets, we must facilitate the growth of the price of Gazprom shares. The richer Gazprom is, the richer Russia is," he said.

However, Mr Nemtsov said competitive tenders would be held for new gas deposits, and wider access would be granted to the pipeline network. Government officials will visit Gazprom's headquarters on May 16 to discuss how to implement the industry restructuring.

In an apparent departure from its monopolies policy, the government announced plans yesterday to turn the Svyazinvest telecommunications holding company into the dominant carrier of international and long-distance telephone traffic.

"On the one hand, the government is trying to beat up the gas, electricity and railway industries but on the other trying to create a new national telecoms monopoly," said one western banker in Moscow, speculating the government was not strong enough to tackle every entrenched interest simultaneously.

Mr Nemtsov said the government would sell 25 per cent of Svyazinvest's shares to Russian or foreign

investors for at least \$1.2bn and subsequently sell a further 24 per cent to Russian investors. But the terms of the tender suggest well-connected Russian banks are likely to win control of the company.

The other main thrust of economic reform will be aimed at slashing housing and utility subsidies, which are a drain on federal and local treasuries.

Mr Vyacheslav Basin, chairman of the federal housing policy committee, said local government was wasting billions a year subsidising inefficient municipal services.

The government would now encourage greater competition in municipal services, introduce energy-saving technology and phase out housing subsidies for the rich.

Socialists attack Juppé social plans

By David Buchanan in Paris

French Socialists yesterday attacked the cost of Mr Alain Juppé's latest social plans, while also complaining the prime minister had stolen some ideas – like adjusting working time to create more jobs – from them.

This inversion of the usual stances taken by the centre-right government and left-wing opposition indicated that, at the start of the second week, the campaign between the mainstream parties is already developing into a battle for the centre of French politics.

In a television interview, Mr Juppé pledged action on several social priorities. However, he still forecast that, if returned to power, the centre-right would

increase general spending by "a little less than inflation", thus cutting it slightly in real terms for the next five years.

The prime minister's promises to extend health insurance, give more aid to farmers and re-introduce a bill to help the very poor would cost FFr25bn (\$4bn) extra, said Mr Dominique Strauss-Kahn, a former Socialist minister yesterday. Given his pledge to keep the lid on spending, Mr Juppé "will have to cut elsewhere", Mr Strauss-Kahn forecast. Other Socialists accused Mr Juppé of deliberately distorting figures to show that unemployment and taxes had only risen marginally during the past four years of centre-right rule.

However, Ms Dominique

Voynet, leader of the Greens, who have allied themselves to the Socialists, reacted positively yesterday to Mr Juppé's promise to create an independent committee on "environmental ethics" to consider such issues as the restarting of the Superphénix nuclear reactor near Lyon. Superphénix, abandoned as a breeder reactor but maintained for research, is a big issue for the Greens. "If election time makes Alain Juppé reconsider, then I rejoice," said Ms Voynet.

Today the coalition of the Gaullist RPR and centre-right UDF will issue their manifesto, while Mr Lionel Jospin, Socialist leader, will hold an election strategy session with Mr Robert Hine, Communist general secre-



Socialist leader Lionel Jospin (right) on the campaign trail in Blois where he discussed new plans for the town and met the mayor, Jack Lang, former Socialist minister (left)

etary. Mr Jospin explained his aim was to agree on as many election issues as possible with Mr Hine, but not to try to hammer out a programme for governing together with the Communists.

Socialists in France and Germany have been discussing their approach to economic and monetary union. The Socialist spokesman in Paris said yesterday. He claimed the German SPD had initially favoured postponing EMU beyond 1999, but had come round to the right rule. France and Emma, Page 16

Italian voters give hardliners ammunition

By Robert Graham in Rome

The centre-left government's difficult task of negotiating a satisfactory reform of Italy's pensions and welfare system has been complicated by Sunday's local elections which involved almost one-fifth of the electorate.

The hardliners in Reconstruted Communism (RC), headed by Mr Fausto Bertinotti, are determined to limit the scope of any shake-up in the generous pensions system. It is they who have emerged from the elections with their bargaining power enhanced. The RC's performance has underlined that the government of Mr Romano Prodi, the prime minister, can only survive with its support and this means moving away from the centre to the left on a range of issues, not just pensions.

Mr Bertinotti has consistently refused to give a blanket endorsement to the government since it took office last May, instead he has conditioned the vital votes of his 35 deputies almost on a case-by-case basis.

RC chose to stand alone in Sunday's first round of voting in many of the towns and cities to demonstrate that its votes were indispensable to the Olive Tree coalition – most notably in the flagship cities of Milan and Turin.

Under the local election voting system, unless a coalition and its candidate for mayor obtains an absolute majority on the first round, there is a run-off. The system enables parties to

test their strength without necessarily prejudicing the outcome in the run-off.

In Milan and Turin the impact of the RC fighting alone was clear. Without RC, the Olive Tree coalition could muster 27 per cent of the vote in Milan and 35 per cent in Turin. If RC's almost 9 per cent were added, this would be enough to overtake the rightwing alliance in Turin and to be just behind in Milan.

In contrast, in cities such as Ravenna and Siena where RC decided to back the Olive Tree alliance, there was an absolute majority. The message from Mr Bertinotti is that, without RC, the Olive Tree has no chance in the run-off on May 11. This puts Mr Massimo D'Alema, leader of the Party of the Democratic Left (PDS) which is the dominant coalition partner, in an awkward position.

Over the past year he has been trying to broaden the appeal of the PDS by moving into the centre and making it a real social democrat party. But he risks formalising the existence of two mutually antagonistic "lefts" – the PDS and the RC. The strengthening of RC is all the more problematical as he is trying to pilot the parliamentary commission charged with drawing up proposals for constitutional reform by the end of June. He can only achieve this through a broad deal with the opposition headed by Mr Silvio Berlusconi, former premier, and Mr Bertinotti is opposed to such a deal.

Mr Bertinotti nearly brought down the government earlier this month by refusing to back the policy of sending troops to Albania. The government survived by relying on the votes of the rightwing opposition. All parties recognised this experience was difficult to repeat without formally seeking a new parliamentary majority which almost certainly would lead to formation of a new government.

Yesterday Mr Bertinotti called for a clear pact with the government on a policy platform. This was a more subtle way of indicating the government had to move closer to RC's minimalist view of pension reform and its scepticism of the rush to join the single European currency. Mr Prodi is committed to joining the euro in the first wave of countries, but for his survival he has to rely on Mr Bertinotti.

The elections and the horse-trading to forge alliances for the run-off therefore increase the likelihood of an impending government showdown.

Bruton to break with past as Ireland awaits election call

John Murray Brown on a 'choose-your-government' approach



Tight race: John Bruton and Bertie Ahern

spend more than one term in opposition.

Polls suggest it will be a tight race, with the populist Fianna Fail, led by Mr Bertie Ahern, with Ms Mary Harney's Progressive Democrats (PDs) predicted to win. However, that supposition is based on how voters would use their first preferences under Ireland's multi-seat constituency, single-transferable vote system.

At the last election in 1992, only 20 per cent of the 166 deputies in the Irish parliament or Dail were returned as a result of first preferences.

In theory, Ireland's system allows voters to express a preference for a coalition by naming as their second preference a possible partner for their first-preference party. But results are difficult to forecast, particularly as the main parties' traditional links with their rural base are breaking down as people leave the countryside.

To be certain of a majority this time, Fine Gael would need to secure significant numbers of second or third preferences from the other

two parties, as they would from Fine Gael.

According to a recent poll in the Dublin area, which accounts for a third of the electorate, more than 25 per cent were undecided. More strikingly, only 40 per cent of first-time voters said they would vote, underlining a growing dissatisfaction with national politics.

The coalition's chances of forming the next government will turn on Labour's performance. If current polls are anything to go by, Labour is set to lose up to a third of its 32 seats – mostly to Fianna Fail. But party officials believe such predictions are over-gloomy and point out that 22 of Labour's seats last time were won on first preference votes.

The government will doubtless make much of the economic "feel good factor". By calling the election now, Mr Bruton hopes some of the residual glow from last year's successful handing of the EU presidency may rub off on the condition. He is also expected to exploit any embarrassment arising from the current tribunal hearing

into political donations – in which Mr Charles Haughey, Fianna Fail's former leader, is accused of receiving £1.3m (\$2m) from the owner of a local supermarket chain while he was prime minister in the late 1980s.

But with Europe and Northern Ireland well down the agenda, the main contest is likely to be fought over local issues.

In the next few days, the Dail is expected to pass legislation on local government finance – a direct response to calls from farming communities for rural water rates to be abolished.

A unashamedly populist measure, the coalition believes it can use the water issue to exploit divisions between Fianna Fail and the more market-oriented PDs, who have called for water charges to remain.

The government is also hoping it has a vote winner in its recent licensing of rural television transmitters, which pick up British television signals and redirect them to homes in the west of Ireland. This has angered Dublin-based cable companies awarded franchises to operate in the area.

Clearly with so little between the parties in the polls and so many floating voters, the conduct of the campaign will be critical.

Independents are also expected to pose a significant challenge to the main parties. If there is one fairly safe prediction, it is that the Greens and other independents will increase their representation from six seats.

As Mr F. J. Mara, chief election strategist for Fianna Fail explains: "I keep telling our party officers to remember we're fighting 41 separate elections this time, one in each constituency."

More 'haves' in Hamburg

Hamburg and Brussels boast the highest percentage of Europe's "haves"; France's overseas departments and Spain's Extremadura region have a greater quotient of "have-nots". Those are the findings of a survey published yesterday by the European Union's statistical body, Eurostat, which ranked the most and least prosperous regions of the EU in terms of the incomes of its citizens.

According to Eurostat, average income across the EU is around \$18,300. On average, people living in Hamburg and Brussels earned about twice that. Average income in the US is around \$21,750, while the figure for Japan is \$31,940, according to Eurostat.

On the national level, Luxembourg has the EU's highest average income (\$33,490) while Portugal (\$7,945) has the lowest.

AP, Brussels

Soccer club chief arrested

Italian police said yesterday they had arrested the chairman of the first division soccer club, Vincenzo, and his predecessor on suspicion of bankruptcy fraud. A finance police statement said Mr Gianni Sacchetti and Mr Pieraldo Dalle Carbonare, whose family owned the club until last September, were among six people arrested on Sunday. Four people, including Mr Sacchetti, Mr Dalle Carbonare and his brother Sebastiano, were being held in jail in Milan. Two others were under house arrest.

The detentions followed three months of investigations linked to the collapse in June 1995 of Trevitrix, a financial holding company controlled by the Dalle Carbonare family. The police statement said all six men were suspected of conspiring fraudulently to disperse the assets of Trevitrix through front companies, including one allegedly used by Mr Sacchetti to buy a 99.9 per cent stake in the Vincenzo club.

The statement said investigators believed the company was owned by the Dalle Carbonare family "which pretended to seize control of Vincenzo to prevent the club being included in assets subject to receivership procedures".

Reuter, Rome

IMF backs Russia's reforms

Mr Anatoly Chubais, Russia's reformist first deputy prime minister, has won strong backing from the International Monetary Fund and World Bank for the government's latest reform drive.

After meetings with finance ministers from the Group of Seven countries in Washington at the weekend, Mr Chubais said Russia would join the Paris Club of creditor nations this year and be admitted to the World Trade Organisation by the end of 1998. John Thornhill, Moscow

EUROPEAN NEWS DIGEST

Dutch want focus on jobs

The Dutch presidency of the European Union yesterday expressed the hope that the need to tackle unemployment would be reflected in the revision of the Maastricht treaty due to be agreed at the Amsterdam summit in June.

Mr Hans van Mierlo, the Dutch foreign minister, said after a meeting in Hamburg yesterday with Mr Klaus Kinkel, his German counterpart, that he detected a growing consensus in favour of an employment paragraph in the inter-governmental conference to update the treaty. However, he said, it remained unclear how effective such a paragraph could be because he expected the text would have to please both supporters of a more active EU approach to Europe's problem of high unemployment and critics which have been strongly opposed.

He expressed doubts whether conditions would improve after the widely expected victory of the opposition Labour party in Thursday's UK general election.

Yesterday's talks underlined the unity of Germany and the Netherlands in their enthusiasm for greater integration of the EU. Mr Kinkel stressed the importance of a successful summit in Amsterdam as a prelude to opening negotiations at the end of this year on expanding the Union.

Peter Norman, Hamburg

Work pact agreed in Spain

Leaders of Spain's main unions and employers' organisations yesterday put their formal signatures to a wide-ranging "job stability agreement", the most significant accord reached between them for more than a decade. They called on the centre-right government to use it to push legal changes rapidly through parliament so that the new rules could take effect.

The signatories had to avoid demonstrators from minority unions protesting against the pact, agreed earlier this month after tough negotiations between the General Workers Union, Workers' Commissions, the Spanish Confederation of Business Organisations and the Spanish Confederation of Small and Medium-Sized Companies.

The main innovation is a new kind of work contract aimed at increasing the number of stable jobs and limiting the maximum compensation which employees may seek when they are made redundant. The agreement is aimed at overcoming companies' reluctance to engage permanent staff, and reducing the official jobless rate of almost 22 per cent, easily the highest in the European Union.

David White, Madrid

Iberia under investigation

Spanish competition authorities yesterday began an investigation into allegations of price-fixing on domestic routes by Iberia, the state-owned airline, and its two leading private-sector competitors.

The move came in response to complaints from a consumers' association and regional authorities in the Canary and Balearic Islands after all three companies announced fare increases of at least 10 per cent on almost all their Spanish services and the dropping of some promotional fares.

The increases brought an end to a price war waged since last year between Iberia, the privately owned Air Europa, and Spanair, a joint venture in which SAS is a partner. The two private sector companies, initially founded as charter airlines, have been competing in regular scheduled services since the Spanish market was deregulated in 1993.

The economy ministry's competition unit said the companies were suspected of agreeing to raise fares simultaneously and to bring them into line with each other.

David White

Karabakh talks get nowhere

The leaders of Armenia and Azerbaijan held peace talks in Istanbul yesterday but failed to make any progress in ending 10 years of fighting over the region of Nagorno-Karabakh. The mountainous enclave is legally part of Azerbaijan but its majority Armenian population has seized control there. Fighting flared up again last week between Azeri troops and rebel Armenian forces. The clashes are the worst since a 1994 ceasefire.

Turkey, which has backed Azerbaijan, sponsored the talks between Armenia's President Levon Ter-Petrosyan and Mr Haydar Aliyev, the Azeri leader. Although neither made any statement after the meeting, the Azeri consul in Istanbul, Mr Abbas Hacaloglu, said: "There has not been a change in the views concerning the solution of the problem."

Mr Hacaloglu said his government wanted a peaceful solution: "We are ready to give the largest possible autonomy to Nagorno-Karabakh." But he warned: "We are determined not to leave Karabakh under Armenian occupation. If necessary, we will fight to the last Azeri to free our land from occupation."

John Barham, Ankara

More 'haves' in Hamburg

Hamburg and Brussels boast the highest percentage of Europe's "haves"; France's overseas departments and Spain's Extremadura region have a greater quotient of "

NEWS: INTERNATIONAL

Global watchdogs urged to bark with one voice

By Robert Chote in London
and Gerard Baker
in Washington



International efforts to promote financial stability in emerging market economies are being threatened by possible turf wars among international institutions and regulators.

Finance ministers and central bank governors from the Group of Ten leading industrial countries yesterday endorsed a report that defines the respective roles of various international

institutions and urges them not to trespass on each other's territory.

The study concluded that guidelines to promote financial stability should be drawn up and promoted by the International Accounting Standards Committee, the G10 Committee on Payment and Settlement Systems, the

Basle Committee on Banking Supervision, the International Organisation of Securities Commissions and the International Association of Insurance Supervisors.

The study – by a committee of representatives from industrial countries, emerging markets and international institutions – noted that no organisations were yet developing norms for loan classification, asset valuation and provisioning, the design and use of deposit insurance or good corporate governance.

"Consideration needs to be given to whether there is a need to develop an international consensus in these and other areas and how it should be done," it said.

The committee urged the International Monetary Fund to check whether countries were living up to the principles developed by the international groupings. But the IMF was warned not to overstep the mark and draw up its own rules: "In particular, in areas where core principles and norms have been developed, such as bank

supervision, securities market oversight and accounting, the internal guidelines of these multilateral institutions should incorporate these norms as they stand."

Officials said this warning took account of the desire among some staff at the IMF, when the initiative was getting under way, to draw up banking rules themselves. They said the Basle Committee had been conspicuously slow off the mark to play its part.

The study argues that the World Bank and the regional

development banks will normally be the best institutions to offer advice and finance reforms to the financial system. But the committee was also concerned that the financial sector conditions laid down in Bank and IMF programmes were occasionally inconsistent and counterproductive.

"The co-ordination between the IMF and World Bank should take place at all levels, and extend to regular and frequent contact between financial sector and country experts in both

institutions and be based on clear and efficient procedures for co-ordinating operations and establishing priorities jointly for country operations," it says.

Government representatives were unimpressed by early proposals to improve co-ordination drawn up by IMF and World Bank staff.

"The IMF and World Bank should take further steps to define their respective roles and means of co-ordination, both between them and with other international organisations," the

committee report concludes.

US officials pronounced themselves pleased with the progress towards consensus.

They said the decision to involve the various international financial institutions and regulators had encouraged a healthy degree of competition among them, a factor that had added greater urgency to the deliberations.

The US hopes the IMF and World Bank would be able to move to approval of the principles outlined in the report by the autumn.

Despite despatch of a special UN envoy the Sahrawis may have to give up independence hopes

Deserted in the 'desert of deserts'

For a brief moment last weekend, in the sprawling camps of the Algerian desert where they have lived for 21 years, refugees from neighbouring Western Sahara believed the world had finally remembered them.

Wrapped in brightly coloured shawls amid blinding sandstorms, the women's voices rose in ululation. Children, thousands of them, in rags and barefoot, raised drawings of doves to symbolise peace, while men in fading army uniforms stood sternly, desperately trying to pretend that they could still fight their arch-enemy Morocco for their cherished Sahara.

Few younger men were to be seen. They are sent to the front as soon as they reach 18, to train for the expected collapse of the United Nations-sponsored ceasefire of 1991.

In the sweltering heat, fighting the wind of sand, a band of old men in long-sleeved red jackets played the national anthem of the Sahrawi republic, the dream of a state the Sahrawis have harboured since the 1970s.

It is with overwhelming hope that these Sahrawis, cut off from civilisation for decades, welcomed Mr James Baker, the former US secretary of state. Sent as a special envoy by the UN secretary general to try to salvage the faltering UN plan for a referendum to choose

between independence and integration with Morocco, Mr Baker ended his fact-finding mission on Sunday in the refugee camps.

"Very tough, although not hopeless," is how he characterised the dispute between Morocco and the Polisario Front, which has led the fight for Sahrawi independence since Spain withdrew from the Sahara in 1976. Morocco, which claims the Sahara as part of its territory, controls most of the land.

Although Mr Baker may ask the UN to give its mission one more chance, it is clear he is looking for a quick deal and has little intention of spending years shuttling between Rabat, the Polisario camps, and Algiers, their main bazaar.

Such a deal means putting diplomatic pressure on all fronts to reach a settlement short of independence, since Morocco, a cherished western ally, will never give up the Sahara.

This reality appears to be sinking in with Polisario leaders. But the people fed endless promises of nationhood, find it intolerable. To them, Mr Baker is their American saviour.

The 150,000 Sahrawis of the camps live in a remote desert world. Twenty years on, socialist organisation has produced an impressive Polisario military bureaucracy



Sahrawis wait in a sandstorm for the visit by James Baker, their dream of nationhood vanishing into the sand

which enables the tribal population to survive, by paying particular attention to education and health.

But the Polisario has focused development of body and mind almost obsessively on the struggle for independence and has crushed all opposition to its leadership.

The camp hospitals are rudimentary but clean, the tents orderly, but there are few signs of economic life and of anything lasting – not even a mosque.

The Sahrawis live off aid of about \$10m a year. Most men are soldiers or bureaucrats. The women bear many children to keep the tribes growing and work without pay. Most have not seen a currency for years; many young Sahrawis may not even know that such a thing exists.

The young Sahrawi gather around foreigners with a sad but playful look, not to beg, but to touch their skin and feel the fabric of their clothes. In one part of the camp, the women, heads hurried over sewing machines, are hard at work, producing national flags. Young artists nearby paint pictures of torture and deliverance, listening to Egyptian music on an antiquated radio, their only link to the outside world.

The Sahrawis call the harsh area where they live "the desert of the desert". Not much will grow there, despite attempts to cultivate onions and carrots. Nor does Algeria want to see the Sahrawis forever settle on its land. But the Polisario leaders also make no secret of the need to maintain the

Sahrawis' life in a constantly temporary state. "Settlement is the most dangerous thing, it makes us forget the struggle," said Mr Beshara Bayoune, the "economy minister".

The Sahrawis believe that, after 20 years, they can last as refugees for decades more. "We either get the Sahara or we will die here," said a tribal chief. But ordinary Sahrawis may not know that the water they use is increasingly contaminated and the aid is shrinking in the face of a population growth of 3 per cent to 5 per cent.

The Polisario's military gear is old. The soldiers have not fought for years, and are no match to Morocco's army. There are few countries the Sahrawis can count as friends. Algiers, Rabat's

regional rival, has stood by them. But in the past five years it has been fighting its own war against Islamic militants and is now looking to break its international isolation.

To the leaders' disappointment, Mr Baker spent just a few hours in the Polisario camps, after two days in Rabat and almost another two in Algiers, in addition to a stop in Nouakchott in Mauritania. "No one will ever decide our fate," insist the Sahrawis. But in one of the signs they put up for Mr Baker lies a reality they cannot escape: "Mr Baker, remember," it read, "big fish, remember small fish".

**Roula Khalaf,
Tindouf,
south-west Algeria**

NEWS: WORLD TRADE

Turkey signs \$13.5bn deal to import Russian gas

By John Borham in Ankara

Turkey yesterday signed a \$13.5bn deal with Gazprom, the Russian natural gas company, to import gas to help meet its rapidly growing demand for energy. Under the 25-year agreement, Russia will gradually increase exports to Turkey to 30bn cubic metres (cu m) a year by 2010.

Mr Recai Kutan, Turkish energy minister, said: "Turkey imports 8bn cu m of natural gas per year from Russia and starting from this year Turkey will begin importing an additional 500m cu m."

Russia supplies nearly all Turkey's natural gas, transported through a single pipeline via the Balkans, a rival in regional geopolitics. Mr Kutan has complained in the past of falling gas supplies from Russia in the winter.

Turkey has gas import agreements with Iran, Algeria, Nigeria, Qatar, Turkmenistan and Yemen. However, a 23-year, \$23bn natural gas import deal that Mr Necmettin Erbakan, Turkey's Islamist prime minister, signed with Iran last year has met strong US opposition.

Turkey's economy is growing strongly. Its population is increasing and moving to cities. Demand is also growing because the government has chosen natural gas to fuel a new generation of power stations. Turkey is burning more natural gas as households convert polluting lignite coal-fired central heating to natural gas.

However, Russia and Turkey must expand the pipeline linking the two countries before exports can increase significantly. Turkey signed a memorandum of understanding with Russia last September to raise capacity of the existing Balkan pipeline from 8bn cu m to 14bn cu m. They also agreed to build a new 1,160km pipeline with a capacity of up to 16bn cu m per year through eastern Turkey. However, Gazprom is pushing Turkey to accept a \$3.5bn project to build a pipeline beneath the Black Sea.

Turkey is trying to diversify its sources of supply away from Russia, a rival in regional geopolitics. Mr Kutan has complained in the past of falling gas supplies from Russia in the winter.

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There is no pipeline between the two neighbours and Washington has warned it may take action to block attempts to build a link. Ankara is currently evaluating bids to build its section of the line. Mr Kutan, a member of Mr Erbakan's Islamist Refah party, said yesterday that Iran has already begun construction on its section of the line.

EU reviews Iran options as envoys set to return

By Lionel Barber in Brussels

The European Union is set to order national ambassadors to return to Iran, ending the rupture in diplomatic contacts in the wake of a German court verdict linking the Tehran regime to terrorism.

In an attempt to avoid appearing weak, EU foreign ministers meeting in Luxembourg will consider further measures to reinforce the message that western Europe will not tolerate sponsorship of terrorism.

The measures include restricting visas for Iranian officials, tightening rules on arms sales to Iran, and freezing

Iran. This policy has long been a sore point in relations with the US, which considers it a fig-leaf for preserving important trade links with the Islamic state.

The most difficult task for the EU was to maintain the unity displayed earlier this month when member states withdrew envoys within hours of the German court verdict, EU diplomats said.

The verdict, on April 10, linked for the first time high-ranking Iranian officials to the murder of four Kurdish opposition figures in Berlin five years ago.

The EU will continue to suspend its "critical dialogue", which is designed to put "friendly" pressure on

Iran. This policy has long been a sore point in relations with the US, which considers it a fig-leaf for preserving important trade links with the Islamic state.

In 1985 the EU exported \$11.5bn of goods to Iran, with Germany (\$1.5bn) easily to the fore. France (\$500m), Italy (\$400m) and the UK (\$400m) were also beneficiaries, according to the European Commission.

Iran exported \$17.5bn worth of goods to the EU, chiefly oil and gas. Italy imported \$1.35bn in goods, France \$1.1bn, Germany \$600m, and the UK \$200m over the same period.

European diplomats yes-

terday said ministers would, at a minimum, agree to send back their ambassadors in a co-ordinated fashion so there was no competition between countries. Each would convey a stiff message to Tehran that the regime had to mend its ways.

But the divisions among the 15 member states are obvious. Britain and Germany are taking the lead in pushing for something more than words, supported by Denmark, the Netherlands and Sweden.

France is more equivocal, emphasising the need to maintain contact with Iran, a key power in the Middle East. Greece and Italy

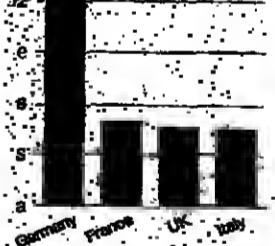
broadly support the French position, which is also influenced by the desire not to kowtow to the US.

The US administration initially welcomed the swift reaction in European capitals to the German court verdict. Mr Peter Tarnoff, US under-secretary of state, has been touring the capitals in an attempt to stiffen resolve, but with mixed results.

Meanwhile, opponents of the Iranian regime are planning a large demonstration in Luxembourg today to protest against diplomatic and commercial links between the EU and Iran.

An EU diplomat said: "There is a lot of noise about

Iranian imports 1995
% of total



the need for action, but in the end the economic relationship is what counts."

Kazakhs stumble on road to competition

Charles Clover hears warning signals that Almaty privatisations are creating conflicts of interest

The temptation to privatise for the money and to forget about trying to create competition has always been one that the governments of reforming economies have had to grapple with. In Kazakhstan, many analysts are warning the struggle has been lost.

During the first wave of large-scale privatisation in Kazakhstan, many productive assets – alumina refineries, iron mines, phosphate plants – were sold or rented to foreign trading companies which used the facilities as a source of cheap materials for their downstream operations in other countries.

Now that the privatisation programme is focused on utilities – the country's electricity grid and gas pipeline system – the Kazakhs appear willing to live off their natural monopolies to foreign companies in circumstances that some analysts warn are creating a conflict of interests.

In both cases, the utility will be granted as a concession to a major supplier – in the case of the electric grid, to a supplier of power stations, and in the case of the gas pipeline system, to a potentially big source of gas. The danger of giving control of a utility to its supplier, analysts say, is that it can use its control of this infrastructure to pressure other suppliers, and use control of supply sources to pressure the utility's customers.

Earlier this month Asea Brown Boveri, the Swiss engineering group, was awarded a 25-year concession to operate the Kazakh high-voltage grid which transmits 60 per cent of the country's electricity. ABB is also building three 320MW power stations in Kazakhstan, and has plans for many more.

This, some analysts warn, could mean higher prices for consumers, since there would be little to constrain the distributor if it was, at the same time, one of the main generators.

ABB believes the combined-cycle plants it is building will mean cheaper power because they are more efficient than existing Soviet-built plants. However, others feel the power could be up to twice as expensive because of the capital costs of building the plants.

Mr Michael Robertson, a spokesman for ABB, said the company was primarily a supplier of equipment, and did not seek to be a generator. "We only take equity in a power plant in order to be the builder. Once the plant is finished, then we try to sell it."

Mr Keith Howlett, a senior vice-president at ABB, was quoted in the April 4 issue of Independent Power Report as explaining that the group was interested in the Kazakh grid because "whoever controls the grid system controls who is going to build generation and where".

Mr Robertson, commenting on Mr Howlett's statement said: "That is a bit blunt. We obviously want to amply the equipment in Kazakhstan – that is what we do if we have to take on other roles to further that aim then we do that as well." ABB has contracted Veag, the East German electricity grid operator, to run

Kazakhstan's grid. "The whole thing is worrisome from an anti-trust point of view," said a western lawyer. "The point of privatising is to create a competitive market; the Kazakhs are doing it just to sell it."

Mr Robertson said, however, that the Kazakh customers would protect themselves through regulation by the anti-monopoly committee, which sets tariffs, and through a clause in the decree which stipulates that power be sold at a fair market price.

"You think it's a coincidence that they want this pipeline?" said one westerner involved in the negotiations. "They get control of the valves for Turkmenistan's gas."

However, Mr Malcolm Hurst, a Bridas representative, said: "Bridas's arrangements with Kazakhstan in connection with gas pipelines, and Turkmenistan as the country's leading investor, are entirely separate."

Dutch want focus on job

UK banks' unreadiness for Emu virtually rules out early membership

Banking on Britain staying out



Preparing for Emu

One of the most revealing statements about Britain's position on the European single currency comes from Barclays Bank, which said last week it would not prepare its UK retail branches for the coming of the euro. Mr Andrew Buxton, chairman, said it was not in the bank's interests to have "converted our customers so that they can run on dual currencies".

His comments were a sharp contrast to the wait-and-see rhetoric of the Conservative government and the opposition Labour party.

Whatever the outcome of Thursday's general election, British government policy

on Emu is likely to remain opaque. But Mr Buxton appears to be in no doubt that Britain will not take part in European monetary union in 1999.

Moreover, his comments could become a self-fulfilling prophecy because lack of preparation by the largest banks itself constitutes an obstacle to participation.

The progress of Emu preparations and the government's final decision form a mutually reinforcing mechanism. If banks are ill-prepared, even the most pro-European commentators would find it hard to argue that Emu was in the UK's best economic interest.

Barclays said its preparations for Emu in its wholesale operations - transactions with other banks and financial institutions - are running on full steam. This is true also of other banks,

although there are some differences of detail.

One UK banker said his bank took a perceptibly different line: "Of course, you've got to be ready for wholesale, there can be no question."

"If you go down the line, then you find there are some difficult areas in corporate banking that straddle wholesale and retail. But there is no doubt from our discussion with our customers that we have to provide them with a pretty adequate euro service, whether we are in or out," he said.

A senior UK official admitted recently that German banks and companies were better prepared than their UK counterparts and this is directly linked to the certainty of Germany's membership of Emu. He said that Britain would be well prepared on the wholesale side,

which "is all that we care about". The answer reflects expectations that Emu will go ahead, but without the UK.

Privately, UK bankers acknowledge they may have a problem if the government decided to join Emu in 1999 after all. One banker closely involved with Emu preparations said: "I have given up worrying about this. I'll just get another job."

Barclays claims it has an emergency procedure that it can invoke at any time. A German banker ridiculed that idea because Emu is not just about payment systems, accounting and dual currency procedures, but also about know-how and training.

"This is going to be very risky for the British," he said. "If we hadn't prepared as much as we had, then our customers would have left us in droves to join

banks that have made the preparations." He said that from the first day, every customer and every local branch would have to have the capability to handle payments in both euros and national denominations.

German banks are spending vast amounts of money to get ready for Emu. Deutsche Bank has budgeted DM400m (\$220m). Much of this goes on training staff in local branches so that they are prepared to face questions from bewildered customers after January 1, 1999.

Some of this investment goes on training customers through a series of workshops throughout the country. These workshops deal with technical aspects and also with strategy.

In Britain, meanwhile, the uncertainty surrounding membership of Emu has left its traces even in the whole-



Wolfgang Münchau
Barclays chairman Andrew Buxton: It is not in the bank's interests to have 'converted our counters so that they can run on dual currencies'. Trevor Humphries

German towns and cities wake up to euro-consciousness

By Peter Norman in Bonn

Germany is a land of euro-paradox. A euro-enthusiast chancellor is confronted with a citizenry that profoundly mistrusts the single currency, and yet the Bonn government's publicity campaign for the euro has been modest to the point of near-invisibility.

So far, Chancellor Helmut Kohl has relied almost entirely on the banks to drum up support for the euro. There are signs, however, that this will change.

Acceptance of the single currency will also depend on the success of Germany's towns and cities in introducing the euro. It is at the local level that the average citizen comes most into contact with government in a relationship that usually involves money.

German local authorities have only recently begun planning for the single currency. Information is in short supply. Local government officials complain of a lack of clear guidance from federal or state authorities.

The sole practical guide to help local authorities tackle the conversion was produced late last year by the German

Finance ministry says population's tax bills are likely to remain in D-Marks until 2002

German citizens are unlikely to have to worry about paying tax bills or social security contributions in euros until 2002, despite the determination of Chancellor Helmut Kohl that European monetary union should start on time three years earlier, writes Andrew Fisher in Frankfurt.

The finance ministry said yesterday that, on practical and cost grounds, public authorities would probably not use the euro until 2002. But companies which intended to draw up accounts and

carry out business transactions in the new currency from 1999 would be able to do so.

Siemens, the electrical and electronics group, for example, has said it will draw up its accounts in euros from 1999. It has also said it would like to be able to pay its taxes in euros as soon as possible.

But it recognises that authorities might not be ready for this until national currencies of Emu members are finally replaced by the euro.

The ministry said the three-year

transition period between Emu's start and the full introduction of euro notes and coins in 2002 would be managed on the basis of "no hindrance, no force". It was giving details of an interim report on Emu preparations drawn up by a special working party and approved by the cabinet yesterday.

Showing awareness of the high level of German public scepticism towards the euro, the report stressed that monetary union was not a currency reform but a conversion - "the figures change,

the value stays the same".

It said many daily transactions for German citizens would continue to be in D-Marks during the three years when national currencies of Emu members and the euro (initially an accounting unit) existed in parallel. Since many people would have no contact with the euro until 2002, "they should be able to rely on the fact that public authorities continue to work on the basis of D-Marks".

However, many big transactions will be carried out in euros from the start. As well as large corporate dealings, this will also apply to internal accounts of the Bundesbank and capital markets. Companies can denominate shares in euros from 1999.

The report left open whether existing German government debt would be converted into euros from the start of Emu in 2002.

France has already said it will do this, and German banks have been pushing the Bonn government to follow suit.

six cities in eastern and western Germany chosen by the Städtetag to form its euro *aerot parde*.

Bonn sees itself as a "pilot city" for the single currency. It has appointed a "euro-coordinator", Mr Bernhard Gehrmann, who is currently conducting a survey of city departments before drawing up a detailed plan on the timing and cost of conversion.

However, Mr Gehrmann has found that introducing the euro will be more complex than expected. His conversion master plan is now likely to be ready for the city authorities in the summer rather than the end of this month as planned.

Bonn's objective, according to Mr Gehrmann, is to carry out all changes "in such a way as to meet the needs of local citizens". It sounds a modest enough aim, but success in achieving it could be crucial to overcoming Germany's mistrust of the single currency.

Flynn calls for employers and unions to set their own agenda

By Robert Taylor,
Employment Editor

European Union integration will not be complete without the creation of a Europe-wide industrial relations system in which trade unions and employers exercise joint power and responsibility, according to Mr Padraig Flynn, the European social affairs commissioner.

In a speech he intends to make today in The Hague, Mr Flynn will argue that future social legislation should come not from governments but through dialogue between the European trade unions and employers.

This does not mean creating a "single, harmonised system of industrial relations to replace the way we do things now in different member states", he argues. But he wants unions and employers to "make their real views known and to

develop their own initiatives".

In his opinion this is the way the EU should develop so that there can be a better balance between economic and social objectives.

"Monetary union is knocking loudly at our door," he says. "But a Union without a strong social dimension cannot be a Union worthy of the name, and, without it, the single market and Emu [economic and monetary union] will both face an uncertain future."

His call will be welcomed by the European Trade Union Confederation, but is likely to face criticism from some governments.

The existing social dialogue between the trade unions and employers - in which representatives of both meet in Brussels - was introduced in 1985 by the then European Commission president, Mr Jacques

Delors. In his speech, Mr Flynn believes it has proved its worth and now has a strategic place in EU social policy development. The so-called social partners system began as a consultative process but has now been transformed into a decision-making forum.

He will argue today that other Europe-wide professional organisations should be asked to join the dialogue and future consultations should be more flexible, with wider representation.

The agreement on unpaid parental leave was the first tangible development of the union-employer co-operation and Mr Flynn expects more such accords as an alternative to passing legally enforceable directives through member state governments. Currently, both sides are trying to reach a consensus on common legal rights for part-time workers.

"Equally, we want to maintain and extend its other important role, which is that of informing and consulting sectoral employers and unions on EU policies."

Ministers agree to increased co-operation across Union

Closer links in crime crusade

By Emma Tucker
in Luxembourg

European Union justice and home affairs ministers yesterday agreed to step up co-operation in the fight against organised crime in Europe, signalling their recognition that efforts to stem the proliferation in sophisticated, cross-border crime have not gone far enough.

Meeting in Luxembourg, the ministers unanimously adopted a report which warns that efforts to co-ordinate investigations in areas such as money laundering, drug trafficking and terrorism are always one step behind the criminals.

The report was drawn up by a group of senior justice, police and customs officials. Its 15 guidelines and 30

recommendations will be presented to heads of state in June, when they meet in Amsterdam to revise the EU treaty.

If Europe is to develop into an area of freedom, security, and justice, it needs to organise itself better, and to provide strategic and tactical responses to the challenge facing it," the report says. "This requires a political commitment at the highest level."

The recommendations include:

- Reinforcing Europol, the European police intelligence agency, by giving it the right to facilitate and support investigations carried out by national police forces and for Europol staff to be included in a support capacity - in teams of national police officers. Europol would also be allowed to ask national police forces to carry out investigations.

• More effective implementation of instruments already adopted.

• Closer co-operation with sensitive areas of justice and home affairs. However, officials yesterday said Britain would not be opposed to harmonisation in areas where it was necessary and would have a real impact on effective co-operation.

Other recommendations include:

- Reinforcing Europol, the European police intelligence agency, by giving it the right to facilitate and support investigations carried out by national police forces and for Europol staff to be included in a support capacity - in teams of national police officers. Europol would also be allowed to ask national police forces to carry out investigations.

- More effective implementation of instruments already adopted.
- Closer co-operation with third countries, in particular countries hoping to join the EU.

The guidelines also stress the importance of member states co-ordinating their police forces effectively - a weakness recently revealed in Belgium following the bungled handling of a series of paedophile cases. The report calls for states to set up a single contact point to facilitate liaison with others.

In another key recommendation, it urges the establishment of a judicial co-operation network to be set up at a European level, permitting the exchange of information between national authorities.

At the moment, operations that are successfully co-ordinated by police authorities often fall apart at the judicial stage, where co-operation is weak.

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NEWS: ASIA-PACIFIC

Gloom at record levels in Japan

By Gillian Tett in Tokyo

Japanese public disillusionment has risen to record levels, amid growing political and economic unease, according to a survey from the prime minister's office.

Some 55.5 per cent of Japanese now believe the country's future is "bleak".

The level of pessimism is the biggest recorded since the annual survey started in 1971. The previous lowest point was reached in 1995, when national morale plummeted after the Kobe earthquake and the deadly gas attacks in Tokyo's subway system.

The survey, which covered 10,000 people, shows that only 24.4 per cent of the population feels that Japan is "heading in the right direction".

The economic unease exposed by the survey is striking. Japan is emerging from several years of sluggish growth after the collapse of the 1980s "bubble" and it recorded the highest level of growth among the Group of Seven leading industrialised countries in the last fiscal year.

Yet in recent months the Japanese media have been dominated by discussions about Japan's national "decline" - a sharp contrast to the mood of national self-confidence seen in the country in the 1980s.

The key reason for the gloom, cited by 54 per cent of respondents, is Japan's fiscal deficit.

This has been rising sharply in recent years and has been cited by the government as the key reason for an increase in consumption taxes earlier this month.

Respondents also blamed the general economic situation, the environment, the cost of living and medical care as reasons for their pessimism.

Concern is also growing that the government will not be able to meet its pensions liabilities, as the number of pensioners increases quickly.

And public unease has been fuelled in recent months by banking failures and the collapse last week of Nissan Mutual Life, one of Japan's life insurance companies.

Confidence in the government is also extremely low, in spite of the recent general elections.

Some 77 per cent of respondents argued that government policies do "not reflect the national will" of the people.

Japanese life group faces probe

By Gillian Tett in Tokyo

The Ministry of Finance yesterday launched an investigation into the Japanese insurance company, Nissan Mutual Life, after it ordered some of its auditors and government officials to suspend business last Friday.

The probe will attempt to ascertain the level of bad debts at the group, which sent shock waves through Japan's financial community after becoming the first life insurance company to fail in Japan since the second world war.

Market concern about the

episode - which marks a test case for the Japanese authorities - has been fuelled by revelations that Nissan Mutual Life's problems had been known to some of its auditors and government officials for several years.

Meanwhile, the degree of protection that will be offered to policy holders, remains uncertain. The Ministry of Finance pledged last Friday that all policy holders would be protected. And some government officials are seeking to persuade other life insurers to assume

responsibility for Nissan Mutual Life's commitments and its assets.

However, it remains unclear whether this plan will be accepted by the industry, and speculation is rising in parts of the insurance industry that Nissan Mutual Life's policyholders may be forced to accept lower payments in the future.

After the Ministry of Finance ordered the closure of the group on Friday, Nissan Mutual Life said that it faced a capital deficit of some Y200bn (\$1.6bn). This

partly reflected a surge in bad debts, which totalled Y423bn at the end of September.

Meanwhile, the company - which has assets of Y2.167bn - expected net losses to reach Y52.5bn in the year to March.

Detailed financial information about the group is not available, since Nissan Mutual Life - like the rest of Japan's financial institutions - has resisted full disclosure.

However, some analysts

yesterday suggested that the real level of bad debts was

ASIA-PACIFIC NEWS DIGEST

Japanese output falls by 1.5%

Japanese industrial production fell by a less-than-expected 1.5 per cent from February to March and is projected to recover strongly in the following two months because of increased domestic demand, the Ministry of International Trade and Industry said yesterday. This shows output up by 3.1 per cent in the first quarter compared with the previous quarter, or 6.6 per cent ahead of the same period last year.

Output is set to rise 1.9 per cent month on month in April and 1.1 per cent in June, bringing the increase in the second quarter to 7.4 per cent compared with the second quarter of last year. The ministry bases its forecast of a continued recovery on the fact that inventories of unsold stocks and materials declined by an unusually large 2.6 per cent from February to March. That means any increase in demand will quickly feed through to higher output, rather than being supplied from surplus stocks.

William Dawkins, Tokyo

Bond ex-director pleads guilty

Mr Peter Mitchell, a former director of Mr Alan Bond's Bond Corporation, yesterday pleaded guilty to his part in the A\$10m (US\$7.75m) Bell Resources fraud in the late-1980s, described as Australia's biggest corporate fraud. Mr Mitchell, now based in the US, pleaded not guilty to conspiring to defraud Bell Resources after it was bought by Bond Corporation in 1988, but pleaded guilty to four counts of acting improperly as a director.

Mr Alan Bond, one of the country's most prominent businessmen in the late-1980s, has pleaded guilty to his part in the fraud, and is serving a jail sentence. Mr Tony Gates, another former Bond Corporation director also charged over the same matter, has been held by Polish authorities, and awaits extradition. Nicki Tait, Sydney

Malaysian politician fined

A prominent Malaysian opposition politician was found guilty yesterday of sedition and spreading false news in a ruling which could mean the loss of his parliamentary seat.

Amnesty International, the human rights group, had described the charges against Mr Lim Guan Eng (pictured left), youth leader of the Democratic Action party (DAP), the largest opposition party, as

politically motivated. He was fined M\$15,000 (US\$6,000) for violating the Sedition Act and the Printing and Publications Act. A fine of more than M\$2,000 disqualifies a person from being an MP.

Mr Lim had remarked during a court case in 1995 that a 15-year-old girl, with whom a leading politician was accused of having sex, was being treated like an imprisoned victim because she was kept in police custody for more than a week. The prosecution contended the statement was seditions because it seemed to accuse police of illegally detaining the girl.

No charges were brought against the politician. Mr Rahim Tamby Chik, then a close associate of Dr Mahathir Mohamad, the prime minister, because of what was said to be insufficient evidence. James Kyte, Kuala Lumpur

Suicide of Korean banker

Korea's Hanbo scandal yesterday claimed its first death with the suicide of a senior banker recently questioned about loans to the collapsed steel group. Mr Park Suk-tae, a former managing director of Korea First Bank, was found dead by hanging at his Seoul home. He had recently appeared at a parliamentary committee into alleged government pressure on banks to lend to the Hanbo, which declared bankruptcy in January.

Family members said Mr Park had been depressed since he quit Korea First, Hanbo's main creditor, in March after a warning from the Office of Bank Supervision that the bank loans to Hanbo were not backed by sufficient collateral. The scandal has shaken the government of President Kim Young-sam, with 10 politicians and businessmen on trial for corruption. John Burton, Seoul

Burma - the sick man gets sicker

Burma	
Foreign investment (by country)	
Total to	
1995-96	1996-97
\$m	\$m
Australia	320.0
China	5.6
Denmark	113.3
Germany	15.0
Japan	119.8
Malaysia	227.2
Singapore	605.8
Thailand	421.1
UK	702.5
US	241.0
	582.0

Source: Burma Investment Commission



Aung San Suu Kyi: has long advocated trade sanctions

over by companies from nations with consistent foreign policies."

Yet outside the oil and tourism sectors, international companies are hardly rushing to invest in Burma, scared off by poor infrastructure, a cumbersome dual-exchange rate system and the threat of consumer boycotts in the west.

A trickle of Asian and European investment to replace the potential lost flows from the US is not enough to prevent a sick economy deteriorating even further. Inflation, tamed over a year ago, is now running at more than 30 per cent and the price of rice has doubled in less than a year.

"We can only feel sorry for the US companies, because they will not get a second chance to invest in Myanmar," says an executive with a Malaysian conglomerate.

His comment echoed the opinion of the Burmese business community, and that of the military government, which has said: "Myanmar [Burma] has opened the doors to outside investments and its abundant natural resources will benefit all those who come to invest."

"We can only feel sorry for the US companies, because they will not get a second chance to invest in Myanmar," says an executive with a Malaysian conglomerate.

Details of the 10-point plan have yet to be released. But its broad aim is to ensure that pastoral activities

economists say is keeping the economy moving and the shelves and showrooms stocked with expensive foreign goods despite an official ban on non-essential imports, is the dual benefits of inflows from the underground economy and smuggling, which US sanctions can do nothing about.

With the military signing ceasefires with ethnic groups operating along Burma's borders, proceeds from gems, jade and heroin which these groups control are now being invested inside Burma, rather than in Thailand, Taiwan and Hong Kong, as was previously the case.

In fiscal 1995-96, about \$42m of hard currency not accounted for in official

investment figures flowed into the country, reversing previous years of net outflow, according to figures from the IMF and World Bank.

Much of this is being spent on supposedly restricted imports. An active secondary market is operating in special import privileges for favoured investors; the government's own social organisation, the United Solidarity and Development Association, routinely imports cars from neighbouring countries. Trading companies bring goods across from Thailand by truck and from Malaysia by boat.

A key component of this

system is the ability to settle accounts overseas. In a side-street in downtown Rangoon, an Indian broker offers to take kyat (the Burmese currency) at below the black market rate in Rangoon and provide hard currency to any bank account worldwide, even the US.

The broker thinks his business, which relies on the continued muddling along of the Burmese economy, is risk-free. "I can help people do business as long as this government can't get along with its own people and the rest of the world," he says.

Ted Bardacke

Canberra plan to clarify land title law

By Nikki Tait in Sydney

Court ruling last December. This said that native title rights could exist on land already subject to a pastoral lease - although it also stressed that if there was any conflict, the pastoral leaseholder's rights should take precedence.

About 40 per cent of Australia is covered by pastoral leases and although the High Court ruling did not immediately threaten any farmer's land tenure, it did raise questions over what activities could be carried out without consulting Aboriginal native title claimants.

Details of the 10-point plan have yet to be released. But its broad aim

is to continue on land which is subject to a pastoral lease. It would strengthen the threshold test for native title claimants and ensure that Aboriginal groups have no right to negotiate over water management or timber extraction.

The 10-point plan does not include a blanket extinguishment of native title rights on pastoral lease land - in contrast to the demands of Australia's powerful farming lobby. As a result the Queensland state government declined to back Mr Howard's plan yesterday, after a day of talks between the prime minister and state leaders.

The United Graziers' Association

said it was "bitterly disappointed" that the federal government was not pursuing the extinguishment option. "Rural landholders feel betrayed by Mr Howard's decision," said Mr Larry Acton, its president.

The Queensland Chinese Community Voice, which claims to represent about 30,000 Chinese-Australians, yesterday said it was objecting to the Australian Electoral Commission about the Pauline Hanson One Nation party. The new party has been formed by Ms Pauline Hanson, the outspoken independent federal MP who criticises Asian immigration and objects to money spent on Aboriginal welfare.

The No1 Survey for World Equity Markets

- > On the 28th of January Reuters journalists filed more than 13,000 stories using over 900,000 words around the globe.
- > Only significant stories make the daily ranking of the global "top 100" most accessed Reuters stories.
- > On the 28th January, the three stories filed by Reuters on the European Larger Company Survey were ranked 74th, 87th and 89th.



Number of companies	Market Cap \$m	Fund Management Groups	Set aside
UK Larger Company	350	1,415	100
UK Smaller Company	750	115	100
Continental European Larger Company	350	2,374	100
Global Emerging Market Company	1,200	688	150
US Larger Company	500	5,972	150

The 1997 UK Larger Company survey, published on Tuesday 15th April, is now available for purchase.

If equities are your business, call Tempest on 0171 638 8789 to order your copy

Warning on emission curb costs

By Nikki Tait and agencies

The Australian Bureau of Agricultural and Resource Economics (Abare), the government-owned forecasting agency, yesterday released figures indicating greenhouse gas emission targets being advocated by the US and Europe could cost every Australian A\$9,000 (US\$11,700) a year.

The figures were released hours before a visit to Australia by Mr Ryutaro Hashimoto, Japan's prime minister. Australia's prime minister, Mr John Howard, confirmed that he planned to raise the emissions issue in talks with Mr Hashimoto.

The considerations around climate change impose one of the more significant medium-term economic threats this country has faced for a long time," Mr Howard said.

According to Abare, the Australian estimate is based on the target agreed in Rio de Janeiro of reducing carbon dioxide emissions 10 per cent below 1990 levels by the year 2020. Australia has argued that the costs of such an emission abatement programme would fall unevenly on different countries.

"Abare estimates that uniform abatement targets will impose significant costs on Australian industry, leading to a loss in competitiveness in key areas such as non-ferrous metals (principally aluminium) and iron and steel products," said Mr Brian Fisher, Abare's executive director.

INTERNATIONAL ECONOMIC INDICATORS: BALANCE OF PAYMENTS

Trade figures are given in billions of European currency units (Ecu). The Ecu exchange rate shows the number of national currency units per Ecu. The nominal effective exchange rate is an index with 1985=100.

■ UNITED STATES

	Visible trade balance	Current account balance	Ecu exchange rate	Effective exchange rate
Exports	209.1	84.2	97.2	1

NEWS: THE AMERICAS

Chrétien flings caution to the winds

Canada's PM may have called early poll in a bid to seize Quebec initiative, says Bernard Simon

Mr Jean Chrétien, Canada's prime minister, has seldom favoured risky gambles during his long political career. Caution has been the watchword of his Liberal government's 3½ years in office, with the prime minister generally preferring to follow rather than lead public opinion.

However, Mr Chrétien brushed aside words of caution from his own supporters by pressing ahead at the weekend with plans for an early general election on June 2.

Although the Liberals are clear favourites to win a second term in office, it is hard to find a party loyalist or an opinion pollster who believes they will match, much less exceed, the 177 seats (out of 295) they won in 1993.

Some nervous Liberals even predict a minority government, an outcome that would almost certainly raise questions about Mr Chrétien's own grip on the party leadership.

As the campaign began in earnest yesterday, the Progressive Conservatives - who were left with only two MPs after the 1993 election - were confident of wresting at least a dozen seats from the Liberals in Ontario and a handful in the four Atlantic provinces.

The social democrat New Demo-

catic party, currently with nine MPs, hopes to gain support among voters dissatisfied with the Liberals' embrace of deficit-cutting, deregulation and North American free trade.

The Liberals also face opposition from the right-of-centre Reform party, which won 52 seats in 1993 and remains a force in western Canada, especially Alberta and British Columbia.

But the real battleground, in terms of Canada's long-term stability, will be in Quebec.

Mr Chrétien insisted when he called the election on Sunday that he needed a fresh mandate. "We have managed to do most of the work we set out to do," he said. "The time has come to offer real choices about what kind of society we want to have in Canada for the 21st century."

However, there is no obviously pressing issue before the electorate. Liberal strategists have struggled for months to come up with new ideas for a campaign platform.

Political observers suspect that one of Mr Chrétien's main reasons for going to the country now is an issue the Liberals will seek to mention as soon as possible over the next five weeks, namely, Quebec's place in Canada.

National unity has been on the



Chrétien: gamble

so the theory in Ottawa goes, Mr Chrétien would be in a stronger position to seize the initiative on Quebec in consultation with premiers of the other nine provinces.

Mr Lucien Bouchard, Quebec's premier, has up to now been preoccupied with economic issues, especially public spending cuts to meet his target of eliminating the province's budget deficit by 2000.

For Mr Bouchard, putting the economy on a sounder footing is not an end in itself, but a prelude to reviving up the engines of the separatist movement again. He is widely expected to call a provincial election next year, and an independence referendum to follow in 1999 or 2000.

The Bloc Québécois (BQ), which represents the separatist cause in the federal parliament, won 54 out of 75 Quebec seats in 1993, the most of any opposition party.

A similar or better showing on June 2 would help Mr Bouchard kick-start the drive towards the next referendum. Mr Gilles Duceppe, BQ leader, said on Sunday: "The fight for sovereignty is being pursued in [this] campaign."

The separatists have taken the credit for Mr Chrétien's conciliatory moves towards Quebec. The BQ's campaign slogan - "The Bloc is there for you" - is designed to

persuade Québécois they are best served by a strong nationalist force in Ottawa.

The BQ would be especially pleased if its candidate, a former provincial cabinet minister, could topple Mr Chrétien in St-Maurice in eastern Quebec.

But Québécois, who are a repub-

lican as Canada's canniest voters, may have a surprise in store for the BQ. According to a Canadian Broadcasting Corporation opinion poll due to be aired last night, the BQ has lost significant ground in recent weeks, mainly to the Conservatives.

The poll gives the BQ 35 per cent of the decided vote, compared with 37 per cent for the Liberals and 26 per cent for the Tories. Mr Jean Charest, the Tory leader, earned far higher approval ratings than either Mr Chrétien or Mr Duceppe.

The risk for the federal camp is that anti-separatist votes will be split between Tories and Liberals, allowing BQ candidates to slip in with less than 50 per cent of the vote. The BQ captured about a dozen seats in this way in 1993.

Nevertheless, a strong showing by federalist forces in Quebec could vindicate Mr Chrétien's decision to call an early election - even at the expense of Liberal seats elsewhere in the country.

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AMERICAN NEWS DIGEST

Bomb wounds Bogotá leader

The vice-president of Colombia's House of Representatives was wounded in a car bomb explosion yesterday which killed one of his bodyguards.

The explosion came from a car parked on the roadside in the eastern Colombian state of Arauca and was detonated by remote control, radio stations reported.

Mr Julio Enrique Acosta went to hospital with neck and leg wounds, according to the reports, but the seriousness of the injuries was not known. He is a member of President Ernesto Samper's Liberal party.

There was no immediate claim of responsibility for the blast. The rebel National Liberation Army is very strong in the region, where it has kidnapped mayors and intimidated regional political leaders.

The explosion occurred as Mr Acosta was on the way to the airport, and killed a bodyguard employed by the national security agency, DAS, police said. They said Mr Acosta and another bodyguard, who was also hurt, were taken to the Arauca General Hospital.

AP, Bogotá

Advertising ban stands

The US Supreme Court yesterday rejected a constitutional free-speech challenge to a ban on billboards that advertise cigarettes or alcoholic beverages in many public places frequented by children.

The court's decision on the ban in Baltimore came just three days after a federal judge in North Carolina ruled that the US Food and Drug Administration can regulate sales and labelling of cigarettes but has no authority over advertising.

The decision to let stand the Baltimore ban was taken without any comment or dissent from the justices and does not create a nationwide precedent. But it could encourage other cities to adopt similar measures.

The Baltimore case, involving two ordinances adopted in 1994 in an effort to reduce illegal smoking and drinking by minors, had been closely watched by the tobacco, advertising and alcoholic beverage industries.

The North Carolina judge never reached the constitutional free-speech question, ruling only on the more narrow issue that the FDA lacked the authority under the law to adopt the federal restrictions on advertising of cigarettes.

The Baltimore laws were challenged by Anheuser-Busch, the nation's largest brewer, and by Penn Advertising of Baltimore, which has a number of billboards in the city.

Reuter, Washington

Lima firm over siege ending

Peru sought yesterday to capitalise on its successful military strike against Marxist rebel hostage-takers and quash lingering criticism of human rights abuses in the raid and its aftermath.

"Everyone has applauded the government's decision and the way 72 people were rescued so cleanly and professionally," the justice minister, Mr Carlos Hermosa Moya, said. "We must not question the ever-so-clean and so beautiful way in which our men [soldiers] have given up their lives... to save the highly valuable lives of 72 hostages." Despite the subsequent death of one captive, the government claims the rescue achieved its goal because all were freed alive. All 14 hostage-takers died.

Mr Hermosa was the latest in a line of officials, including President Alberto Fujimori, to reject claims that two rebels were captured and executed during the raid and that families were kept from their bodies afterwards.

Those reports have threatened to tarnish the acclaim Peru has received from around the world for a military strike hailed as a "great rescue operation". Reuter, Lima

Internet 'terror threat'

The threat of terrorism is likely to increase in the US as the Internet provides easier access to information on making bombs, the defence secretary, Mr William Cohen, said yesterday.

"It's a real threat," Mr Cohen said at a forum on terrorism held at the University of Georgia. "We are going to see information continue to spread as to how these weapons can be manufactured in a homegrown laboratory."

He said terrorist attacks such as the bombing of the World Trade Centre in New York City and the Oklahoma City federal building illustrated a growing threat. "It's likely to intensify in the years to come as more and more groups have access to this kind of information," he said.

He said precautions against unconventional arms must be intensified as potential terrorists developed chemical weapons, germ warfare and electromagnetic methods that could create holes in the ozone layer or trigger earthquakes or volcanoes.

There also has been speculation that scientists could develop ethnic-specific pathogens "so that they could just eliminate certain ethnic groups". Reuter, Athens, Georgia

Libyan immunity upheld

The US Supreme Court yesterday let stand a ruling that Libya has sovereign immunity shielding it from a lawsuit filed on behalf of a victim killed in the bombing of Pan Am Flight 103 over Lockerbie, Scotland.

The civil case was brought by Mr Bruce Smith, whose wife, Ingrid, was among the 259 people killed when a bomb exploded in a suitcase on board the aircraft on December 21 1988. Eleven people on the ground also died.

The lawsuit alleged that Libya was behind the bombing and charged that two Libyan agents carried out the attack. It named Libya, the Libyan Security Organisation and Libyan Arab Airlines, as well as the two Libyans.

A US Court of Appeals in New York in November upheld a federal judge's ruling dismissing the lawsuit against Libya for lack of jurisdiction. It said Libya enjoyed immunity under the foreign sovereign immunities law.

Before the appeals court, US government lawyers expressed concern about the foreign policy implications of letting the suit go forward, saying the US could be placed at greater risk in foreign courts. Reuter, Washington

Winnipeg digs in against rising floods

By Scott Morrison
In Vancouver

Canadian federal troops and emergency personnel are furiously erecting dykes to protect portions of Winnipeg from an onslaught of floodwater lapping at the city's edge.

A 15-mile emergency dyke south of the city of 700,000 people was expected to be completed yesterday and workers have begun building a second earthen wall behind it in case the first fails.

Three million sandbags have already been stacked and an estimated 3m should be in place by the time flood waters crest this weekend.

The spring thaw following a winter of heavy snowfall has swollen the Red River in southern Manitoba, forcing an estimated 17,000 people out of their homes already. Over 50,000 people fled Grand Forks, North Dakota, last week as Red River overflow devastated the city, causing at least US\$1bn in

damage. The river has spread across a 25-mile-wide swathe of southern Manitoba and, at its peak, the flood will cover 1,000 square miles.

Winnipeg residents are growing worried by the rising waters, which could cause damage across the province in excess of C\$100m (US\$70m), said one Winnipeg insurance broker.

Officials, however, confidently predict the city will be spared the brunt of the flood by a 29-mile floodway and an extensive system of dykes.

"We're not going to be like Grand Forks," said Mrs Yvette Cenerini Turner, a Winnipeg emergency official.

The floodway, known as Duff's Ditch after the provincial premier who had it built, withstood the so-called flood of the century in 1973, but estimates suggest this year's surge will rise higher.

The Red River was expected to crest at Winnipeg on May 5 some 17 feet above normal levels.

"This is bigger than '79, so



A Canadian air force helicopter evacuates Adrian Bouchard from his Manitoba farm home at the weekend

this is the real test of the floodway," said Mr Joe Czech, a provincial emergency official.

Parts of the city to the south of the floodway and homes located along the river were still at risk. Hundreds of provincial emergency personnel have been working alongside 3,000 fed-

eral troops to build barriers. The province has requested 7,000 more troops to help with preparations.

Emergency officials were worried that high winds yesterday might whip up the inland sea of water and send it pounding into dykes protecting southern Winnipeg

and eight other communities in the Red River valley. Many dykes built around individual farms have failed to resist the water, now being called the Red Sea by locals.

Roughly 2-3 per cent of Canada's wheat crop is grown in the Red River Valley, according to Canadian Wheat Board data. A board

official said the flood would delay planting in the region, but it was not yet clear how the flood would affect output in the valley.

The provincial agriculture ministry said the outcome depended largely on whether rain would hold off to allow the region to dry within a few weeks.

US new homes sales for March remain buoyant

Sales of new US homes dipped slightly last month, the Commerce Department said yesterday, but remained at a sturdy level as sales rates from December to February were revised upwards. Reuter reports from Washington.

Sales fell 2.5 per cent last month to the seasonally adjusted annual rate of 813,000 units after a revised 1.1 per cent gain in February. Previously, the department said sales had fallen by 0.7 per cent in February to a rate of 811,000, instead of rising.

Wall Street economists had forecast that March sales would slip to a rate of 794,000, partly because higher interest rates and bad weather were expected to hit buyers' interest.

But housing remains buoyant,

helped by strong job growth and income gains that have enabled more buyers to qualify for loans, even at higher rates.

The Federal Home Loan Mortgage Corporation said that rates for a 30-year mortgage loan averaged 7.90 per cent in March, up from 7.65 per cent in February and 7.62 per cent in March 1996.

Analysts say the ready availability of credit, especially low introductory-rate adjustable mortgages, also helped sustain the housing market.

The Commerce Department's upward revision of its estimates of monthly sales from December through February was an indication that the new-home side of housing began the year with more momentum than previously estimated and added more to economic growth than ana-

lysts had calculated earlier.

Sales of new homes in March were running at a brisk 14.3 per cent above a year earlier, when they were selling at a rate of 711,000 a year.

Inventories of new homes that were completed and ready for sale kept shrinking in March, creating more opportunity for builders to keep construction going as well as putting a floor under prices.

There were 297,000 houses for sale across the country in March, down from 307,000 in February. It was the smallest inventory of available new homes since April 1994, when there were also 297,000 on the market.

Housing demand is expected to level off gradually as the year wears on. There were signs of it last week in weaker sales of previously-lived-in homes in March.

Caribbean leaders are concerned about the growing

trade deficit, said by the Caribbean Community secretariat to be about \$3bn a year, despite a US preferential trade programme for the region.

The effect of the widening deficit has been compounded by a steady decline

US is concerned about narcotics

in official aid from the US government, moving from \$226m in 1985 to \$35m last year.

The US complaint to the World Trade Organisation about the EU's preferences for bananas will also be raised in the summit, the official said. Several smaller Caribbean countries, mainly in the Windward Islands group, are heavily dependent on the EU market, and will be adversely affected if

a preliminary WTO panel ruling against the EU preferences is upheld.

"The US is concerned about the movement of narcotics through the region from South America to North America," said one official. "We are also concerned about this, and this will also be discussed during the summit."

The region is seeking help in fighting the flow of narcotics. Jamaica and Barbados have had a series of meetings over the past four weeks to refine the agenda for the summit on May 10.

Several of the meetings have been attended by officials from the White House. The Barbados meeting will follow by three days a meeting between Mr Clinton and Central American leaders.

Caribbean leaders are concerned about the growing

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Banks face 'dirty money' jibe from US

By John Mason,
Law Courts Correspondent

UK bankers and financial services professionals could be prosecuted under US anti-money laundering laws because staff are inadequately trained to spot the proceeds of crime, a conference in London will be told today.

"New York sends dirty money to London," Mr John Moscow, the senior assistant district attorney of Manhattan, said at a press conference in the British capital yesterday.

"I'm not looking for a squeaky, but I think that money laundering is a problem and banking secrecy is a big thing. There are some people who think there should be banking secrecy and no questions asked. I disagree."

A survey published yesterday revealed that one in five officers in banks and other financial institutions who are responsible for reporting suspicious transactions have received inadequate training for their legal obligations.

This could put them and their employers at risk from a robust US initiative to use extra-territorial powers to combat money laundering. Mr Rowan Bosworth-Davies, a financial crime specialist with City of London law firm Tinkmuss Sainer Dechart said. The survey, carried out by Mr Bosworth-Davies and paid for by the Financial Times Publishing, polled 260 money laundering reporting officers (MLROs) in banking and other financial services.

His remarks were underlined by Mr Moscow, who recently prosecuted three Venezuelan bankers for laundering money through New York.

Mr Moscow said the US authorities were entitled to step up their use of draconian extra-territorial powers against foreign banks and institutions.

However, both the survey's findings and the US initiative were questioned by the British Banker's Association. It insisted that training standards were high.

Under the initiative, ordered by President Bill Clinton in 1995, US authorities have raised the stakes in their efforts to persuade other countries to tighten their anti-money laundering procedures.

This includes prosecutors, notably in Manhattan, serving notice that they intend to take punitive extra-territorial action over any dollar-based transactions of more than \$10,000 that pass through New York, however briefly.

A dollar-based money laundering transaction from, for example, London to Geneva would almost certainly come under the jurisdiction of the US courts because the cash would most likely have passed through the New York clearing bank system, if only for a matter of seconds and in the form of a series of electronic blips.

Increased use of these powers could result in non-US institutions having their assets seized and personnel extradited to the US to face criminal charges.

The survey report said 20 per cent of respondents failed to receive satisfactory training on spotting money laundering and their legal obligations to report suspicious transactions to the National Criminal Intelligence Service (NCIS). Of these, seven per cent received their training from the British Banker's Association before 1990 when the UK money laundering regulations came into force, and 13 per cent admitted they had received no training.

A BBA spokesman said the US and UK agreed on the need to clean up financial markets and put "bad guys" behind bars. But he said: "I don't believe the US has a monopoly on justice."

Labour plays down 'landslide' expectations

By John Gapper in London

The general election campaign

The Labour Party yesterday attempted to play down growing expectations that it will win a landslide victory in the general election on Thursday, insisting that it intended fighting for every vote.

Mr Tony Blair, the party leader, emphasised that Labour would continue campaigning until the last minute, despite gaining leads of about 20 percentage points in the latest opinion polls.

The ruling Conservative party

also attempted to cast doubt on opinion polls, and to avoid being drawn publicly into speculation on which senior party figures would take part in a contest to succeed Mr John Major as party leader.

Despite these efforts, there was a growing consensus that Labour is in line to end 18 years of Conservative government in Britain, having apparently managed to avoid

any serious narrowing of its large opinion poll lead.

Mr Blair continued to emphasise Labour's theme over the past few days of the campaign - that voters could allow the Conservatives back into government through complacency. He said his party "would be taking nothing for granted".

The Labour party is widely regarded as having relaxed its guard in the last days before the 1992 general election, when it had a narrow opinion poll lead.

At that time, Mr Major led the

Conservatives to an unexpected victory, defying all the expert predictions.

Mr Blair concentrated his day's campaigning on the prospects for the National Health Service, the publicly-funded medical system, if the Conservatives were re-elected.

He argued that the NHS would be "better and fairer" under Labour.

Labour has promised to add an extra £100m to the NHS annual budget of £35bn if elected, and hopes to transfer some of the £4.5bn spent annually on administration into patient care. It has

ruled out raising taxation to help further. Mr Blair said that he did not think the UK was "a landslide country", despite opinion poll ratings that would give Labour a majority of up to 200 in the 659-seat House of Commons if they were translated into votes on Thursday.

Mr Michael Heseltine, the deputy prime minister, said that he believed in "fighting to the last man and the last round". He said a large number of the voters had not yet made up their minds.

Appeal to anti-EU group to aid Tories

Mr Paul Sykes, the businessman providing financial backing to Eurosceptic Conservative candidates, yesterday issued an appeal for the Referendum party to withdraw from districts where Tory (Conservative) candidates publicly oppose a single European currency. Liam Halligan writes.

"If your candidates stand as many are doing, in marginal constituencies, splitting the vote, they will allow Labour and Liberal Democrats to get elected," Mr Sykes told Sir James Goldsmith, the leader of the Referendum party. "It would be regrettable for us all if the Conservatives were to lose by only 15 or 20 seats, allowing these two federalist parties into power."

The Referendum party is standing in 347 of Britain's 659 constituencies, avoiding 99 seats on its "white list", where Conservative candidates have an anti-integrationist record.

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More news of the election campaign can be found at the Financial Times website <http://www.FT.com> where each district's result will be shown as it is declared after voting on Thursday.

John Gapper



Two potential candidates for the Conservative leadership at opposite ends of the age scale are William Hague (left), at 36 the youngest member of the Major cabinet, and Michael Heseltine, 64, the strongly pro-European deputy prime minister who attempted to win the leadership in 1990 after the ousting of Margaret Thatcher. Neither is likely to lose his seat in the House of Commons even if Labour wins the national election on Thursday

wingers would have an early advantage. The two most obvious candidates of the right are Mr Michael Portillo, chief defence minister, and Mr John Redwood, a former cabinet member.

Mr Portillo was seen as the leading rightwing contender until 1995, when Mr Major called a snap leadership election to gain a mandate for his policies on Europe. Mr Portillo exposed himself to ridicule by not standing while installing extra telephone lines just in case.

Mr John Redwood, a fellow

of All Souls College at Oxford University and former broking analyst, exploited from the cabinet to stand against Mr Major. While appearing too cold and intellectual to make a good prime minister, Mr Redwood won points for courage.

Yet Mr Portillo has since

won back respect and has

fought a loyal campaign. By contrast, Mr Redwood has

tried to push Mr Major

towards ruling out a single

currency. The result is that

Mr Portillo would again be

the leading rightwing con-

tember despite doubts about

his judgment.

party's left and right wings, but a good challenger to Mr Tony Blair, the Labour leader.

On the left, Mr Kenneth Clarke, the chancellor of the exchequer, is regarded as a heavyweight candidate despite the unpopularity of his insistence that the party should not rule out joining a single currency in 1999. Mr Clarke is widely respected for his solid good sense and Liberal Toryism.

It has been widely assumed that Mr Michael Heseltine, the 64-year-old deputy prime minister, was too old to stand as a candidate.

However, indications are that the pro-European Mr Heseltine might stand and strike a deal with Mr Clarke to step down at a suitable

moment for the latter to succeed him.

Another candidate on the left of the party whose hat is clearly in the ring is Mr Stephen Dorrell, health secretary. However, Mr Dorrell's barely-concealed attempt to gain favour on the right by portraying himself as a sceptic about Europe in a speech did him little good.

The wild card is Mr Chris Patten, governor of Hong Kong, who loses his job in June when the territory is handed back to China. In his favour, Mr Patten is a friend of Mr Major, but he would have to recapture a Commons seat at a by-election to have a chance of becoming the Conservative leader.

John Gapper

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LAW

German sex law overruled



German laws which made the payment of damages for sex discrimination subject to proof of fault were contrary to European law, the European Court of Justice ruled.

The case arose out of proceedings brought by Mr Nils Draehnpaelt against Urania ImmobilienService obG. The company had advertised for a female assistant in sales management. Mr Draehnpaelt applied, but Urania did not reply to his letter nor return his documents. He claimed he was the best qualified applicant and alleged sex discrimination.

The Hamburg Labour Court found in his favour but referred four questions to the European Court. It asked first whether the European Equal Treatment Directive precluded provisions of domestic law which made compensation for sex discrimination dependent on proving fault.

The Court referred to an earlier case, and reiterated that any breach of the prohibition of discrimination must, in itself, be sufficient to render the employer fully liable, without there being any possibility of invoking exemptions under domestic law. Therefore, the court did not consider relevant the argument of the German government that proof of fault was easy to adduce under German law.

By its second and third questions the national court asked whether the directive precluded provisions of domestic law which placed a ceiling of three months' salary on the amount of compensation in such cases. It also asked whether the answer to that question also applied where the person discriminated against would not have obtained the position anyway because the applicant chosen had superior qualifications.

The Court noted that even though the directive did not impose a specific sanction on member states, nonetheless, it obliged them to adopt

measures which were sufficiently effective for achieving the directive's aim to ensure that those measures might be effectively relied on before national courts.

The directive required that if a member state chose to penalise a breach of the prohibition of discrimination by award of compensation, that compensation had to be such as to guarantee real and effective judicial protection, have a real deterrent effect on the employer and be adequate in relation to the damage sustained.

The Court observed that member states had to ensure that infringements of European law were penalised under conditions procedural and substantive, which were analogous to those applicable to infringements of domestic law of a similar nature and importance.

The court concluded that the German provisions which prescribed an upper limit of three months' salary for compensation for sex discrimination were contrary to the directive.

However, it also concluded that reparation could take account of the fact that if there had been no discrimination, some applicants would not have obtained the job.

Such applicants had not suffered to the same degree as those who would have obtained the job if there had been no discrimination. It was not unreasonable for a member state to lay down a statutory presumption that the damage suffered by such an applicant could not exceed three months' salary.

Finally, the Court said the directive precluded domestic laws which imposed a ceiling of six months' earnings on the aggregate amount of compensation, which where several applicants claimed damages could be claimed by applicants who had been discriminated against on grounds of sex.

C-180/95: Nils Draehnpaelt v Urania ImmobilienService obG, ECJ FC, April 22 1997.

BRICK COURT CHAMBERS, BRUSSELS

Boston elects Stern to top job

Carl Stern, who joined the Boston Consulting Group 23 years ago after graduating top in his MBA class, has been elected president and chief executive of the strategy consultancy firm. He succeeds John Clarkson, who will remain as chairman.

Every three years an election is held for the chief executive position at BCG. Voting is by the firm's 200 worldwide partners.

Clarkson has held the position since 1985 and announced that he would not stand for re-election for a fifth term when he was elected in 1994. He is widely credited with giving the firm a common direction and setting a vision which has brought all the partners on board.

Stern, aged 51, is a senior vice-president, co-chairman of BCG's Americas region and a member of the firm's executive committee.

He holds an MBA from Stanford University's graduate school of business. He joined BCG in 1974 and spent two years in the firm's London office before leading the Chicago office – one of the most

successful within the firm – from 1981 to 1991. His practice spans consumer packaged goods, financial services and industrial companies, most of which are global in scope. One industry observer described him as being both a "safe pair of hands" and an innovator.

Privately bald BCG is a main competitor to McKinsey and was the first consulting group to specialize purely in strategy.

Lisa Wood, London

New chief at grain processing group

Allen Andreas has succeeded his uncle, Dwayne Andreas, as chief executive of Archer Daniels Midland, the US-based grain processing group.

The new CEO is well suited for ADM's global business. He is a 25-year veteran of the company and spearheaded ADM's international expansion. He has lived in London for six of the past eight years, opening the company's first European offices in 1989.

He returned to Illinois in 1994 to become a special adviser to the board, and in that role gained the support of important institutional

shareholders. While some shareholders have pointed his appointment as a dynastic handing-over, Dwayne Andreas continues as chairman – he is proud of his family's record. "If you had invested \$1,000 in ADM 30 years ago, when my family began managing this business, you would have \$100,000 now," he observed. "I think that growth is sustainable."

Allen has three immediate challenges. The first is to convince institutional investors and long-time shareholders that the grain processing and merchandising company has put its troubles with the US government in the past.

The second is to guide ADM through a difficult period where rising raw materials prices and strong competition are trimming margins.

Finally, there is the delicate matter of his own appointment. The 35-year-old executive succeeds his 79-year-old uncle, Mr Dwayne Andreas, a flamboyant leader with unparalleled global connections, who held ADM's tiller for 30 years.

The senior Mr Andreas' record was blackened during the last two years as the US government collected evidence that ADM partici-

pated in a global price-fixing scheme for food and feed additives it produced.

The company settled with the US Justice Department last year and agreed to pay \$100m, a record in any US price-fixing case. With recent settlements of civil cases brought by shareholders the tab has risen to nearly \$200m.

Perhaps the greater price for the company, which had \$13bn in sales last year, was one of investor confidence. Soon after the government investigation came to light, shareholder activists pressured ADM to reform its board. That reform is in progress and Allen says the company is ready to move on.

Laurie Morse, Chicago

Ramaphosa joins Anglo American

Cyril Ramaphosa, the former secretary-general of the African National Congress, and Mzi Khumalo, who spent 12 years as a political prisoner under the apartheid regime, have been appointed to the main board of Anglo American, South Africa's largest company.

The appointments are the culmination of a three-year process

which began on the eve of the first all-race election in March 1994, when Anglo offered to sell Johnnic, a R10bn industrial holding company, and JCI, the world's sixth largest gold producer, to black investors to promote black economic empowerment.

Ramaphosa, who quit politics in May last year to pursue a business career, was appointed chairman of Johnnic after he marshalled the rival trade union and business groupings who took control of Johnnic in August. As the founding president of the National Union of Mineworkers, his appointment to the Anglo board has been widely cited as a measure of South Africa's political transformation since the end of apartheid.

Outside the financial services industry, Khumalo, who was jailed for 12 years with Nelson Mandela on Robben Island, was a little known figure until he became chairman of Capital Alliance, a black-controlled investment holding company. There he led Africa Mining Group's successful bid for Anglo's controlling stake in JCI and took over as chairman last month. Anglo will retain a minority stake in both companies.

Mark Ashurst, Johannesburg

ON THE MOVE

■ PHILIPP HOLZMANN, Germany's largest construction group, has appointed Carl von Boehm-Bezing as the new head of its supervisory board. Boehm-Bezing, also a member of Deutsche Bank AG's management board, takes over from Hermann Becker, who resigned early in March.

■ BANK OF WESTERN AUSTRALIA has appointed Terry Budde as chief operating officer. ■ GAYLORD ENTERTAINMENT has appointed Terry London, its chief operating officer. president and chief executive officer of the company from May 1 with the retirement of E. W. Wendell, who has been president since 1978. Wendell, who is 68, will remain a consultant to the company.

■ Giles Leflambe has been appointed as head of product management for the Society for Worldwide Interbank Financial

Telecommunications, the bank-owned co-operative supplying secure messaging services and interface software to financial

institutions. He will have worldwide responsibility for the conception and development of SWIFT's products and message standards.

■ CORNERSTONE IMAGING, a provider of monitors and graphics controllers for computing applications, has appointed Mark Lewis as managing director Europe. He will be responsible for sales, marketing and operations for Cornerstone European, Middle Eastern and African regions.

■ NELSON HURST has appointed David Batchelor to head its Asia Pacific Region.

■ SONAE INVESTIMENTOS has appointed two new board members and one new director for a four-year period. Antonio Borges, Bank of Portugal vice-governor and Paul Orchard-Isle, president of Reading University, have been appointed to the board.

Jose Pena, former Minister for Employment and Social Security becomes a director. Sonae Investimento is the holding company which oversees Portugal's largest retail and financial group.

■ CROATIA AIRLINES'

supervisory board has appointed Ivan Misetic, chief of protocol to president Franjo Tuđman, as company president to replace Matija Katicic.

■ Antonio Finocchiaro has been appointed as a BANK OF ITALY vice-director-general, replacing Tommaso Padua Schioppa who was recently appointed as chairman of Consob, the Italian stock market regulator.

Finocchiaro joined the Bank of Italy in 1981 and has been secretary-general since 1985.

■ UNION BANK OF SWITZERLAND has appointed Stevan Lambert as managing director of its fixed income, currency derivatives and debt capital markets business in East Asia, based in Singapore. He was previously managing similar businesses for Merrill Lynch in Australia and London.

■ Irish-based BULA RESOURCES has announced that Jim Stanley has resigned as chairman and chief executive of its oil exploration and production group. Tom Fitzpatrick will be the interim chairman.

■ ASAHI BANK has appointed a new president and chairman to cope with

Japan's "Big Bang" financial reforms. Tatsuro Ito, one of the bank's two deputy presidents, will replace Shigehiko Yoshino as president, while the other deputy president, Tadashi Tanaka, will replace Kosuke Yokote, the chairman.

■ THE FEDERAL BANK OF NEW YORK's board of directors has promoted three officers in the markets group to senior vice-president. They are: Paulina Chen, who has been given additional responsibility for the discount window; Dino Kos, who has been responsible for foreign exchange operations since January 1995.

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■ ASAHI BANK has appointed a new president and chairman to cope with

become a co-head of US fixed-income sales at CREDIT SUISSE FIRST BOSTON.

■ ECI TELECOM has appointed Jonathan Kolber as chairman. He replaces Yoshiro Rosen, who is resigning although he will remain a member of ECI's board. ECI based in Israel, designs, develops, manufactures and markets digital telecommunications and data transmission systems.

■ TCHIBO HOLDING has formed a five-strong management board at Eduscho, the coffee roasting company which it bought last December. Tchibo said it would retain Hans-Werner Eckhoff (procurement and production) and Bernd Schmelzau (personal and legal matters). It has appointed Reinhold Moehs, formerly of Procter & Gamble, as marketing head. Tchibo also added two of its own managers to the Eduscho board - Hasso von Duering as sales director and Rainer Kutzner to head finance/systems. Hartmut Felgen, the former Eduscho sales head, has left the company.

■ SINGAPORE PETROLEUM COMPANY

has appointed Jacobus Johannes Rinck, its executive president, as its executive director. Rinck was also appointed director of Singapore Refining.

■ Claus Björk, a senior vice-president of SKANSKA and head of Skanska's US business area, has been appointed president and chief executive of Skanska from August 1. He will replace Melker Schoerring, who will take over as chairman of Skanska at the annual general meeting on May 5 from Percy Barnevik, who will become chairman of Investor. Björk has been with Skanska since 1987. Since 1995 he has been a member of Skanska's group management.

■ Katsuhiro Morita, chairman of TAKEDA CHEMICAL INDUSTRIES, will step down on June 27. No replacement has been announced.

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TECHNOLOGY

Bruce Dorminey on the Gaia project's proposals for seeking out faraway planets

Planetary detection outside our solar system is difficult enough, but detecting other worlds en masse at distances of more than 500 light years seems closer to fiction than fact.

But advocates for the proposed Global Astrometric Interferometer for Astrophysics (Gaia) hope to do just that.

Gaia, which is competing for \$650m (£460m) of funding from the European Space Agency, would survey 50m stars optically, fixing their exact positions, motions and parallaxes – apparent differences in position when viewed from several places.

Then it would use astrometric displacement, the gravitational shift that a planet exerts on its host star, to detect planets with a mass similar to that of Jupiter or a planet much larger than Earth from a field of 500,000 stars at an average distance of 200 parsecs, or 652 light years. It might even detect some Earth-like planets within 6 parsecs – about 20 light years.

Gaia's ultimate fate will not be known until 2000, when the agency must decide between it and a rival scheme called Darwin. If Gaia proceeds, the proposed five-year mission would begin on the back of an Ariane 5 launcher, possibly by 2010.

From a geostationary orbit, Gaia would use either two or three Fizeau interferometers, each akin to a telescope whose primary mirror has been broken and reassembled with some parts missing, to give an image

The gift of far sight

equal to that of a 4m telescope.

Each comprising two pairs of 50cm mirrors about 3m apart, the interferometers would combine the light with the colliding photons acting like merging wakes from two speedboats. The resulting interferometric image would leave Gaia with the ability to make such distant and extremely accurate measurements.

"Our primary objective is to understand what's going on with the stars within the galaxy," says Michael Perryman, an agency scientist conducting the Gaia study. "As a by-product we have a good instrument for picking up signatures of planetary systems. If the occurrence of a Jupiter-mass planet around a star has a probability of one in a 100 and we look at 50,000 stars, then we're going to pick out a few thousand."

At any given moment, Gaia's field of view would comprise 1,000 stars. The satellite would rotate at three times the speed of the minute hand of a clock, eventually covering the whole sky.

Each angle it measured would represent the distances between the stars, while shifts towards and away from a distant back-

ground star in relation to Gaia's own position would indicate a parallax and give the star's relative distance from the satellite. Gaia would then measure for the sort of astrometric displacement that could signal a planet.

Perryman likens the whole process to a grand geodetic survey, in that Gaia would ultimately measure everything in respect to everything else: a star's direction, how fast it is moving through space, whether another star is circling it and whether another planet is orbiting it.

The agency aims to choose between the two proposals, although they both offer complementary forms of planetary detection. While Gaia is indirect, Darwin is a direct method, which would use infra-red technology on a flotilla of small telescopes free-flying through deep space.

In contrast, Nasa, the US space agency, has outlined its own Origins program with both methods of planetary detection. It is proceeding with plans for a Space Interferometry Mission (Sim) that is expected to be launched on an American Delta rocket by 2005. From low Earth orbit, Sim

How the Gaia detector might look



would also use astrometric displacement to search for planets down to a few Earth masses. But the Nasa version is not a survey instrument like Gaia. It would point at every target, focusing on some 100,000 stars, including 20,000 stars within 40 parsecs. And it promises precision equal to that of measuring the thickness of a coin at a distance from the Earth to the Moon.

"We opted for higher accuracy and sensitivity, rather than Gaia's slightly lower accuracy, much lower sensitivity, and truly gigantic quantity of stars," says Mike Shan, Sim's project scientist at Nasa's Jet Propulsion Laboratory in California. "We'd likely look for planets in the galaxy's star-forming regions, around

stars in the spiral arms, and around stars in globular clusters in the galactic halo."

Even so, the technical challenges for both Sim and Gaia remain formidable. Nasa is designing and building a scaled-down version of Sim that will test inside a vacuum chamber. It says trials have shown the satellite's vibrations can be reduced to stability levels at which the optics will be accurate to within fractions of a nanometre – a thousand millionth of a metre.

Gaia is not that far along, having finished only a general feasibility assessment, although the agency plans to begin an official first-phase industrial study in September.

Before any of these projects get off the ground, a less ambitious approach is planned by CNES, the French space agency. It plans to launch, from Russia, a \$45m, 30cm photometric telescope, which observes the full spectrum of light, by the end of 2002. From a low Earth orbit, it will survey 10,000 stars near the galactic plane at the centre of the Milky Way.

During its three-year mission, it would observe stars over 150-day periods in the hope of recording a dip in their brightness. That might mark a lucky strike – the signature of an orbiting Earth-mass planet close enough to the host star to cross the telescope's line of sight.

An article on Darwin appeared on April 15

Latex allergy solution

Alergic reactions to latex, the milky fluid from rubber trees, are an increasing problem among healthcare workers and others who frequently come into contact with latex products. They vary from mild skin rashes to fatal shock.

Between 10 per cent and 17 per cent of US healthcare workers have latex allergies, and up to 6 per cent of the US population may be latex-sensitive, says the American Academy of Allergy, Asthma, and Immunology.

Latex gloves are widely used by healthcare workers as a barrier against HIV, the virus which may lead to Aids, but others, such as police officers, food handlers and manicurists, wear them too.

One solution may lie in a desert shrub called guayule (pronounced why-you-lee). The Mexican shrub produces a natural rubber containing far fewer allergy-provoking proteins than the latex now used in some 40,000 products, but which is just as elastic and durable, says Katrina Cornish of the US Department of Agriculture.

Cornish, who developed the process to harvest the new latex and is working on ways to increase the shrub's rubber yield, says guayule does not require much water and can be grown without pesticides and herbicides.

No latex can be protein-free, but guayule latex contains only six to eight proteins while the natural latex from the tropical rubber tree Hevea has between 60 and 80. In recent studies none of 65 people allergic to Hevea latex was allergic to guayule latex.

Yulex, a small US company, has licensed the process to commercialise guayule latex from the US government. Dan Swiger, president, says products such as balloon-tipped catheters may be available within three years, and latex gloves within four years.

Marjorie Shaffer

Steel car design races for the finishing line

Manufacturers hope to fight off aluminium, says John Griffiths

An international consortium of 25 steelmakers says it is on target with a joint project to show that high-strength steel car bodies can be built up to 35 per cent lighter, yet more strongly and more cheaply, than existing models.

The consortium, including most of the world's main steelmakers, is commissioning a full economic analysis of the project by experts from Massachusetts Institute of Technology and Ibis Associates, a US consultancy.

The cost model they will construct will enable carmakers to make comparisons based on their own cost and manufacturing assumptions, leaders of the UltraLight Steel Auto Body

(Ulssab) project said at the Seoul motor show in South Korea.

They were displaying elements of the Ulssab body design, with which the steel industry intends to fight competition from the aluminium industry, to help carmakers bring into production lighter cars with improved performance and fuel economy.

Parts for the Ulssab body will be built and tested this year, with construction of complete bodies scheduled in Germany by the end of the year. The two-year, \$22m (£13.5m) project, under the control of Porsche Engineering Services, is due to be completed by next spring.

Results indicate that the project could "revolutionise car man-

ufacturing," according to Germain Sanz, the consortium's chairman. John Bryant, executive director of British Steel, says he is confident that the project "will enable the European automotive industry to manufacture lighter, stronger, safer cars".

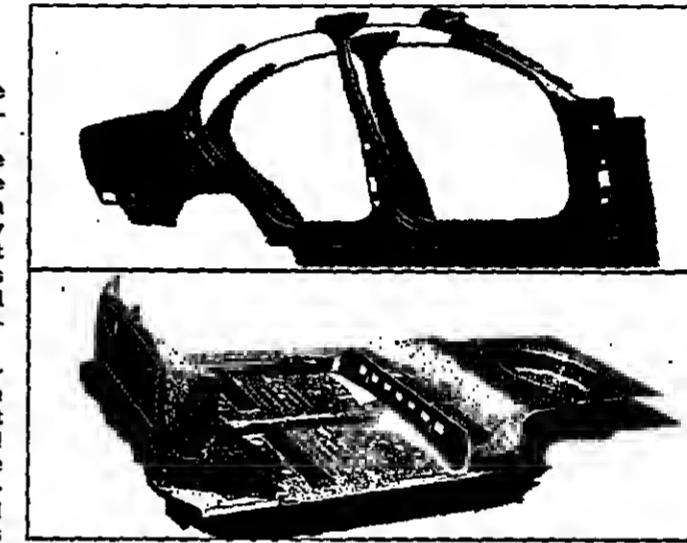
The Ulssab design is claimed to improve body rigidity by up to 122 per cent compared with existing structures used as the project's benchmarks.

Some cars, such as the Porsche Boxster, already use high-strength steels – 30 per cent in the case of the Boxster. Achieving the 35 per cent weight-saving of the full Ulssab body has also required optimised computer-

aided design, which may require new approaches to body assembly.

The biggest single part of the Ulssab structure is the body side outer. Its main feature is an optimised blank layout, fully laser-welded with different gauges and grades of steel. Its cost and mass are reduced because it does not require reinforcing components.

For the Ulssab floorpan, high-strength steel is used to permit a one-piece design, making it easier to assemble and to control the dimensions. Since there are none of the usual material overlap flanges of conventional designs, the mass is reduced – as is the welding required.



Light and strong: the body side outer and the one-piece floorpan

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Enquiries regarding the privatisation process and the purchase of the terms of reference should be addressed to:

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Argentina (Phone: 54-1-312-8323, Fax: 54-1-313-1249)

Terms of Reference ("El Pliego") must be purchased for: \$50,000 (fifty thousand Argentine pesos); equivalent US\$ 30,000 (US dollars fifty thousand).

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COMPANIES AND FINANCE: THE AMERICAS

'Big bang' approach to state sell-offs

Beginning a series on Brazil's privatisations, Geoff Dyer weighs the obstacles and incentives



In the 1980s Brazilian president Juscelino Kubitschek famously called for "50 years' progress in five", in an attempt to kick-start the industrialisation of what was then a largely rural economy.

Today's Brazilian government is trying equally hard to make up for lost time. Having been slower than many of its Latin American neighbours to privatise, Brazil is attempting to push through a massive programme of sell-offs at a rapid pace.

In recent months the government has outlined an ambitious timetable which involves privatising most of the country's telecoms network; large parts of the electrical energy system; several of the biggest ports; thousands of miles of roads and most of the country's railway system - all by the end of 1998.

That programme is scheduled to start today with the politically controversial sale of a 40.45 per cent controlling stake in Companhia Vale do Rio Doce, Latin America's biggest mining company.

Mr Antônio Kandir, Brazil's planning minister, will only forecast proceeds for this year of \$10bn from privatisations, perhaps because he fears to raise excessive expectations.

Privatisation revenues (\$m)

	1990	1991	1992	1993	1994	1995
Brazil	1,000	1,000	1,000	1,000	1,000	1,000
Latin America (except Brazil)	7,109	15,915	12,851	7,849	4,851	3,481
East Asia & Pacific	976	1,000	1,000	1,000	1,000	1,000
Eastern Europe and Central Asia	1,304	2,783	4,341	4,151	2,578	8,937

Source: World Bank



Most of the railway system is to be sold by the end of 1998

But according to analysts' back-of-the-envelope calculations, the value of the assets up for sale over the next two years could be over \$60bn.

To give an idea of just how ambitious this schedule is, since the start of the decade the rest of Latin America put together has received total revenues from privatisations of only \$51.1bn, according to the World Bank. Brazil itself has raised just \$13.4bn since its first privatisation in 1991.

The size of these numbers reflects the relative dominance of the Brazilian economy in the region. The state of São Paulo alone, admittedly Brazil's richest, has put up for sale an electric power network larger than that of any other Latin American country. And the sale of CVRD, the mining company, is expected to be Latin America's biggest-ever privatisation.

Over the past five years privatisations have been postponed or delayed in Brazil on countless occasions and timetables have regularly been torn up. Why should things be any different now?

For start, the Brazilian government is facing growing economic pressures which will act as a strong incentive to privatise. The government knows that it has cut the budget deficit, which was worth 6 per cent of gross domestic product last year, if it is to secure the hard-won achievement of single-digit annual inflation.

That pressure is most acute in the electric energy sector, where rising demand has prompted warnings about potential rationing if capacity is not expanded.

Analysts say that the Brazilian power sector needs an annual investment of \$6.4bn to keep up with demand - equivalent to three large nuclear plants a year.

The political environment also gives some grounds for optimism that privatisations will happen. The government of Mr Fernando Henrique Cardoso is enjoying

unprecedented popularity in the opinion polls. And it has been given a boost by the near-certain approval of a constitutional amendment allowing the president to stand for re-election. This puts it in a strong position to raise the pace of sell-offs.

However, a successful privatisation programme also depends on the state governments, which own many of the assets for sale. There, the political outlook is less clear.

Consider the state of São Paulo, which by virtue of its economic size is an important element in the process. Like the federal government, it faces intense fiscal pressure: it was forced to refinance R\$44bn (US\$41.4bn) of debts last year, which has led it rhetorically to embrace privatisation.

"Our strategy is to go full steam ahead with privatisations," says Mr André Franco Montoro Filho, a former economics professor who is São Paulo's economics secretary and one of several technocrats in the administration.

However, some observers doubt the commitment of Mr Mario Covas, the state governor. Critics point out that he fought for two years to prevent Banespa, the state-owned bank, from becoming a candidate for privatisation. His willingness to push ahead with selling the state's energy companies will be an important indicator.

The fact that many of the companies for sale have long acted as outlets for political patronage will ensure continued opposition to privatisation at state level.

Privatisation still faces plenty of other obstacles, which make it likely the government will not meet all its targets. Previous sell-offs have suffered long delays because of court actions. It took the government more than two years to sell Light, the Rio de Janeiro electricity distributor, because of legal obstacles.

Postponements could also be caused by uncertainty over the future regulatory structure of the energy and telecoms sectors.

"Privatisations will increase, but because of all the complications the pace will only be steady," says one foreign banker. Moreover, the sheer volume of deals being contemplated could lead to heavy congestion, bankers say.

That is why the sale of CVRD will be such an important test. If the auction is successful and attracts a price well above the minimum, the rest of the process will gain momentum.

Brazil's international financial reputation has been partly transformed over the last three years by the success of its anti-inflation reforms. If the government can show firm progress on privatisation, it will help remove the label of the country that promises more than it delivers.

AMERICAS NEWS DIGEST

Boeing shares slip as results disappoint

Shares in Boeing, the US aerospace group, fell in early trading yesterday on the release of disappointing first-quarter profit data and a warning of lower operating margins and reduced productivity. Although earnings per share rose more than three-fold to \$1.08, compared with 35 cents last time, the figure fell to 87 cents after excluding a \$64m gain on stock held in trust for employees. Analysts had been expecting up to \$1. The group's stock fell 33¢ to \$88.86 in spite of evidence of growing demand for commercial aircraft. Boeing delivered 88 passenger jets in the period, and said it expected to deliver 90 in the current quarter and reach 340 for the year.

Annual revenues were expected to climb 45 per cent to about \$33bn for the 12 months after a 70 per cent surge in the first three months to \$7.8bn, it added. Last year's first-quarter results were depressed by the hang-over from a 10-week strike.

Reflecting the company's efforts to raise output to meet reviving demand, Mr Phil Condit, group chairman, said the rapid increase in employment and demand for parts from suppliers had denting productivity rates at group plants and some suppliers' factories. He expected the problems to continue for "several months". Income had also been affected by higher research and development costs, raised taxes, increased interest costs related to the purchase of Rockwell's defence and space operations.

Robust air traffic growth and record profits in the airline industry should lead to a sharp rise in deliveries during the next two or three years, the company said.

However, Mr Condit noted competition for new orders remained intense. Airline profitability had increased, but fares continued to fall, obliging carriers strictly to control their capital expenditure to maintain margins.

Boeing, which is under intense scrutiny by the European Commission's competition department as a result of its planned acquisition of McDonnell Douglas, said initial filing for approval had been made in the US and Brussels. It had received requests for supplementary information and expected the merger to go ahead during the third quarter.

In a separate development, company officials were quoted at the weekend as saying Boeing would seek the support of the US government if the EU attempted to hamper the merger. Christopher Parkes, Los Angeles

MGM in \$573m films buy

Metro-Goldwyn-Mayer, the privately-held entertainment group, is to pay \$573m in cash for the 2,200-title film library and other Hollywood assets of Metromedia International. The expected deal is the first strategic acquisition by MGM, acquired last year for \$1.3bn by a consortium led by veteran investor Mr Kirk Kerkorian in partnership with Australia's Seven Network.

The purchase will more than double the size of MGM's library, and includes the operations of Orion Pictures, Goldwyn Entertainment and Motion Picture Corp of America plus 12 recently completed films and five direct-to-video releases.

Metromedia, controlled by billionaire Mr John Kluge, plans to concentrate on expanding its telecommunications businesses in the far east and eastern Europe, the company said. Under the agreement announced yesterday, it will have first option to air all MGM films and television programmes in its main non-US markets. The deal excludes Metromedia's US chain of 50 cinemas.

Christopher Parkes

Imasco to sell Hardee's

The fourth biggest US burger chain is about to change hands following yesterday's announcement that Canada's Imasco conglomerate has agreed to sell Hardee's Food Systems to the CKE Restaurants fast food chain for US\$827m in cash and notes. Hardee's had a 7.2 per cent share of the US burger market last year, down from 8.3 per cent the year before, according to the Chicago-based Technomic market research group.

Imasco, which is 40 per cent owned by the UK's BAT Industries, is Canada's biggest cigarette company through its subsidiary, Imperial Tobacco, and another subsidiary, CT Financial Services, owns the Canada Trust group of companies. Hardee's has been suffering from acute competition and price warfare in the US burger market, typified by a current McDonald's promotion that has cut the price its Big Mac burger from around \$1.90 to just cents.

The California-based CKE Restaurants, formerly Carl Karcher Enterprises, runs the Carl's Jr chain of fast-food restaurants, which has been doing well on the west coast by aiming for the "quality" end of the burger market. Richard Tomkins, New York

Thomsons sell Markborough

By Bernard Simon
in Toronto

Canada's Thomson family, best known for its international publishing and travel interests, has accepted an offer for Markborough Properties, its real estate arm.

Cambridge Shopping Centres, a Toronto-based developer, has agreed to pay C\$375m (US\$288.4m) in cash and convertible debentures

for Markborough, whose portfolio includes 20 shopping centres and five office buildings.

Woodbridge, the Thomson's main investment vehicle, has a 71 per cent fully-diluted stake in Markborough.

The Thomsons are also examining the future of Thomson Corporation, their flagship company, with a view to separating its

UK-based travel and North American publishing businesses. Options include selling the travel operations, or spinning them off into a separate company.

Mr Henry Ciocca, Markborough chief executive, said the sale to Cambridge was the culmination of a competitive bidding process begun a few months ago.

Markborough has undergone a shake-up over the

past 18 months, designed to strengthen its balance sheet. It has sold assets worth about C\$400m and reduced its debt.

But Mr Ciocca said the present capital structure was unable to support growth.

The deal will boost Cambridge's assets by about 50 per cent to C\$1.5bn. The combined company will have a portfolio of 38m sq feet, of which it will own 23m sq feet.

Bad loans hit Mexican banks

By Leslie Crawford
in Mexico City

Mexico's leading banks continue to face a difficult operating environment in 1997, with stagnant loan growth, shrinking margins and a further deterioration in asset quality, according to first-quarter results reported in the past few days.

Stricter accounting practices, introduced in January, have led most banks to report a sharp increase in non-performing loans. In the first quarter, past-due loans totalled 20.5 per cent of total loans at Banamex, Mexico's largest bank, and 19.2 per cent at Bancomer, the second-largest bank, in spite of the sale of a large portion of their bad mortgage portfolios to the government in December.

Only Serfin, the third-largest bank, reported a decline in past-due loans in the first quarter to 21.3 per cent of its total loan portfolio, from 23 per cent in the last quarter of 1996. Mexico's three leading banks account for more than half of the total assets of the banking system.

Grupo Financiero Bancomer, the financial group which owns Bancomer, reported a net income of 345m pesos (\$44.25m) in the first quarter, against a loss of 1.87bn pesos in the same period of 1996. Most of this profit was accounted for by a one-off 532m peso gain at the group's brokerage house.

Bancomer, the financial group which owns Banamex, reported a 97m peso profit in the first quarter, against an 81m peso profit in the first quarter of 1996, although the group cautioned that results were not directly comparable due to the accounting changes that came into effect at the beginning of the year.

Serfin made no provisions against loan losses and posted a 30m peso loss in the quarter, although Grupo Financiero Serfin recorded a net income of 49m peso profit due to a 7m peso profit at its brokerage house.

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Richard Tomkins, New York

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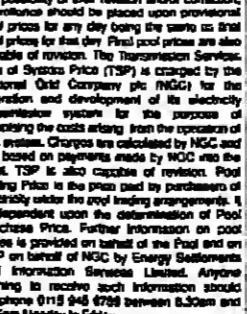
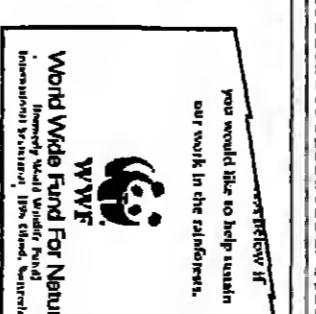


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FINANCIAL TIMES COMPANIES & MARKETS

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Tuesday April 29 1997

Week 18

For a wealthier business
and a healthier life

Above Robert Hatley on 01952 293262

Telford.

IN BRIEF

Boeing warns of lower margins

Boeing shares fall on the release of disappointing first-quarter profit data and a warning of lower operating margins and reduced productivity. Page 20

Chilean copper workers threaten strike
Workers at Chuquicamata, a copper mine in northern Chile, are to go on strike from Wednesday morning unless they receive a substantially better pay offer. Page 20

Mexican banks report more bad loans
Stricter accounting practices, introduced in January, have led most Mexican banks to report a sharp increase in their non-performing loans in the first quarter of 1997. Page 20

CWC valued at £4.46bn
Cable & Wireless Communications, Britain's largest combined telecoms and entertainment provider, was valued at £4.46bn (£7.22bn) on its debut on the London stock market. Page 20

Nutreco to float in Amsterdam
Nutreco Holding, the Dutch-based maker of animal feeds sold off by British Petroleum in 1994 for \$425m, is to float its shares on the Amsterdam stock exchange this summer. Page 22

Fimmeccanica future to be discussed
A showdown over the future of Fimmeccanica is looming this week with the boards of the industrial conglomerate and of Iri, the Italian state-owned holding company which controls it, due to meet tomorrow. Page 22

Enso buys Holtzmann holding
Enso, the Finnish pulp and paper group, has bought a 50.4 per cent stake in E. Holtzmann & Cie, the privately-owned German paper company, for DM600m (\$349m). Page 24

Yamaichi to close Milan office
Yamaichi, Japan's fourth-largest securities house, is likely to run its European operations through London after the closure of its Milan, Berlin and Madrid offices. Page 23

Lion Nathan tumbles 21%
Lion Nathan, the Australian brewer, reported a 20.8 per cent fall in interim earnings to NZ\$7.2m (US\$6.1m). Page 23

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Chief price changes yesterday

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Prices	34-35	FTSE Actuaries share index	35
Tele	186.5 + 12	Electric 8-Day	355 + 15
Kell & Selt	144.0 + 4.5	Legend	982 + 15
Kocher Works	114.0 + 7.5	Lego	274.0 + 8.5
Palio	7.5	Lotto	254.0 + 8.5
DAX	130.5 - 4.8	Luftwaffe	823 - 11
GSE	122.0 - 2.9	Mitsubishi	93.8 - 4.4
Int'le Wkts	432 - 12	Petchem Int'l	346.0 - 1.5
TOKYO (Yen)		Volvo	346.0 - 1.5
Monex		Tokyo	463 + 32
Apco Magnetic	23.6 + 2.4	Tele	463 + 32
Poste		Telef	425 + 0.5
Hertelage	41.6 - 3.4	Centoc	800 + 31
Imago	89.6 - 2.8	Deutsche	354 + 31
Siemens	41.6 - 1.6	Deutsche-Che	307 + 22
Teleca Int'l	21.4 - 1.6	Teleca Pesa	511 - 27
Thales	25 - 6.6	Verizon	311 - 27
London (Pounds)		Verizon Soc	211 - 27
Monex		Verizon Soc	211 - 27
How Group	55.6 + 5	Verizon Soc	211 - 27
Quality Care	31.1 + 2.7	Verizon Soc	211 - 27
Palio		Verizon Soc	211 - 27
Heritage	41.6 - 3.4	Verizon Soc	211 - 27
Imago	89.6 - 2.8	Verizon Soc	211 - 27
Siemens	41.6 - 1.6	Verizon Soc	211 - 27
Teleca Int'l	21.4 - 1.6	Verizon Soc	211 - 27
Thales	25 - 6.6	Verizon Soc	211 - 27
London (Pounds)		Verizon Soc	211 - 27
Monex		Verizon Soc	211 - 27
How Group	55.6 + 5	Verizon Soc	211 - 27
Quality Care	31.1 + 2.7	Verizon Soc	211 - 27
Palio		Verizon Soc	211 - 27
Heritage	41.6 - 3.4	Verizon Soc	211 - 27
Imago	89.6 - 2.8	Verizon Soc	211 - 27
Siemens	41.6 - 1.6	Verizon Soc	211 - 27
Teleca Int'l	21.4 - 1.6	Verizon Soc	211 - 27
Thales	25 - 6.6	Verizon Soc	211 - 27
New York	12.30	Telstra Corp	21.5 - 3.5

New York and Toronto prices at 12.30.

Chase plans new derivative system

'Contract for differences' could reduce forex market risks

By George Graham in London

Leading international banks are working to create a kind of financial derivative which they believe could sharply reduce the risk of a payments breakdown in the foreign exchange market.

Chase Manhattan, the large US bank, has been discussing the idea of a foreign exchange derivative called a contract for differences, which would eliminate the need for up to 85 per cent of the \$2,400bn of payments which flow between banks each day to settle foreign exchange deals.

At the moment, if a bank sells D-Marks in exchange for dollars, it will pay over the

D-Mark sum in the German payment system, and may then have to wait hours before it receives the equivalent in dollars through New York's Chase payment system.

Using the contract for differences proposed by Chase, the only money that would need to change hands would be the difference in the relative values of the two currencies between the time of the deal and the time of settlement.

Mr Dennis Oakley, a Chase managing director, said the principle of settling only the change in value was widely

used in other markets, such as commodities futures.

"People generally don't want a barrel of oil or pork bellies delivered to their door — they want the economic effect of the transaction settled in cash. FX is no different," he said.

The derivative proposal is one of a number of initiatives banks have taken in response to mounting pressure from banking regulators to come up with a solution to the problem of foreign exchange settlement risk.

Since Bankhaus Herstatt, a small German bank, collapsed in 1974 leaving more than \$22m of trades unsettled, central banks have worried over a

such as Echo and Multinet, in which the gross amounts they owe each other in different currencies are totted up and offset, so that they end up paying only a much smaller net balance.

More ambitiously, some

large banks have been working

on a plan to establish a central clearing house to handle currency payments.

Foreign exchange derivatives could, if widely adopted, short-circuit the need for netting systems and provide a cheaper solution to Herstatt risk.

The decision by state holding company Sepi raises retail investors' share from 50 per cent to 60 per cent of the total on offer — from £12.75m to £18.3m shares — excluding shares reserved for employees.

This move came ahead of the fixing of the final price for the offering, due after the close of trading in New York.

The maximum price was set last week at Pt43.227. Small investors are offered a 4 per cent discount, the same as for the previous privatisation issue which reduced the state holding from 21 per cent to 10 per cent.

Trading in the shares is set to start today.

Retail demand was estimated to cover the initial allocation more than 40 times over, with applications worth about Pt43.590m (£24.9bn) according to provisional figures.

Enthusiasm for the latest Repsol shares sale is much stronger than the last offering just over a year ago, when the retail tranche was eight times oversubscribed. This is in spite of a reduction in the incentives on offer.

Sepi said the extra shares for retail investors would be deducted from the institutional tranches. However, it is expected that this shortfall will make up from the underwriters' over-allotment option, or "greenshoe", set at 2.55m shares.

Another 4.5m shares have been set aside for employees and pensioners.

Global co-ordinators for the issue are Goldman Sachs, Banco Bilbao Vizcaya and Santander Investment.

The offering, involving 30m shares overall, is the sixth and final phase in the privatisation of Repsol which was begun in 1996.

The group has Banco Bilbao Vizcaya, the La Ca

COMPANIES AND FINANCE: EUROPE

Showdown looms over Finmeccanica

By Paul Betts in Milan

A showdown over the future of Finmeccanica is looming this week, with the boards of the Italian industrial conglomerate and of Iri, the state-owned holding company which controls it, due to meet tomorrow.

The meeting follows the surprise decision of Mr Fabiano Fabiani, Finmeccanica chairman for the past 12

years, to resign from the defence, aerospace, transport and high-tech conglomerate. Mr Fabiani's sudden resignation last weekend came after a long-running power struggle, which reached a climax last week when Iri decided to reverse his strategy and shake up the loss-making group.

The boardroom drama upset financial markets yesterday, with Finmeccanica

ordinary shares falling 4.2 per cent to 1,910 and savings shares by 4.8 per cent to £33.20 on the Milan bourse.

Mr Luigi Fausti, who was yesterday appointed the new chairman of Banca Commerciale Italiana, which owns a 3.35 per cent stake in Finmeccanica, said that Iri would concentrate its efforts on Finmeccanica once the problems of the privatisation of the Stet telecommunications

group had been resolved.

Answering shareholders' questions at yesterday's annual meeting in Milan, Mr Fausti said he hoped the process of privatising Finmeccanica would begin before the end of this year. Iri, he said, had confirmed its plans to BCI a few weeks ago.

Apart from elevating Mr Fausti from deputy chair-

man to chairman of the large privatised Milan bank, BCI also appointed Mr Gianfranco Gutfy, chief executive of Assicurazioni Generali, as deputy chairman. Mr Alberto Abelli and Mr Pier Francesco Savioli, both BCI executives, were appointed managing directors.

The cloak-and-dagger nature of the Finmeccanica-Iri boardroom upheaval continued to make waves yester-

day. Trade unions have sided with Mr Fabiani, attacking Iri's proposal to transform Finmeccanica once again into a financial holding from the current integrated industrial holding.

However, the final outcome will rest on the position of the government, and especially the Treasury.

Lex, Page 18

Nutreco heads for summer flotation

By Gordon Cramb
in Amsterdam

Nutreco Holding, the Dutch-based maker of animal feeds sold by British Petroleum. In 1994 for \$425m, is to float on the Amsterdam stock exchange this summer in one of the market's biggest public offerings of the year.

The company, owned by venture capital institutions and management, announced the plan yesterday as it reported a 13.1 per cent rise in 1996 sales to F14.56bn (\$2.36bn), and a 53.9 per cent jump in net profits to F140.4m.

The flotation comes at least a year earlier than originally planned. Nutreco had indicated in mid-1995 that it would take between three and seven years to bring the company to market.

But Mr Richard van Wijngaarden, chief executive, said: "We feel that Nutreco is in good shape and ready to go."

The size of the offering is to be determined within the next six weeks in consultation with Goldman Sachs International and Rabo Securities, which have been appointed joint global co-ordinators for the issue.

With brands such as Hendrix, Trouw and Nanta, Nutreco is the largest supplier of pre-mixed and specialty feeds in western Europe, where it also has breeding and processing activities for meat and poultry.

The company said that its first-quarter performance showed a continuing improvement, in spite of a swine fever outbreak in the south of the Netherlands which has affected its pig operations.

Mr Van Wijngaarden said: "We don't see a deviation of growth this year."

The company also ranks as the world's biggest producer of salmon and trout feed, with a market share of as much as 40 per cent. Its aquaculture division accounted for 21.5 per cent of group sales but 41.9 per cent of profits last year. Nutreco supplies big fish farming markets from Norway to Chile.

The group, with some 3,500 staff, has activities in 15 countries.

Group figures revealed by Lego

By Hilary Barnes
in Copenhagen

Building transparency: the Danish-based toys group published group sales and profits figures for the first time. Impact Photos

Lego, the Danish-based toys group famous for its plastic building blocks, has published group sales and profits figures for the first time.

They showed that 1996 turnover rose 10.1 per cent from Dkr6.84bn in 1995 to Dkr7.53bn (\$1.1bn) last year, but slower growth in net profits. Pre-tax profits at the family-owned company advanced 9.9 per cent from Dkr676m to Dkr899m. After tax, profits were ahead 6.3 per cent from Dkr431m to Dkr470m.

Mr Kjeld Kirk Kristiansen, chief executive and family head, blamed the slow profit growth of a heavy investment programme.

Lego, which expanded rapidly in the 1970s and 1980s, has struggled to maintain its growth momentum in recent years because of competition from computers and electronic games.

The company last year almost doubled its investment in fixed assets, to Dkr1.5bn from Dkr749m in 1995, as it prepared to launch a new series of toys, including a range of digital products. However, Mr Kristiansen yesterday stressed Lego bricks would remain at the heart of the company for the foreseeable future.

"Earnings are not satisfactory in the light of our long-term objective to self-finance the operation and

investments which we believe to be right and necessary," he said.

The group, which is controlled by two Danish and two Swiss parent companies, has previously only published figures for the Danish operations. The Swiss side added about Dkr1.7m to Dkr5.21bn sales figures published in 1995. The published pre-tax profit for 1995 was

Dkr413m and net profits were Dkr238m.

Last year's profits represented a return on assets of 6.9 per cent and a return on equity of 7.9 per cent; the ratio of equity capital to assets was an impressive 58.8 per cent.

Sales to retailers and distributors rose 4 per cent, compared with a decline of 2 per cent in 1995. Sales in

North America increased by 26 per cent, but in Japan sales fell by 20 per cent. In Europe as a whole sales were up 1 per cent in a total market for toys which shrank by 3.6 per cent, Lego said. Sales were ahead in the UK, eastern Europe and Russia, but fell in Germany, France, Italy, Sweden and Switzerland.

The group is currently carrying out a restructuring and cost-cutting programme, which is on target to cut costs by 10-15 per cent over the two years to the end of 1997, it said.

Last year saw the highly unsuccessful opening of the Legoland park at Windsor in the UK, which is to be followed by the opening of a similar park at Carlsbad in California in 1999.

The company has presented itself as a growth stock but the growth is already in the share price," said one analyst. Mr Dieter Hahn, banking analyst at BHP Bank in Frankfurt, said: "BHW has defined its ambitions to be number one in such a narrow industry area that this has no meaning. I think the offer was overpriced and I expect the share price to fall after a short while."

Hilary Barnes, Copenhagen

Hampel to head Creditanstalt

Mr Erich Hampel, 46, head of Austria's state-owned Post Office savings bank, is today expected to be made chief executive of Creditanstalt, Austria's second-biggest bank. He replaces Mr Guido Schmidt-Chlair, 64, who has headed the bank since 1988 and is stepping down following Bank Austria's acquisition of majority control.

Mr Hampel's appointment follows weeks of uncertainty about Creditanstalt's new management team. Mr Alarich Feuvres, 52, head of Creditanstalt's international division, is believed to be the only member of Creditanstalt's six-man board to continue in the office.

William Holl, Zurich

Strong start for BHW issue

Shares in BHW Holding, the German building finance group, rose yesterday on the first day of trading of the group's new DM1.4bn equity issue - the largest in Germany this year. However, analysts gave the issue a lukewarm reception, with many expecting the share price to make little headway in coming weeks. The share offer price was fixed at DM26, but shares rose to about DM28 in trading yesterday.

"The company has presented itself as a growth stock but the growth is already in the share price," said one analyst. Mr Dieter Hahn, banking analyst at BHP Bank in Frankfurt, said: "BHW has defined its ambitions to be number one in such a narrow industry area that this has no meaning. I think the offer was overpriced and I expect the share price to fall after a short while."

Graham Bowley, Frankfurt

Deutsche Bank launches fund

Deutsche Bank, Germany's biggest, has launched a DM25m (\$20.2m) fund to give young, innovative technology companies access to new capital. Deutsche said the fund was the first of its kind in Germany. Deutsche Bank said the fund - which would be increased to DM45m if it proved successful - was its attempt at helping German small and medium-sized companies.

Last month Germany's new stock market segment for young, innovative companies - the Neuer Markt - began trading but so far only two companies are listed on it.

Graham Bowley

SAB to build plant in Kenya

South African Breweries, the world's fourth-largest, is expanding its network of African interests to Kenya by building a \$45m brewery at Thika, near Nairobi. The new plant will challenge Kenya Breweries, the dominant national brewer, in which Guinness has a 21 per cent interest and the Kenyan government 20 per cent.

The Thika brewery is a joint venture between SAB, which will take an interest of 55 per cent, and Donyo Sabuk Holdings, a consortium of Kenyan entrepreneurs which will hold 30 per cent. FMO, a Dutch Development Agency, will hold the balance of shares in the new company.

Mark Ashurst, Johannesburg

Volvo targets eastern Europe

Volvo, the Swedish motor manufacturer, plans to expand its service network for trucks across central Europe and the former Soviet Union in an attempt to lift sales in the area. Mr Tommy Rengmark, head of Volvo Truck's Europe division, said the company was looking to countries such as Poland, where it already has an assembly plant, and the former Soviet Union to improve its results in the face of a weakening market in western Europe.

Volvo's truck sales in Europe fell 22 per cent in this year's first quarter. Christopher Bobinski, Warsaw

Telefónica seeking a quick divorce

The main obstacle to an amicable separation from the Unisource alliance is the future ownership of TTD, a data transmission company valued at Pta65bn

data transmission company valued at Pta65bn (\$453m), which the Spanish group incorporated into Unisource last year when it joined the alliance.

We know Telefónica wants TTD back, but as far as we are concerned it is a 100 per cent Unisource company," the European alliance said. "Obviously there is

that there was no penalty clause.

"TTD is worth what its clients are worth and 80 per cent of them are our clients. They will go where we go," it said.

TTD is staffed by Telefónica employees and its users include several big Spanish corporations, including Iberia, the national airline;

Telefónica's assets, or from entering the contest to compete with Telefónica, with its former partner.

Telefónica, the state-owned, the company, is to be privatised before the summer and will start delivering fixed-telephone services later this year.

Unisource was unable to express a formal interest in

Telefónica when applications from potential buyers for the second operator closed last week, because it is still legally linked to Telefónica.

The alliance said yesterday it was nevertheless exploring the possibility of joining a consortium formed by AT&T of the US and Germany's Mannesmann, which is likely to bid for Telefónica. Unisource is AT&T's mainstay partner in European ventures.

Telefónica has also

expressed the interest of Global One, which groups France Telecom, Deutsche Telekom and Sprint, of the US, and of Stet.

The government will announce today which operators have been pre-selected to offer formal bids for the second operator.

Tom Burns

LEHMAN BROTHERS

is pleased to announce the following advancements to Managing Director:

Jeffrey M. Applegate
John H. Augustine
Kim Barrett
Steven L. Berkenfeld
Pablo E. Calderini
John C. Cook
Claudio Cornali
Daniel J. Donovan
Tony Durrant
Alberto Maria Finali
David Goldfarb
David M. Harris
Mark W. Howard

Thomas P. Humphrey
James H. Kase
James W. Merli
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April 1997

LEHMAN BROTHERS

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Notice of Early Redemption

Den norske Bank

Den norske Bank ASA

(the "Bank")

US \$20,000,000

Subordinated Floating Rate Notes

due 2002

plus "Notes"

Notes is hereby given in accordance

with Condition (d)(3) of the Notes, that the

Bank will redeem all the Notes at their

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Payment Date, 6th June, 1997 (the

"Interest Date" as defined in Condition

7(a) when interest on the Notes will come

to accrue).

Payments in respect of principal and

interest will be made upon presentation

and surrender of the Notes together with

all reasonable documents acceptable

to the Bank as evidence of the Paying Agent

holding them. Such payment will be

made by transfer to a United States dollar

account maintained by the payee with or

by United States dollar cheque drawn on

a bank in New York City. Unpaid

amounts relating to such Notes will be

settled in accordance therewith.

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The Financiers' Financier...

BBV Equity: Spain Bookrunner of the USD250 million convertible issue	G Debt: Thailand Bookrunner of the USD200 million subordinated Baa3/Fitch notes due 2006 for Bangkok Bank	P M&A Advisory: UK Restructuring to change parent status and establishment of joint venture with Colombian Healthcare in the UK	W Debt: Australia Arranger of the DILM10 million convertible issue due 1999	%
EXCEL ECONOMICO M&A Advisory: Brazil Restructuring and sale of Banco Econômico to Banco Excel	FUJI BANK Equity: Japan Joint bookrunner of the JPY210 billion nonconvertible preference share issue	ARGENTARIA Debt: Spain Arranger of the USD500 million LMIN programme	KB KREDITBANK Equity: Belgium Arranger of several equity linked and index linked equity products	?
Debt: Japan Co-lead manager of the nonconvertible subordinated notes, exchangeable into common stock for Sumitomo Bank	Allianz M&A: Australia/Singapore Adviser on the acquisition of an additional 20% shareholding in M&P of Australia, and M&P's acquisition of a 20% stake in Allianz Insurance Singapore	K Equity: Korea Joint sponsor, lead manager and bookrunner of the HRD740 million initial public offering of 75 million ordinary shares for Kyeong On Bank	Colonial. Advisory: Australia/UK Adviser on the group's demutualisation in Australia and restructuring in the UK	X
Grupo Financiero Pemex, S.A. de C.V. M&A Advisory: Mexico Adviser on the bancassurance joint venture with Aetna Life and Casualty Company	TSB Debt: UK Bookrunner of three issues totalling GBP500 million of subordinated debt, maturing 2006-20 for Lloyds TSB	MEDIOLANUM Equity: Italy Co-global coordinator and bookrunner of the ITL440 billion international institutional offering	ZURICH INSURANCE GROUP Debt: Switzerland Bookrunner of the USD732 million global convertible offering	-
NORTHERN ROCK Debt: UK Arranger of the USD1 billion euro commercial paper programme for Northern Rock Building Society	LLOYDS ASBURY LIFE M&A Advisory: UK Adviser and bookrunner on the acquisition of the outstanding minority interest by Lloyds TSB	B I T A L Debt: Mexico Lead manager of a USD100 million issue of medium-term bank certificates for Banca Internazionale	Den norske Bank Equity: Norway Global coordinator and bookrunner on the secondary sale of 19% of the Government's stake in Den norske Bank	+

AC 0 . = +
Making it happen in Financial Institutions.

NOTICE OF EARLY REDEMPTION

TELECOM ARGENTINA STET-FRANCE TELECOM S.A.

U.S.\$200,000,000

9.00% Bonds Due 1997

Telecom Argentina Stet-France Telecom S.A. (the "Company") hereby notifies holders of the Company's 9.00% Bonds Due 1997 (the "Bonds") issued pursuant to an Indenture dated as of August 4, 1992 among the Company and First Trust of New York, National Association, as successor Trustee to Morgan Guaranty Trust Company of New York, as Trustee thereunder (the "Indenture"), of its election to redeem the Bonds on May 22, 1997 (the "Redemption Date") pursuant to paragraph 8(c) of the Terms of the Bonds. Under the circumstances set forth herein, a holder of Bonds may elect not to surrender such Bonds for redemption. The Bonds clear through Euroclear and CEDEL under Common Code No. 3894665 (for Bearer Bonds) and 3894690 (for Registered Bonds) and through DTC (U.S. No. 879273AA88) (for Registered Bonds). Any capitalized terms used but not defined in this notice shall have the meanings assigned in the Indenture.

The Company's election to redeem the Bonds follows the enactment in Argentina of Federal Act 24,587 on November 21, 1995 (O.G. November 22, 1995) as implemented by Decree 24/95/96 issued on March 18, 1996 (the "Act"). The Act provides, among other things, that outstanding bearer securities issued by Argentine companies shall be converted into registered form securities, and that failure to effect such conversion prior to May 22, 1996, will result in the imposition of additional taxes on payments of interest and other amounts payable with respect to the Bonds, and the suspension of the享受 exemption from withholding taxes in respect of interest paid on Bearer Bonds. Pursuant to Decree 34/95/96, the effective date of the Act with respect to the Bonds has been delayed until May 22, 1997. The Company has agreed to the Trustee a certificate of compliance and an opinion of independent auditors of the Company stating that the conditions to which the holder would be obligated to make Additional Assessments due to a change in Argentine law, the text of which certificate and opinion are set forth below. Accordingly, the conditions precedent to a redemption of the Bonds have occurred. Holders of Bonds may elect out to surrender such Bonds for redemption on the condition that (a) the Republic of Argentina for any political subdivision thereof or therein having the authority to tax or grant relief from tax obligations shall have taken a final action which shall result in the Act ceasing to be in effect with respect to the Bonds (whether by abrogation, extension or other relief) which has been notified to the holders in the manner contemplated by the Indenture and (b) the holder of Bonds shall, prior to 5 p.m., Eastern Standard Time on May 20, 1997, provide the Company and First Trust of New York, National Association, Trustee under the Indenture, with a written notice in the form requested by the Company, which form shall be delivered to the Trustee by the Company to be available upon request by the holders, to the effect that such holder waives its right to redeem and will not surrender such Bonds for redemption, but rather will hold such Bonds to their stated maturity (an "Electio to Hold").

On the Redemption Date, the Bonds will be paid as specified herein:

In accordance with the terms of the Indenture, the redemption price shall be 100% per U.S.\$1,000 principal amount of Bonds, representing the principal amount of the Bonds, together with accrued interest to the Redemption Date in the amount of U.S.\$27 per U.S.\$1,000 principal amount of Bonds. On and after the Redemption Date interest on the Bonds shall cease to accrue, other than with respect to any such Bonds as to which the holder has made an Election to Hold, which Bonds shall continue to accrue interest to stated maturity.

Payment of the Registered Bonds will be made at the office of First Trust of New York, National Association, 100 Wall Street, New York, New York 10005, as successor Trustee or, in the case of Bearer Bonds, at the offices of Morgan Guaranty Trust Company of New York, Avenue des Arts 35, B-1040 Brussels, Morgan Guaranty Trust Company of New York, P.O. Box 161, 60 Victoria Embankment, London EC4Y 0JF, Banque Paribas Luxembourg, 10A Boulevard Royal, L-2093 Luxembourg, Swiss Bank Corporation, I Aachenstrasse, CH-4002 Basle or Banco Rio de la Plata, 25 de Mayo 140, 1st Basement (Titles Dept.), Buenos Aires, Argentina, the Company's paying and transfer agents outside the United States.

Payment of the Bonds will be made upon presentation and surrender of the Bonds to be redeemed, together (in the case of a Bearer Bond) with all Coupons maturing on August 4, 1997. Bearer Bonds must be presented for redemption together with all unmatured Coupons failing which the amount of any missing unmatured Coupons will be deducted from the sum due for payment. All unpaid interest installments represented by Coupons which shall have matured on or prior to the Redemption Date shall continue to be payable to the holders of such Coupons, and the amount payable to the holders of Bearer Bonds presented for redemption shall not include such unpaid installments of interest unless Coupons representing such installments shall accompany the Bonds presented for redemption.

IMPORTANT NOTICE

Under the Interest and Dividend Compliance Act of 1983 as amended by the Energy Policy Act of 1992, 315 will be withheld if tax identification number is not properly certified with respect to payment of Registered Bonds made by a paying agent in the United States.

CERTIFICATE OF TELECOM ARGENTINA STET-FRANCE TELECOM S.A.

April 4, 1997

First Trust of New York,
National Association, as Trustee
100 Wall Street
New York, New York 10005

Ladies and Gentlemen:

Pursuant to the provisions of Section 11,2 of the Indenture (the "Indenture") dated as of August 4, 1992 between Telecom Argentina Stet-France Telecom S.A. (the "Company") and First Trust of New York, National Association, as successor Trustee to Morgan Guaranty Trust Company of New York, as Trustee thereunder, relating to U.S.\$200,000,000 aggregate principal amount of the Company's 9.00% Bonds Due 1997 (the "Bonds"), and pursuant to paragraph 8(c) of the Terms of the Bonds, in connection with the Company's election to redeem the Bonds, the Company hereby confirms to you that the Company's obligation to pay Additional Amounts on Bonds as required by Federal Act 24,587 of the Republic of Argentina cannot be avoided by the Company taking reasonable measures available to it.

Any capitalized terms used but not defined in this notice shall have the meanings assigned in the Indenture.

Very truly yours,

TELECOM ARGENTINA STET-FRANCE TELECOM S.A.

By: *A/ Juan Carlos Majoren*
Title: Chairman of the Board of Directors
By: *A/ Gloria Ribera*
Title: Vice Chairman of the Board of Directors

OPINION OF PRICE WATERHOUSE & CO.

Buenos Aires, April 4, 1997

To the President and Directors of
Telecom Argentina Stet-France Telecom S.A.
Maidl 1210 - 9th floor
Buenos Aires

And
To First Trust of New York,
National Association, as Trustee
100 Wall Street
New York, New York 10005

Dear Sirs:

In accordance with your request, and in our capacity as independent auditors of Telecom Argentina Stet-France Telecom S.A. ("the Company"), we have analyzed the impact on the Company of the terms of Law No. 24,587 and its regulatory decree in relation to the issue of Corporate Bonds for US\$ 200,000,000 due 1997 ("the Bonds"), in the form of individual bearer securities.

Our work has been based on the interpretation of Law No. 24,587 and its regulatory decree, and on a review of Section 3(a) of the Terms and Conditions of the Bonds.

On the basis of the work performed we are of the opinion that the Company shall be required to pay additional amounts in accordance with the penalties laid down by Law No. 24,587 and its regulatory decree.

Yours truly,

PRICE WATERHOUSE & CO.
By: *A/ Juan Carlos Grasso*
Partner
Certified Public Accountant

Questions concerning the redemption of the Bonds can be directed to the Trustee, attention of Helen Chin at 12121 361-2531, or to the Company, attention of Elvira E. Lazzati at (541) 968-3604 or (541) 968-3616.

Royal & Sun Alliance
Small Shareholders

wish to announce
an extraordinary
Pre AGM
meeting to be held on
6th May at 11 am.
Park Suit, Dorchester Hotel, London
Light refreshments will be served

USD 100,000,000

KANSALLIS OSAKE
PANKKISubordinated Floating Rate
Notes due July 1997

Interest Rate 6.08375%

Interest Period April 28, 1997

Interest Amount due on July 23, 1997

USD 10,000 USD 154.04

USD 250,000 USD 3,850.91

G. BANQUE GENERALE
DU LUXEMBOURG
Agent BankTHE ROYAL BANK OF CANADA
U.S.\$360,000,000 Floating Rate
Debentures due 2006In accordance with the Terms and
Conditions of the Debentures the
interest rate for the period April 29, 1997 to
April 28, 1998 and 30th May, 1997 has
been fixed at 5.72% per annum.On 30th May, 1997 interest of U.S.
\$4,791,667 for U.S. \$1,000 nominal
amount of the Debentures will be
due for payment. The rate of interest
for the period commencing 30th May, 1997
and ending July 23, 1997 will be determined
on 26th May, 1997.Agent Bank and
Principal Paying AgentROYAL BANK
OF CANADATHE ROYAL BANK OF CANADA
Agent BankSOCIETE GENERALE
USD 572,000,000SUBORDINATED FLOATING
RATE NOTES DUE 1998

ISIN CODE : GB00B179654

For the period April 25, 1997 to
October 29, 1997 the interest rate
has been fixed at 6.6125 % P.A.Next payment date :
October 27, 1997

Coupon no : 19

Amount : USD 900,000 for the
denomination of USD 1,000,000THE PRINCIPAL PAYING AGENT
SOCIETE GENERALE
BANK & TRUST S.A.-LUXEMBOURG

COMPANIES AND FINANCE: EUROPE

Enso buys Holtzmann holding

By Greg McIvor
in Stockholm

Enso, the Finnish pulp and paper group, has bought a 50.4 per cent stake in E. Holtzmann & Cie, the privately-owned German paper company, for DM605m (\$34.9m).

The deal marks a further step in a restructuring of the European forestry industry in which the large Nordic producers have sought to cement strong market positions through acquisitions in continental Europe.

Holtzmann, based in Karlsruhe, produces about 700,000 tonnes a year of newsprint, uncoated magazine paper and wallpaper base. It made operating profits of DM193m last year on sales of DM815m.

Enso's goal was to be one of Europe's top three groups in each area.

If you produce a paper grade you have to be a major player. As publishers are getting bigger and bigger, they will only want to deal with large suppliers," he said.

"The purchase of Holtzmann's uncoated magazine paper capacity would be an important addition to the group's portfolio," Mr Hamala said. "The big publishers want a full palette of grades."

The addition of Holtzmann raises Enso's newsprint capacity to 1.5m tonnes, consolidating its position as one of Europe's biggest producers of the grade. The European market amounts to about 9m tonnes a year.

Mr Jukka Huusonen, senior investment analyst at Arctos Securities in Helsinki, said Holtzmann was one of the few interesting continental acquisition targets for Scandinavia's big forestry groups which had not already been bought.

"It makes a perfect fit, as Enso is already a major newsprint manufacturer in Germany," Mr Huusonen said.

Since 1994 Enso has operated a newsprint mill near Leipzig with annual capacity of 280,000 tonnes.

Enso made pre-tax profits of FM1.65bn (\$320m) on sales of FM25.7m last year.

The group's most-traded R shares dipped FM1 to FM42.50 in Helsinki yesterday.

shares had been granted to AMG members.

It is not yet clear which institutions will provide financing for AMG members to participate in the Safilife rights issue, nor how much they will take up.

But Mr Stephen Koseff, managing director of Investec, an investment bank with a 12.5 per cent stake in Safilife, says "more than half" the underwriters' money will come from local institutions - including Investec, Board of Executors, and Southern Life, a subsidiary of Anglo. The largest foreign investor is SBC Warburg, which will guarantee R700m, almost 30 per cent, of the R2.7m issue.

These institutions are counting on JCI to emulate Gencor, South Africa's second-largest mining house, and Randgold, which have eliminated the discount to net asset value in their share prices. Mr Koseff expects "a fundamental reorganisation" at JCI to unlock the full value of its 71m oz gold deposit at Western Areas mine, the biggest payable gold reserve in the world.

But with a stagnant billion market and persistent productivity problems at South African mines, Mr Khumalo's next battle will be to win the confidence of investors, who have traditionally undervalued Johannesburg gold stocks relative to other producers.

Mark Ashurst

Black gold investors revise plans

JCI deal seen as the last of the 'megadeals' aimed at economic empowerment

The sale of Anglo American's controlling stake in JCI, the world's sixth-largest gold producer, to African Mining Group, a consortium of black investors, has been radically revised following this year's sharp drop in the Johannesburg gold index.

Safilife, a local institution controlled by a consortium led by JCI's new chairman, Mr Mzi Khumalo, will acquire 30 percentage points of the 34.9 per cent stake sold to AMG last November. Safilife has announced a R2.4bn (\$839m) rights issue to fund the acquisition, which will transform it from a financial services group to a mining-based conglomerate.

The market has reacted nervously to the prospect of Safilife raising almost 90 per cent of the capital to create South Africa's first black-controlled mining house. Safilife shares lost R47.5, or almost 20 per cent, to close at R19.75 following the announcement early this month. Last week they were trading at R19.80.

The reaction reflects the suspicions of many Johannesburg financiers that JCI is likely to be the last in a series of recent "megadeals" designed to promote black economic empowerment.

The new funding arrangement is far removed from that envisaged in November, when AMG offered R2.9bn, or R54.60 a share, for Anglo's stake in JCI. The buyers



originally stipulated that no single member of the consortium would hold more than one-fifth of the total stake. However, the drop in the Johannesburg gold index has thwarted their attempts to finance the deal outside Safilife. JCI shares dropped 20 cents on Friday to close at R41.70.

The gap between the purchase price - which included a 10 per cent premium to JCI's market value in November - and JCI's current share price has divided opinion in Johannesburg

financial circles. Many of South Africa's biggest institutions which were approached by AMG members chose not to support the deal, and were subsequently criticised by Mr Khumalo of adopting "a short-term approach" to investing in black business.

In January, the investment pool which was approached by AMG abandoned the bid and the consortium subsequently failed to raise the cash by the first deadline of February 28. This was subsequently extended to May 26, 2000.

The terms of the current investment pool dictate that all decisions made by the voting pool must be unanimous. "AMG's interest in Safilife will be comparable in terms of influence to a direct stake in JCI, but not in terms of size," one AMG insider says.

Contrary to an announcement in February, that Safilife would acquire the full 34.9 per cent of JCI, Anglo has said the balance of 4.9 per cent will be made available directly to other members of the consortium. A one-year option on these

Profit fall at SCA steeper than forecast

By Greg McIvor
in Stockholm

SCA, Sweden's largest forestry group, disappointed investors yesterday with a steeper than expected decline in first-quarter profits in spite of strong demand.

Pre-tax profits fell from SKr1.1bn to SKr0.84bn and earnings per share dipped from SKr3.07 to SKr2.62, lower than average market forecasts.

Like all Scandinavia's big pulp and paper groups, SCA has suffered from narrowing margins in the past year as prices of paper grades have headed down.

Mr Sverker Martin-Löf, SCA's chief executive, said prices of printing papers and fine papers had stabilised, while price increases had been announced for liner - the main ingredient of packaging.

SCA said growth was favourable in incontinence and feminine hygiene products, helped by low raw material costs. Tissue volume rose 11 per cent and prices slipped 5 per cent as raw materials prices fell.

Operating profits fell 12 per cent to SKr3.5bn. Lower prices of corrugated packaging and liner triggered a sharp fall in earnings despite lower raw material costs.

<p

THE BUSINESS OF FOOTBALL

New wealth has transformed Britain's top clubs, although lower down the ladder most still struggle financially. And there are questions over the sport's love affair with the stock market. Patrick Harverson reports

Route to riches for fortunate few

The renaissance of British professional football in the 1990s has been nothing short of remarkable.

At the end of the 1980s, the national sport appeared mired in permanent decline, dogged by international footballing failure, poor quality domestic leagues, dwindling crowds, a small hardcore of violent fans, and decrepit – sometimes dangerous – stadiums.

Yet, in the past seven years, many of the soccer stadiums have been modernised and made safe, the hooliganism problem has been tackled, the crowds have been lured back by the Premiership, one of the most exciting and glamorous leagues in world football, and the national team has been made competitive again. The sport has even become fashionable in a way not seen since the 1960s and the heyday of George Best.

Success on the field has bred success off it, and the game's transformation has been matched by a revolution in the business of football. For the first time in more than a century of professionalism, the biggest clubs have the potential to generate consistent profits for their owners.

Rising income from the sale of television rights, sponsorship, advertising, club merchandise, corporate hospitality and gate receipts have dramatically altered the economics of the game.

While some of the new wealth has been handed

back to the players in the form of higher wages, and transfer fees remain a substantial cost, for the top clubs the prospects for profit growth look good, particularly if the introduction of pay-per-view (PPV) programming on digital television – due near the turn of the century – proves popular with the public.

The growing prosperity of football's elite has attracted the attention of corporates, institutional and wealthy private investors. It was their new-found interest in the sport less than two years ago that created the foundations for perhaps the most extraordinary recent development in the business of football – the rush of football clubs to join the stock market in the last 18 months.

Since 1996, the number of clubs listed on the market has jumped from five – Tottenham Hotspur, Millwall, Manchester United, Celtic and Preston North End were the pioneers – to 15, a figure that will climb this year as more clubs prepare to float. The sector's combined market capitalisation today stands at about £1.25bn, a figure that roughly doubles if the value of the bigger clubs whose shares are traded outside the market is included.

Two factors sparked the rush of clubs to the market. The clubs needed money to fund the redevelopment of their stadiums, the purchase of players and the growth of

their commercial activities, and investors were happy to band it over to them in return for a share in the game's future riches. Rising revenues, particularly from television, and an improvement in the quality of business management in the game, helped persuade institutional and private investors that some clubs were potentially profitable enterprises.

Also, clubs floated because their businessmen owners saw an opportunity to cash in on football's popularity within the City of London. Only a few have sold out completely, but most owners have been happy to maintain significant stakes in their clubs while enjoying the dramatic appreciation in the value of their equity holdings.

However, football's love affair with the stock market has not gone smoothly. The relationship has been rocked in the last three months by a sharp fall in football club share prices amid profit-taking by professional investors, a deterioration in some clubs' playing performances, and a growing realisation within the investment community that shares had been pushed too far on unrealistic assumptions of future profits growth, particularly via pay-per-view television.

In spite of these setbacks, football is now well-established as a stock market sector in its own right. Nor do investors just see football as part of the burgeoning leisure industry. They also regard buying shares in many of the bigger clubs as an investment in the media industry. A stake in a top club affords the opportunity to share in the income generated from the increasingly valuable broadcasting rights that the clubs own either collectively or individually.

However, the transformation of football as a business has not been achieved at every level of the professional game. Anything but, in fact, for football's newfound riches have so far

been confined primarily to the big clubs in the Premier League. The trickling-down effect, whereby rising income at the top should have enriched clubs throughout the lower leagues, has not happened. Most clubs are chronically unprofitable, a large number remain heavily in debt, and a sizeable minority would go out of business were it not for sympathetic bankers, indulgent deep-pocketed owners and loyal, if long-suffering, fans.

For scores of medium and

small-sized clubs, the economics of the game simply do not add up. Revenues from television rights sales have climbed, but not nearly enough. Attendances are up, but can be volatile because they remain closely tied to performance, and merchandising is a modest business outside the Premiership.

Most importantly, changes in transfer patterns dictated by the 'Bosman' ruling in the European Court of Justice – which allowed out-of-contract players to move to clubs in other countries without a transfer fee – have persuaded the bigger British clubs to buy fewer young players from smaller domestic clubs and more older players from overseas.

The result has been a reduction in the flow of income to the lower leagues that for so long has been a financial lifeline for smaller clubs. And while they are being deprived of a vital source of funds, many smaller clubs remain tempted to invest substantially in transfer fees and higher wages for better play-

ers in the hope of gaining promotion to a higher division.

The result is most clubs lose money, and such is the parlous state of football's finances outside the Premiership that the English Football League has commissioned the accountants Deloitte & Touche to draw up options for a radical restructuring of the three lower divisions.

Among the possible suggestions are a return to geographically-based divisions that would cut down on clubs' travelling costs, increase the number of lucrative local "derbies", and an encouragement of closer financial and footballing ties between the top clubs and those lower down the leagues. While many in football oppose the idea of small clubs becoming "feeder teams" for the Premiership elite, such alliances are clearly the shape of the future.

The growing gap between the haves and have-nots is also troubling football in Scotland. There, clubs in the Premier Division – long dominated unhealthily by the Glasgow giants, Celtic and Rangers – and in the three lower divisions realise, like their counterparts in England, that they need to find a way to ensure the bigger clubs can benefit more from their popular appeal without jeopardising the existence of their smaller brethren.

Amid the changes reshaping football's landscape, the sport faces many trials: how to cope with the continuing after-effects of the Bosman ruling; how to banish the introduction of pay-per-view television; how to manage the creation of a European super league without threatening the vibrancy of the domestic leagues.

Yet it is the issue of how the bigger clubs can continue to nurture their growth as businesses while sharing their new-found wealth more equitably to protect the grass-roots of the game that remains arguably football's biggest challenge.



Illustration: Andrew Burns

TELEVISION • by Patrick Harverson

Cosy relationship will be tested

Clubs themselves may eventually hold control of match broadcasting

It has always been evident that football needs television and television needs football.

For football, television is the sport's shop window, and in the last five years Sky Sports' coverage of the English Premier League has proved what an effective shop window it can be. For television, football attracts large audiences and viewers the advertisers want to reach; for pay-per-view broadcasters like Sky, the

sport sells subscriptions like no other programming. However, in the next few years the nature of the relationship will almost certainly change, and football and television will find out which needs the other the most. Most media and legal experts believe that eventually football, in the form of the largest and most powerful clubs in Europe, will emerge with the upper hand. For the moment, however, football is beholden to the broadcasters, and with good reason. In Britain, the hundreds of millions of pounds invested in football by Sky has enriched many clubs beyond their wildest dreams.

Before the formation of the Premier League in 1992, the top clubs earned well under £1m a year from the sale of broadcasting rights. Under the terms of the league's new four-year deal with Sky, starting with the next season in August, an average mid-table Premiership club will earn about £8m a year from domestic broadcasting rights. Clubs that do well in top European competition could ultimately double that figure.

The growth in television revenues should accelerate further once pay-per-view (PPV) coverage of football using new digital technology has been introduced. This

will allow the big clubs to tap directly into demand for their games.

However, with so many questions about PPV unanswered – how much will the service cost viewers? how will the broadcasters share the revenues with the clubs? and how will the clubs share their income among themselves? – predicting future revenues is difficult.

Forecasts compiled by UBS, the London securities house, estimate that by 2000 the top Premier League clubs will be earning an extra £3m a year from PPV, and those lower down the table about £3m a year more than at present. By 2002, UBS believes those totals will jump to about £17m and £5.5m extra a year for the top and bottom clubs respectively.

Moreover, if, as looks likely, games in European club competition are to be broadcast on a PPV basis, the most successful clubs could be earning even more than that from PPV television by the turn of the century.

However, forecasts of what clubs will earn from future broadcasting deals could soon become irrelevant if the courts intervene to rewrite the rules on television rights ownership. The long-standing system whereby football broadcasting rights are owned and sold by the football league organisations on behalf of their member-clubs is now under legal challenge throughout Europe.

In the Netherlands last year, the Feyenoord club took the Dutch league to court over the sale of television rights to its and other clubs' games to a new broadcaster. Although the court did not decide the issue outright, it favoured the club's ownership of the rights to its home games, and the Dutch league's new television deal soon collapsed.

In Spain, two big clubs – Barcelona and Real Madrid – are currently challenging the right of the league to sell their games on a collective basis to the terrestrial broadcaster, and for a good reason: they had already sold the same rights to a cable television company, and the two clubs are now looking to the courts to settle the issue.

Meanwhile, in Britain, the Restrictive Practices Court

Maturity develops in share trading

Like any relationship, the stock market's love affair with football has included its ups and downs.

There was an infatuation with the game, when investors rushed to participate in football's profits boom and share prices soared to unsustainable levels.

Then there was disillusionment when investors realised the boom had been overhyped and that only a few clubs were consistently profitable. Amid the recognisability that growth prospects were nothing like as exciting as had been hoped, share prices fell sharply.

Now, the relationship is reaching a more mature stage. There is an acceptance that while football has its flaws, the big clubs offer secure long-term growth potential, the medium-sized clubs remain unpredictable because they will be largely footballing performance-led, and the smaller clubs represent purely speculative plays for the brave-hearted investor.

He says: "It will be looking to make a decision as to who should be able to exploit the broadcasting rights. My own view is that the individual clubs should be able to sell their own home games."

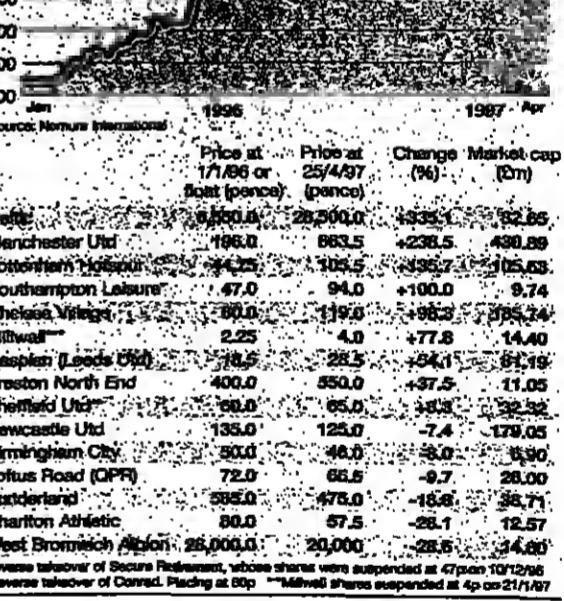
Mr Hornsey believes the Restrictive Practices Court may come to a similar conclusion about the Premier League's new contract with Sky, although most experts believe some sort of compromise will emerge, allowing the broadcasters to buy the rights from collectively organised leagues and yet also giving the clubs greater freedom to negotiate individual deals in the PPV arena and in the sale of European games.

Whatever the result of the court cases and legal inquiries, the longer-term trend appears to signal a shift in television rights ownership away from the leagues to the clubs, which can only be to the benefit of the big clubs. However, football and the broadcasters will have to ensure that the smaller clubs are not cut off financially by the broadcasting rights revolution.

As for the television companies, their power appears to be waning. It is possible to conceive of a future in which Manchester United operates its own broadcasting division, which produces coverage of all its home games and sells it to the highest broadcasting bidder. As other sectors of the leisure industry – notably film and television – have discovered, content is king. And in football, it is becoming clear that the clubs own the content.

STOCK MARKET • by Patrick Harverson

NRI football clubs index



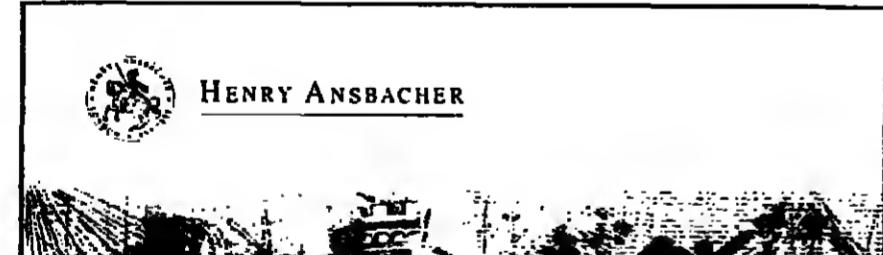
and triumphs in football's end-of-season relegation and promotion battles.

However, the scars of this year's sell-off have not fully healed, and investors are sceptical of clubs that make promises that may prove difficult to fulfil.

In particular, shares in clubs such as Newcastle United, Southampton, Birmingham City and Charlton Athletic may languish if the

growth prospects of the businesses rely on long-term stadium construction plans or hopes of promotion to higher divisions.

Yet, despite concerns about individual clubs, the sector will almost certainly continue to grow. More clubs, such as Leicester City and Nottingham Forest, are planning flotations, while some even bigger names, wait in the wings.



Dedicated football supporters



Manchester United PLC
£27.8m acquisition of
United Trading Estate
and stadium extension,
April 1995. Advised by
Henry Ansbacher & Co.
Limited.



Tottenham
Hotspur plc
One-for-four rights issue
to raise £11.2m, April
1996. Underwritten by
Henry Ansbacher & Co.
Limited.



Southampton
Leisure
Holdings PLC
Admission to the Official
List, January 1997.
Sponsored by Henry
Ansbacher & Co.
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For further information please contact:

Henry Ansbacher & Co. Limited
Corporate Finance Division
One Mitre Square
London EC2A 5AN
Telephone 0171-283 2500
Facsimile 0171-626 0707

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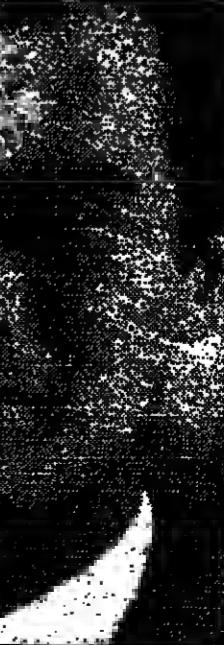
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Europe

COMPANIES AND FINANCE: UK

Legal action is dropped in aftermath of failed takeover bid by Andrew Regan Hambros Bank apologises to CWS

By David Blackwell
and Clay Harris

Hambros Bank of the UK yesterday acted swiftly to salvage its reputation with a top-level public apology to the Co-operative Wholesale Society for its actions while it was working for Mr Andrew Regan, the businessman forced last week to drop a planned takeover bid.

Sir Chips Keswick, Hambros chairman, told Mr Graham Melmoth, CWS chief executive, that the bank's judgment "in proceeding the way it did fell well below our standards and those which you were entitled to expect from us."

The role of Hambros in copying confidential CWS documents, which were supplied by a Co-op executive to Mr Regan, and circulating them to more than a dozen leading banks and other financial firms had been revealed in the High Court last week.

The CWS yesterday dropped its legal action against Hambros after receiving the unusual public apology and an assurance that the bank was taking "appropriate action to ensure that this will not happen again".

It also said it would not proceed with action against the law firm acting for Mr Regan's companies, Lanica Trust and Galileo Group.

Regan, Travers Smith Braithwaite, after receiving a similar "unreserved apology".

Hambros and Travers Smith Braithwaite are both understood to have made substantial financial settlements with the CWS.

After consulting its regulators, the Bank of England and the Securities and Futures Authority, Hambros has asked Norton Rose, its lawyers, to conduct an inquiry. Any action against individuals will await its outcome.

Hambros also said it had severed its links with Mr Regan's companies, Lanica Trust and Galileo Group.

The CWS is pursuing its civil claim for damages against Lanica, Galileo, Mr Regan, his business partner, Mr David Lyons, and Mr Allan Green, the Co-op senior retailing executive who has admitted supplying the would-be bidders with a wide range of confidential internal information.

Galileo, Lanica's unquoted offshoot through which Mr Regan intended to make the takeover bid, is expected to be put into voluntary liquidation this week. Lanica shares have been suspended since February.

Meanwhile, Mr Ronald Zimmet, a businessman whose previous dealings with Mr

Regan had come under close scrutiny, resigned as chairman of Freepages, a telephone-based information company.

Mr Regan's former company, Hobson, made a £2.4m (£3.8m) payment in January 1995 to the Swiss bank account of Trolls International, a British Virgin Islands company "controlled" by Mr Zimmet. Internal documents at Hobson, a food manufacturer, said the secret payment was made via Mr Zimmet's role in negotiating an extension of an exclusive supply contract with CWS.

Lex, Page 18

Halifax dealings fears for Crest

By Christopher Brown-Humes

Fears that Crest, the electronic share settlement system, might collapse under the weight of the £1.3bn (£21.1bn) Halifax flotation rose yesterday after the building society said a surge of early share sales by members with share certificates could cause chaos.

It said heavy volumes could also overwhelm phone lines and stockbrokers.

The warning came as it set a conservative floor price of 415p for shares sold through the auctions the society is arranging for people who want to sell immediately after flotation.

Many analysts believe the shares will start trading above 25p, with some predictions going as high as 25p.

Halifax is worried by recent press articles advising members to take share certificates if they want the best price from selling immediately, rather than participating in auctions run by the society's brokers, Merrill Lynch and Cazenove.

This follows the market debut of Alliance & Leicester last week when those selling in the market could generally have got a better price than those selling via auction. Halifax would be happy if members opted to hold their shares through its nominee account, because this enables trades to be aggregated.

Mr Gary March, Halifax assistant general manager, said: "If we have as many sellers as Alliance & Leicester, we are talking about 1.5m to 2m people.

"If they all opt for individual share certificates, we know the system could not cope - whether it is Crest, the capacity of brokers or the phone system."

Halifax began roadshows yesterday to market the new bank to institutions. These will take place in London, Scotland, Paris, Frankfurt and Zurich.

LEX COMMENT Halifax

Will the Halifax shareholder take the long view? In the next few weeks we will find out as Halifax's 7.6m members reveal whether they have chosen to follow the 27 per cent of Alliance & Leicester members who sold their shares immediately. In that case it was shown that a little patience was rewarded by a higher price in the market. Halifax members should take note. If anything, the forces which drove up A&L's price so sharply on listing will apply with greater force. One thing is sure - short of divine intervention or market collapse, shareholders can look forward to a substantially higher price than the 415p floor announced yesterday.

Rough cashflow calculations suggest that, on fundamentals, a Halifax share should be worth at least £5. Perhaps as much as £5.40. But the early scramble for stock can produce a technical squeeze which drives the shares beyond any fundamental value. For Halifax, this could be more pronounced than with A&L - its sheer size will make it more difficult for index-tracking institutions to stand aside as they did with A&L.

The wise course will be not to sell at all. Halifax has huge potential: a powerful brand, low costs - which can be lower still - and 1.5m customers to sell to as it evolves into a diversified retail financial services provider. At the moment it sells them a measly average of 1.4 products each. That figure could and should be higher. When it delivers, the rewards for those patient enough to wait will be considerable.

Spending jumps at Chiroscience

By Daniel Green

the most important drug in development, the anaesthetic levobupivacaine, had entered the final and most expensive medical tests.

Mr John Padfield, chief executive, said the trials should be over in time for the drug to be submitted to European medicine regulators by the end of this year.

In the meantime, he said, finances were being bolstered by the rapid growth of the ChiroTech division, which manufactures pharmaceutical ingredients for third parties.

ChiroTech sales more than doubled to £9.2m, accounting for most of total revenues of £11.5m (£55m).

CWC valued at £4.5bn on first day

By Christopher Price

Cable & Wireless Communications, Britain's largest combined telecommunications and entertainment provider, was valued at £4.46bn (£7.22bn) on its London stock market debut yesterday.

Shares in the company, which is the biggest chal-

lenge yet to British Telecommunications' dominance of the UK telecoms market, opened at 300p and closed at 292p.

In New York, the American Depository Receipts comprising blocks of the shares opened at 324% and were unchanged in early trading.

About 7.5m shares were traded in London; nearly 1.5m were issued.

Mr Richard Brown, chief executive of Cable & Wireless, which owns 52 per cent of CWC, said: "We have delivered this complex merger on schedule and created a powerful new force in the UK telecoms industry."

CWC, which comprises Mercury, the UK telecoms business of C&W, and the cable companies Nynex Cabellcomms, Bell Cablenet and Videonet, will have more than 1m telecoms customers and 600,000 television subscribers.

Analysts have been generally positive about the group's outlook with most valuations in excess of £550m.

CWC acknowledges its main task will be completing its half-built cable network and concentrating on marketing its range of multimedia services. Completion is likely to take two years and will cost a further £2.5bn.

The group's outlook with most valuations in excess of £550m.

Radical restructuring expected from Sears

By Peggy Hollinger

Sears is today expected to unveil a long-awaited restructuring plan as speculation mounts over the fate of the troubled retail conglomerate's chief executive, Mr Liam Strong.

Mr Strong, who has faced down calls for his resignation recently from investors unhappy with the company's disintegrating share price, is expected to make his position clear at the group's results meeting today.

He is also aiming to announce that a price of about £365m (£550m) has been agreed for the sale of Freemans, Sears' mail-order business, to the private

group Littlewoods. Agreement on a deal has taken longer than planned, with Littlewoods offering a price some £20m less than initially indicated late last year.

There was some speculation yesterday that Mr Strong would resign in advance of today's results. However, analysts also suggested he might remain for 12 months to see through a break-up of the group.

"Either way Liam Strong goes," said one analyst. "If they split up the group he would be out of a job in 12 months anyway." The broker estimated the break-up value of the business' profitability by 23.5m in 1996-97, and by £3m in the year just started.

share price last night of 774p, up 1p.

The board is widely expected to announce a radical restructuring today, including the closure or disposal of large parts of the lossmaking British Shoe Corporation.

Analysts are expecting Sears to report a further deterioration in the shoe division. One broker said losses in the division could be between £10m and £20m, against profits last year of £7.5m. This contradicts Mr Strong's promise in last year's annual report that a previous restructuring would improve the footwear business' profitability by £2.5m in 1996-97, and by £3m in the year just started.

Halifax began roadshows yesterday to market the new bank to institutions. These will take place in London, Scotland, Paris, Frankfurt and Zurich.

Leeds Utd chief departs

By Patrick Harverson

Mr Robin Launders resigned as chief executive of Leeds United yesterday following a clash with senior management at Caspian, the football club's parent company. The former Manchester United finance director had been in post just eight months.

His departure follows delays in plans to build a £20m (£48.5m) sports arena alongside the club's Elland Road stadium.

Mr Launders was asked to step down by Mr Chris Akers, Caspian's chairman, following complaints by Leeds city council about Mr Launders' brusque negotiating style during talks over the stadium development. Caspian was also said to be unhappy with his management style.

Last night Mr Launders said he was surprised he had been asked to resign. He admitted that he had put his case to the council in a "robust" manner, and said it had been upset because it was not getting its own way.

His removal surprised the City and dismayed some analysts and institutions who had regarded his hiring last August as a coup.

While Mr Launders' departure will not cost Caspian a great deal - he will receive one year's salary, worth £150,000 - analysts said the group's credibility had been dented, and the shares fell 2% to 26p.

Moving from Transition to Growth" was the title of a presentation given recently to senior staff of Racal Electronics by Mr David Ebsbury, chief executive.

After the profits warning 11 days ago - the second in four months - some City analysts are wondering whether the defence electronics group will be in its present form longer to fulfil his promise.

"Although some of its businesses occupy strong market positions, the group's return on sales is inadequate," says Mr Mike Styles of Credit Lyonnais Laing, the stockbroker.

He and a growing number of analysts believe a disappointing performance together with the discrete nature of Racal's businesses will trigger, if not a full-blown demerger, then at least a fundamental restructuring.

This speculation has been fuelled by the company's admission that it is considering joint ventures or partnerships for two key divisions - radio and managed networks - which account for about 30 per cent of sales.

In addition, radio operations; where a profit collapse prompted December's warning, is undergoing a "strategic review". The radio division is part of the Archer consortium, recently selected by the Ministry of Defence to tender for the new £2bn battlefield radio.

Racial Network Services is the world's seventh largest managed data network provider. However, Racal believes it needs local service connections and an international telecoms group to underpin the strategy of expanding its overseas business. Both the radio unit and RNS require substantial cash injections, which equity partners would provide.

Data products, based in Florida in the US, has also attracted speculation over its future. The business has cost Racal about £100m in losses, investment and restructuring over the past four years. New management last year has failed to turn the division round, and last year's £20m loss is likely to be repeated in 1996-97.

If radio and managed networks are put into joint ventures then you are left with a very idiosyncratic collection of businesses for Racal to run," says Mr Mark Davies Jones of Salomon Brothers.

Reshaping has figured prominently in Racal's development since demerging from Vodafone in 1991 and Chubb Security in 1992. Out have gone the Radec computer-aided engineering and marine businesses, among others. In have come the Thorn Sensors defence electronics, BRT telecoms network and a slice of Camelot, the lottery operator.

Racal's transition has been driven by chairman Sir Ernest Harrison, a renowned dealmaker. At 70, his age had fuelled the notion of restructuring. However, he has "no short-term plans to retire", and intends to turn round data products.

The changing face of Racal has been reflected in its mixed trading performance since 1992. Pre-tax profits, adjusted for accountancy standard FRS 3, started at £47.7m, virtually halved in 1993-94 because of disposal provisions, doubled in 1994-95 and improved to £70.4m last year, chiefly due to £2.8m from Camelot.

Sales have increased 15 per cent to just over £1bn, while earnings per share have risen 61

per cent, and the share price has nearly doubled. Gearing is about 75 per cent.

Following the latest profits warning, analysts expect profits of a little more than £40m in the year to March 31 1997. The management's credibility has also been called into question by the two warnings, which followed predictions by Mr Ernest Harrison in August that last year's pre-tax profits would be beaten this year, despite a £20m provision.

While agreeing on the likehood of restructuring, analysts are divided over the values of the various businesses. These range from £530m from ABN Amro Hoare Govett, to £1.1bn by Credit Lyonnais Laing and Salomon Brothers.

Racal points to the outperformance of the shares since 1992, despite the profits warnings. "We shall be spelling out our strategy for the business with our results on June 3," it said. "Shareholders will then be able to judge for themselves the value attached to the company."

Defensive measures

Unilever in haircare disposal to Shiseido

Unilever, the Anglo-Dutch consumer group, is selling its Helene Curtis professional haircare products business in Japan to Shiseido, the country's leading manufacturer of cosmetics.

No price was put on the deal, which takes in all product and trademark rights, but industry sources estimated its value at between £150m-£160m (\$28m-\$32m).

The sale of Helene Curtis Japan, which deals with more than 50,000 salons throughout Japan and had

RESULTS

	Turnover (£m)	Pre-tax profit (£m)	EPS (p)	Current payment (p)	Date of payment	Dividends corresponding to dividend	Total for year	Total last year				
Alexandra Workwear	Yr to Feb 1	65.9	65.3	1.14	(5.3)	2.2	(0.03)	4	June 27	4	6.5	6.5
Chirclothes	Yr to Feb 28	14.9	15.7	(11.8)	21.91	1.25	-	-	-	-	-	-
ESSE	Yr to Dec 31	50.1	42.9	23.4	20.3	2.87	28.5	9.8	July 10	9.8	13.1	13.1
Granada TV	Yr to Feb 28	26.1	24.8	11.9%	5.76	2.51	(11.6)	5.25	July 1	4.15	7.25	5.4
Great British Plants	6 mths to Dec 31	10.0	10.0	0.00	0.00	0.00	0.00	0.00	June 27	0.5	1.7	1.7
Great British Plants	Yr to Dec 31	9.8	9.8	0.23	0.23	2.75	22.08	4.5	June 2	4.2	7.5	6.7
Reedelsite Plc @	Yr to Feb 28	5.58	4.15	0.271	(0.068)	0.922	(0.415)	0.078				

THE TRANSFER MARKET • by Jimmy Burns

Goalposts are moved by Europe's Bosman ruling

Players' freedom is increased, but some clubs fear threat of new cash pressures

The announcement last July that Newcastle United had acquired England star striker Alan Shearer for £15m produced widespread celebration by fans and much talk about the rise of players' power, but it also instilled a new note of alarm in the ongoing debate about the game's financial future.

The deal smashed the world football transfer fee record, confirming that English football was catching up with other branches of the entertainment industry and professional sports overseas, where the top players have long commanded superstar earnings.

By buying Shearer Newcastle was taking a big gamble, having to earn a return over the next five years on the total £22.5m investment - the transfer fee plus an estimated annual salary of £1.5m.

But apart from raising questions about the club's finances, the deal focused fresh attention on a transfer business that had been revolutionised as a result of the landmark "Bosman" ruling at the European Court of Justice.

Under the ruling, reached in December 1995, out-of-contract players worldwide have been given much greater freedom to move from one country to another within the EU without a transfer fee. The court also abolished the rule whereby football clubs could only have two foreign nationalities in their team.

The immediate impact of Bosman has been the influx of foreigners, bringing a fresh dynamism to the national game, and with it a shift in the cost of players, away from transfer fees and towards higher wages.

Those who believe that the

football industry has dangerously underestimated the financial impact of the Bosman ruling include Mr Alan Sugar, the chairman of Tottenham Hotspur, who owns 40 per cent of the London club.

"Bosman could turn out to be the biggest single disaster for football in the last 20 to 30 years," he said. "We have seen an increase in players demanding higher salaries and people prepared to pay them. But the wrong mathematical calculations are being made and the effects in the longer term are going to include the bankruptcy of some of the bigger clubs."

Last year Tottenham cut its squad value to £10.2m to comply with Bosman, hoping that by adopting prudent player valuations it would avoid any holes emerging in the balance sheet in the longer term.

So far few major UK clubs have been prepared to follow Tottenham's lead, gambling on offsetting costs through success on the football field and increased merchandising and sponsorship deals.

But Manchester United provides an example of how changes in the transfer system have been a mixed blessing in financial terms, with much of the money saved on transfer fees going in increased player wages. The club's renegotiation of nine contracts and signing of five new players has added almost £7m to the annual wage bill.

Another area of concern arising out of the Bosman ruling has been the negative effect it might have on youth development, the formation of future national squads, and the financial stability of clubs outside the Premier League.

In the immediate aftermath of the ruling, organisations such as the Football League, the Football Association, and the Professional Footballers' Association took comfort in the fact that it did not affect domestic transfers.

However, legal experts such as Mr Richard Alderson at Edge & Ellison warned that the ruling contained sufficient "legal encouragement" to those who wished to see it extended to the English domestic game.

Those encouraged by it included Vinnie Jones, the controversial Wimbledon player who earlier this month threatened to sue his club and the Premier League for not allowing him to freely transfer after his contract expired at the end of the season.

The move by Jones was strongly criticised by Mr Gordon Taylor, chief execu-

tive of the PFA, as an act of "disloyalty" to other players whose future stands to be more negatively affected by the freeing up of domestic transfers.

It is a view shared by Mr Chris Hull, spokesman for the Football League, who points out that the annual £25m generated for the lower division by transfer fees is a very significant and vital lifeline for the smaller clubs, without which their existence is threatened.

Nevertheless, English football organisations have reluctantly accepted that the Bosman ruling is irreversible and that the game must accommodate

in the best way it can. As Mr Taylor puts it: "We are looking for ways in which we can refine our domestic system without dismantling the development of youth."

In practice, this has meant an ongoing dialogue with European football's governing body, UEFA, and the formation of a domestic working committee capable of reconciling the demands of the English League with the realities of the post-Bosman era.

As a result, within the next two years, English football is likely to see further changes to its transfer system. Under proposals already virtually agreed by the FA, the Football League and the PFA, a young player will be signed up on training contracts until the age of 21. If he leaves after that, compensation will be paid to the selling club. Freedom of transfer would extend to all players at and after the age of 24.

In practice, several of the bigger English clubs, such as Manchester United, have already anticipated an extension of the Bosman ruling, safeguarding their financial interests by placing their players on longer-term contracts.

Just how many major clubs will be prepared and able to continue to pay huge fees in order to secure star players remains an open question. However, on the assumption of a continuing rise in TV, sponsorship and merchandising revenue, it is unlikely that the Shearer contract will be the last of its kind. As long as football remains an increasingly popular sport, and TV revenues keep coming in, the transfer market should go higher in the seasons ahead.

As sports lawyer Mr Richard Alderson puts it: "If you're a club and you want a superstar, you're going to borrow, beg or steal to get him, as long as you're convinced he's going to be your salvation."



Alan Sugar: "mathematical calculations are wrong"

PROFILE Irving Scholar

Irving Scholar

Roots now put down in Forest



Irving Scholar: Many English clubs are now following his lead

Yet once again he is seeing his grand plan unravel. Forest, in danger of relegation from the Premiership when he bought the club in February, is now in last place and appears certain to go down. That would hit television income and could reduce total revenues by about £5m a year. Mr Scholar believes his investment will pay off even if Forest is relegated. Clearly, however, he would welcome a last-ditch miracle.

A man of ideas, a success outside football, yet apparently doomed to opprobrium, Mr Scholar must be granted one thing even by his enemies. He loves the game. He took no salary for his work at Spurs, and many of the club's fans today find themselves pining after him.

Mr Scholar signed Paul Gascoigne, Gary Lineker and Chris Waddle, while his successor, Mr Alan Sugar, no natural fan, appears keener on turning a profit than challenging for trophies.

Perhaps Mr Scholar loves football and great footballers too much to make money out of the game. Famously, he made loans to Spurs players which he never expected to be repaid. And Mr Alex Fynn recounts in *Dream On*, his book about Spurs, a telling meeting 12 years ago between Mr Scholar and Mr Osvaldo Ardiles.

Mr Ardiles, the club's great Argentine midfielder of the era, had come to ask Mr Scholar for a one-year contract worth £75,000. The chairman did not respond. Mr Ardiles immediately climbed down to £70,000. Mr Scholar told him to get out.

"You think about it, yes?", asked Mr Ardiles hopefully.

"No I won't" shouted Mr Scholar. "You can have £80,000 and a two-year contract. Now get out!"

* *Dream On: Alex Fynn and H. Davidson, Simon and Schuster, London, £14.99*

Simon Kuper

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CURRENCIES AND MONEY

G7 fails to stem dollar's tide

MARKETS REPORT

By Simon Kuper

The dollar edged higher yesterday as traders decided the Group of Seven's communiqué on Sunday was too weak to block the US currency's rise.

The dollar rose strongly after the Washington statement, although it later shed some gains. Mr Carl Weinberg, chief economist at High Frequency Economics in the US, said: "The market's short term reaction was to buy, buy, buy, and then people took their profits." Other currency strategists added that dealers had grown nervous that the G7 might later intervene in the market against the dollar.

The currency closed in London at DM1.728 to the German mark and Y126.6 to the yen, half a pfennig and half a yen above Friday's closing levels.

On exchange rates, the

G7's statement said "excess volatility and significant deviations from fundamentals are undesirable". It "emphasised the importance of avoiding exchange rates that could lead to the re-emergence of large external imbalances." But there was no threat of intervention, and the statement added:

"The effects of the statement will emerge sooner or later," he said. Traders read this as a threat that Japan may yet sell dollars in the market.

However, Mr Eddie George, governor of the Bank of England, when asked what Japan had pushed for joint intervention against a further dollar rise, said: "There was no pressure for that sort of thing."

Mr Robert Rubin, US treasury secretary, made no comments about currencies and instead again urged Japan to stimulate domestic demand.

Mr Michael Burke, senior economist at Citibank in London, noted that UK, French and US officials appeared more willing than Mr Thetmeyer and Mr Mitsuhashi to live with a further dollar rise. Joint intervention was unlikely, he said.

The rising dollar helped

Japan's finance minister said yesterday that the markets should clearly understand what the G7 intended.

"The effects of the statement will emerge sooner or later," he said. Traders read this as a threat that Japan may yet sell dollars in the market.

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The pound, the lira and the French franc gain against the D-Mark.

The market was braced for an aggressive statement on the dollar, and the G7's timeliness came as a surprise. Mr Weinberg said: "The language of the communiqué was boring. There was nothing in it to scare people." Mr Burke concurred: "I think

the dollar probably goes up further." The statement was "a green light for dollar purchases", he said.

So why did the dollar rise only modestly yesterday? Mr Avinash Persaud, currency strategist at J.P. Morgan, said that although the market now believes the G7 will not intervene at present exchange rate levels, there is still a fear that intervention could come if the dollar were to rise much higher. "If there is still some risk of intervention, why hold a long dollar position when the dollar isn't going to go much further up from here?", he asked, adding:

"We will see the dollar creep higher, but it's going to be a

gradual process."

Mr Paul Cherkow, head of global currency research at UBS in London, warned that the G7 might be setting a "bull trap" for the market. The group's aim, he explained, could be to make a tame statement to lure traders into buying dollars. Once most dealers were long on dollars, the G7 would then intervene against the currency. As all demand for dollar would have already been satisfied by then, there would be no dollar buyers left and the intervention would succeed.

But some strategists said strong economic data expected from the US this week could boost the dollar.

■ The Canadian dollar barely softened after Mr Jean Chrétien, Canada's prime minister, on Sunday called an early general election for June 2. The currency closed in London at C\$1.399 to the dollar.

Mr Hiroshi Mitsuhashi,

Minister of Finance, said:

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OFFSHORE AND OVERSEAS

BERMUDA (SII RECOGNISED)

	Int. Net Assets (\$m)	Price (\$m)	Yield %	Int. Net Assets (\$m)	Price (\$m)	Yield %	Int. Net Assets (\$m)	Price (\$m)	Yield %
Fidelity Currency Funds Ltd	1.00	1.00	0.00	1.00	1.00	0.00	1.00	1.00	0.00
UF Profits Fund Ltd	1.00	1.00	0.00	1.00	1.00	0.00	1.00	1.00	0.00
Private Clients (SII) 614.92	614.92	614.92	0.00	614.92	614.92	0.00	614.92	614.92	0.00
AS 8000 Fund	1.00	1.00	0.00	1.00	1.00	0.00	1.00	1.00	0.00
AS 4000 Fund	1.00	1.00	0.00	1.00	1.00	0.00	1.00	1.00	0.00
AS 2000 Fund	1.00	1.00	0.00	1.00	1.00	0.00	1.00	1.00	0.00
AS 1000 Fund	1.00	1.00	0.00	1.00	1.00	0.00	1.00	1.00	0.00
AS 500 Fund	1.00	1.00	0.00	1.00	1.00	0.00	1.00	1.00	0.00
AS 200 Fund	1.00	1.00	0.00	1.00	1.00	0.00	1.00	1.00	0.00
AS 100 Fund	1.00	1.00	0.00	1.00	1.00	0.00	1.00	1.00	0.00
AS 50 Fund	1.00	1.00	0.00	1.00	1.00	0.00	1.00	1.00	0.00
AS 20 Fund	1.00	1.00	0.00	1.00	1.00	0.00	1.00	1.00	0.00
AS 10 Fund	1.00	1.00	0.00	1.00	1.00	0.00	1.00	1.00	0.00
AS 5 Fund	1.00	1.00	0.00	1.00	1.00	0.00	1.00	1.00	0.00
AS 2 Fund	1.00	1.00	0.00	1.00	1.00	0.00	1.00	1.00	0.00
AS 1 Fund	1.00	1.00	0.00	1.00	1.00	0.00	1.00	1.00	0.00
AS 0.5 Fund	1.00	1.00	0.00	1.00	1.00	0.00	1.00	1.00	0.00
AS 0.2 Fund	1.00	1.00	0.00	1.00	1.00	0.00	1.00	1.00	0.00
AS 0.1 Fund	1.00	1.00	0.00	1.00	1.00	0.00	1.00	1.00	0.00
AS 0.05 Fund	1.00	1.00	0.00	1.00	1.00	0.00	1.00	1.00	0.00
AS 0.02 Fund	1.00	1.00	0.00	1.00	1.00	0.00	1.00	1.00	0.00
AS 0.01 Fund	1.00	1.00	0.00	1.00	1.00	0.00	1.00	1.00	0.00
AS 0.005 Fund	1.00	1.00	0.00	1.00	1.00	0.00	1.00	1.00	0.00
AS 0.002 Fund	1.00	1.00	0.00	1.00	1.00	0.00	1.00	1.00	0.00
AS 0.001 Fund	1.00	1.00	0.00	1.00	1.00	0.00	1.00	1.00	0.00
AS 0.0005 Fund	1.00	1.00	0.00	1.00	1.00	0.00	1.00	1.00	0.00
AS 0.0002 Fund	1.00	1.00	0.00	1.00	1.00	0.00	1.00	1.00	0.00
AS 0.0001 Fund	1.00	1.00	0.00	1.00	1.00	0.00	1.00	1.00	0.00
AS 0.00005 Fund	1.00	1.00	0.00	1.00	1.00	0.00	1.00	1.00	0.00
AS 0.00002 Fund	1.00	1.00	0.00	1.00	1.00	0.00	1.00	1.00	0.00
AS 0.00001 Fund	1.00	1.00	0.00	1.00	1.00	0.00	1.00	1.00	0.00
AS 0.000005 Fund	1.00	1.00	0.00	1.00	1.00	0.00	1.00	1.00	0.00
AS 0.000002 Fund	1.00	1.00	0.00	1.00	1.00	0.00	1.00	1.00	0.00
AS 0.000001 Fund	1.00	1.00	0.00	1.00	1.00	0.00	1.00	1.00	0.00
AS 0.0000005 Fund	1.00	1.00	0.00	1.00	1.00	0.00	1.00	1.00	0.00
AS 0.0000002 Fund	1.00	1.00	0.00	1.00	1.00	0.00	1.00	1.00	0.00
AS 0.0000001 Fund	1.00	1.00	0.00	1.00	1.00	0.00	1.00	1.00	0.00
AS 0.00000005 Fund	1.00	1.00	0.00	1.00	1.00	0.00	1.00	1.00	0.00
AS 0.00000002 Fund	1.00	1.00	0.00	1.00	1.00	0.00	1.00	1.00	0.00
AS 0.00000001 Fund	1.00	1.00	0.00	1.00	1.00	0.00	1.00	1.00	0.00
AS 0.000000005 Fund	1.00	1.00	0.00	1.00	1.00	0.00	1.00	1.00	0.00
AS 0.000000002 Fund	1.00	1.00	0.00	1.00	1.00	0.00	1.00	1.00	0.00
AS 0.000000001 Fund	1.00	1.00	0.00	1.00	1.00	0.00	1.00	1.00	0.00
AS 0.0000000005 Fund	1.00	1.00	0.00	1.00	1.00	0.00	1.00	1.00	0.00
AS 0.0000000002 Fund	1.00	1.00	0.00	1.00	1.00	0.00	1.00	1.00	0.00
AS 0.0000000001 Fund	1.00	1.00	0.00	1.00	1.00	0.00	1.00	1.00	0.00
AS 0.00000000005 Fund	1.00	1.00	0.00	1.00	1.00	0.00	1.00	1.00	0.00
AS 0.00000000002 Fund	1.00	1.00	0.00	1.00	1.00	0.00	1.00	1.00	0.00
AS 0.00000000001 Fund	1.00	1.00	0.00	1.00	1.00	0.00	1.00	1.00	0.00
AS 0.000000000005 Fund	1.00	1.00	0.00	1.00	1.00	0.00	1.00	1.00	0.00
AS 0.000000000002 Fund	1.00	1.00	0.00	1.00	1.00	0.00	1.00	1.00	0.00
AS 0.000000000001 Fund	1.00	1.00	0.00	1.00	1.00	0.00	1.00	1.00	0.00
AS 0.0000000000005 Fund	1.00	1.00	0.00	1.00	1.00	0.00	1.00	1.00	0.00
AS 0.0000000000002 Fund	1.00	1.00	0.00	1.00	1.00	0.00	1.00	1.00	0.00
AS 0.0000000000001 Fund	1.00	1.00	0.00	1.00	1.00	0.00	1.00	1.00	0.00
AS 0.00000000000005 Fund	1.00	1.00	0.00	1.00	1.00	0.00	1.00	1.00	0.00
AS 0.00000000000002 Fund	1.00	1.00	0.00	1.00	1.00	0.00	1.00	1.00	0.00
AS 0.00000000000001 Fund	1.00	1.00	0.00	1.00	1.00	0.00	1.00	1.00	0.00
AS 0.000000000000005 Fund	1.00	1.00	0.00	1.00	1.00	0.00	1.00	1.00	0.00
AS 0.000000000000002 Fund	1.00	1.00	0.00	1.00	1.00	0.00	1.00	1.00	0.00
AS 0.000000000000001 Fund	1.00	1.00	0.00	1.00	1.00	0.00	1.00	1.00	0.00
AS 0.0000000000000005 Fund	1.00	1.00	0.00	1.00	1.00	0.00	1.00	1.00	0.00
AS 0.0000000000000002 Fund	1.00	1.00	0.00	1.00	1.00	0.00	1.00	1.00	0.00
AS 0.0000000000000001 Fund	1.00	1.00	0.00	1.00	1.00	0.00	1.00	1.00	0.00
AS 0.00000000000000005 Fund	1.00	1.00	0.00	1.00	1.00	0.00	1.00	1.00	0.00
AS 0.00000000000000002 Fund	1.00	1.00	0.00	1.00	1.00	0.00	1.00	1.00	0.00
AS 0.00000000000000001 Fund	1.00	1.00	0.00	1.00	1.00	0.00	1.00	1.00	0.00
AS 0.000000000000000005 Fund	1.00	1.00	0.00	1.00	1.00	0.00	1.00	1.00	0.00
AS 0.000000000000000002 Fund	1.00	1.00	0.00	1.00	1.00	0.00	1.00	1.00	0.00
AS 0.000000000000000001 Fund</									

LONDON SHARE SERVICE

ALCOHOLIC BEVERAGES									
Notes									
Aldi Germany									
Brentnall & Sons									
Crown Royal									
Dovey & Sons									
Fentimans									
Gordon's									
Heublein									
Hornbeam									
Jägermeister									
Johnnie Walker									
Kingsway									
Lambrini									
Liquorland									
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LONDON STOCK EXCHANGE

Election week begins with shares on the up

MARKET REPORT

By Steve Thompson,
UK Stock Market Editor

A return of confidence on Wall Street, coupled with a strong showing by gilt, helped the UK equity market gradually regain its composure yesterday.

But the market never looked comfortable until the last hour of trading when Wall Street moved into top gear, with the Dow Jones Industrial Average posting a 40-point rise ahead of some crucially important economic data.

By the close of trading, the FTSE 100 index had moved up to a day's high of 4,389.7, up 20

points. The index was said to be looking to break through the 4,400 level once again, if Wall Street maintained its composure.

There was no disguising the lack of interest across the rest of the stock market, however. The FTSE 250 index was always in negative territory, falling 7.4 at its worst on the day to reach 4,493.1 before rallying to end the session a net 4.3 lower at 4,495.2. Similarly, there was very little support for smaller capitalised stocks, the SmallCap index finishing 3.5 down at 2,285.2.

Although Thursday's general election remained one of the day's biggest talking points, the purchasing managers' report on Tuesday and – most importantly – the non-farm payroll

reports at the weekend suggested a comfortable Labour victory played little or no part in the market's performance.

The only business generated in the market by the election stories was a sharp increase in betting on the outcome of the election by dealers across the City," said one trader.

He said the main focus of attention during the day was on Wall Street, which has to cope with news of consumer confidence and durable goods orders on Tuesday, first quarter gross domestic product, due on Wednesday, the purchasing managers' report on Thursday and – most im-

portantly – the non-farm payroll

report for April, expected on Friday.

Observers said the week's data

would provide crucial pointers to the outcome of the next Federal Reserve Open Market Committee meeting on May 20. Another increase in US interest rates is expected by some observers following the meeting.

Turnover at 6pm reached 673,518 shares, relatively high for a Monday, but that figure included 72m shares traded in two of the market's penny stocks, Dragon Oil and Minmet, which attracted 54m and 18m shares respectively.

Financial stocks once more attracted heavy buying interest,

partly because of the recent successful flotation of Alliance & Leicester, the building society turned bank, but also because of growing enthusiasm about the forthcoming flotation of the Halifax and the Norwich Union. Banks and insurance occupied eight out of the top nine places in the FTSE 100 performance table.

Sterling's move back over the 100 trade-weighted level, although it eventually finished below that mark, caused few problems to shares in the big exporters. However, dealers and analysts warned that a long list of annual meetings during the week could provide some shocks for the market.

Banks
trade
at peak

By Peter John
and Joel Kibazo

The bank sector traded around its all-time relative high with more than a little extra help from the forthcoming Halifax flotation.

Although still a month away, the auction of Halifax shares was thrown into focus by news that the building society set a floor price for institutional investors of 415p a share.

And, as the share price of Alliance & Leicester rises, in contrast to banking analysts' cautious attitude towards the company, the market is busily hiking Halifax valuations. The current range is between 500p and 550p a share.

Furthermore, private A&L shareholders saw the share price run away from them and it is expected that Halifax members may be more wary of selling their entitlement.

It thus becomes increasingly likely that institutions will struggle to get hold of stock and will have to look elsewhere to maintain their weight in the sector.

Yesterday, four of the six best performers in the Footsie were banking stocks. Lloyds TSB, which offers excellent exposure to the healthy housing market, was top dog with a gain of 19 to a

new closing peak of 578p. Barclays added 28 at 511.16p with continuing support from speculation that it will offload its BZW securities arm. There was speculation that J.P. Morgan might be interested.

Meanwhile, Royal Bank of Scotland listed 13% to 572p and A&L added 5 at 559p.

It was a volatile debut for Cable & Wireless Communications, the merged UK cable television and telephone service provider.

The group's shares started trading yesterday afternoon, with dealing in the London market timed to coincide with the start of trading on the New York Stock Exchange.

The shares opened at 300p, and frantic buying in the first hour saw the stock touch a session peak of 309p. However, sellers emerged at the higher levels, prompting a retreat which saw the shares close half a penny lighter at 299.1p. Turnover was 7.3m.

The new company is valued at around 54.5bn but the limited size of CWC's free float of shares means the stock will not feature in the FTSE 100 index. Its traded shares constitute only 14.7 per cent of the group's total stock. The London Stock Exchange requires a free float of 25 per cent for inclusion.

Hambros was buffeted by legal activity surrounding the merchant bank's role as adviser in the failed £1.22bn bid for the Co-operative Wholesale Society.

In the morning, the shares

bounced after Hambros apologised for its involvement and appeared to head off further legal action by the Co-op. Later in the day, it said it was making a substantial out-of-court settlement and the stock came off to close 5 up at 242p. Nevertheless, first indications suggested the settlement, shared by solicitors Travers Smith Braithwaite, would be no greater than 10m.

Chiroscience fell 17% to 33p as the biotech company announced a sharp rise in full-year losses. Losses widened to £18.7m from £11.6m in the year ended February 28, largely reflecting an 84 per cent rise in research and development spending to 222.2m. However, some brokers believe that the fundamentals remain strong and Panmure Gordon stressed its enthusiasm for the FTSE 100.

Just before yesterday's

FTSE 30 INDEX

	Apr 26	Apr 25	Apr 24	Apr 23	Apr 22	Yr ago	High	Low
FT 30	2659.7	2662.0	2663.1	2662.5	2663.9	2661.4	2668.8	2655.0
P/E ratio	17.00	17.13	17.17	17.25	17.09	18.71	18.00	15.80
P/E ratio adj	17.02	17.15	17.18	17.26	17.08	16.91	18.44	15.71
FT 30 since completion	High 231.1	Low 165.0	mid 198.4	264.7	264.9	264.6	265.0	264.7
Open	9.00	10.00	11.00	12.00	13.00	14.00	15.00	16.00
High	9.00	10.00	11.00	12.00	13.00	14.00	15.00	16.00
Low	8.00	9.00	10.00	11.00	12.00	13.00	14.00	15.00
FT 30 daily changes	Open	9.00	10.00	11.00	12.00	13.00	14.00	15.00
Apr 26	9.00	10.00	11.00	12.00	13.00	14.00	15.00	16.00
High	9.00	10.00	11.00	12.00	13.00	14.00	15.00	16.00
Low	8.00	9.00	10.00	11.00	12.00	13.00	14.00	15.00

FTSE 100 daily changes

Open

Apr 25

Apr 24

Apr 23

Apr 22

Apr 21

Apr 20

Apr 19

Apr 18

Apr 17

Apr 16

Apr 15

Apr 14

Apr 13

Apr 12

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NEW YORK STOCK EXCHANGE PRICES

**New since April 2001*

WORLD STOCK MARKETS

Highs & Lows shown on a 52 week basis

WORLD STOCK MARKETS																					
EUROPE			AUSTRALIA (Apr 28 / Sch)			SWEDEN (Apr 28 / Kronor)			NORWAY (Apr 28 / NOK)			HONG KONG (Apr 28 / HK\$)			NETHERLANDS (Apr 28 / Guilder)			INDIA (Apr 28 / Rupee)			
AUSTRIA (Apr 28 / Sch)	Daimler-Benz	3,747,00	-80	395,750	0.8	Schaeff.	398,50	-3.30	415,245,50	1.3	54,54	SEK/DM	94,04	+0.01	64,04	65,30	7,30	1,244,44	7 New	4,61	
BELGIUM	SAF	1,080,00	+10	1,820	1,150	Stora	58,50	-80	62,10	70,37	1.7	20,1	DKR	54,00	+0.01	54,00	54,00	1.5	21,1	SEK/DM	8,52
BRITAIN	BP	700,00	-1,067	772,00	2.5	Siemens	1,454,00	-50	1,500	500	1.1	42,20	DKR	54,00	+0.01	54,00	54,00	1.5	21,1	SEK/DM	10,80
CA	BAE	700,00	-1,067	772,00	2.5	Siemens	1,454,00	-50	1,500	500	1.1	42,20	DKR	54,00	+0.01	54,00	54,00	1.5	21,1	SEK/DM	10,80
FRANCE	SNCF	646,00	+10	1,020	1,020	Siemens	1,454,00	-50	1,500	500	1.1	42,20	DKR	54,00	+0.01	54,00	54,00	1.5	21,1	SEK/DM	10,80
GERMANY	BMW	715,00	+10	1,020	1,020	Siemens	1,454,00	-50	1,500	500	1.1	42,20	DKR	54,00	+0.01	54,00	54,00	1.5	21,1	SEK/DM	10,80
IRELAND	Cougar	1,040,00	+10	1,280	1,280	Siemens	1,454,00	-50	1,500	500	1.1	42,20	DKR	54,00	+0.01	54,00	54,00	1.5	21,1	SEK/DM	10,80
ITALY	Enel	1,040,00	+10	1,280	1,280	Siemens	1,454,00	-50	1,500	500	1.1	42,20	DKR	54,00	+0.01	54,00	54,00	1.5	21,1	SEK/DM	10,80
NETHERLANDS	Philips	2,185,00	+10	1,280	1,280	Siemens	1,454,00	-50	1,500	500	1.1	42,20	DKR	54,00	+0.01	54,00	54,00	1.5	21,1	SEK/DM	10,80
PORTUGAL	Portugália	1,575,00	+10	1,780	1,780	Siemens	1,454,00	-50	1,500	500	1.1	42,20	DKR	54,00	+0.01	54,00	54,00	1.5	21,1	SEK/DM	10,80
SPAIN	Indra	321,00	+10	1,780	1,780	Siemens	1,454,00	-50	1,500	500	1.1	42,20	DKR	54,00	+0.01	54,00	54,00	1.5	21,1	SEK/DM	10,80
SWEDEN	Leyland	668,00	+10	1,780	1,780	Siemens	1,454,00	-50	1,500	500	1.1	42,20	DKR	54,00	+0.01	54,00	54,00	1.5	21,1	SEK/DM	10,80
SWITZERLAND	Swissair	581,00	+10	1,780	1,780	Siemens	1,454,00	-50	1,500	500	1.1	42,20	DKR	54,00	+0.01	54,00	54,00	1.5	21,1	SEK/DM	10,80
SWITZERLAND	OMV	1,267,50	+10	1,780	1,780	Siemens	1,454,00	-50	1,500	500	1.1	42,20	DKR	54,00	+0.01	54,00	54,00	1.5	21,1	SEK/DM	10,80
SWITZERLAND	Swissair	1,267,50	+10	1,780	1,780	Siemens	1,454,00	-50	1,500	500	1.1	42,20	DKR	54,00	+0.01	54,00	54,00	1.5	21,1	SEK/DM	10,80
SWITZERLAND	Swissair	1,267,50	+10	1,780	1,780	Siemens	1,454,00	-50	1,500	500	1.1	42,20	DKR	54,00	+0.01	54,00	54,00	1.5	21,1	SEK/DM	10,80
SWITZERLAND	Swissair	1,267,50	+10	1,780	1,780	Siemens	1,454,00	-50	1,500	500	1.1	42,20	DKR	54,00	+0.01	54,00	54,00	1.5	21,1	SEK/DM	10,80
SWITZERLAND	Swissair	1,267,50	+10	1,780	1,780	Siemens	1,454,00	-50	1,500	500	1.1	42,20	DKR	54,00	+0.01	54,00	54,00	1.5	21,1	SEK/DM	10,80
SWITZERLAND	Swissair	1,267,50	+10	1,780	1,780	Siemens	1,454,00	-50	1,500	500	1.1	42,20	DKR	54,00	+0.01	54,00	54,00	1.5	21,1	SEK/DM	10,80
SWITZERLAND	Swissair	1,267,50	+10	1,780	1,780	Siemens	1,454,00	-50	1,500	500	1.1	42,20	DKR	54,00	+0.01	54,00	54,00	1.5	21,1	SEK/DM	10,80
SWITZERLAND	Swissair	1,267,50	+10	1,780	1,780	Siemens	1,454,00	-50	1,500	500	1.1	42,20	DKR	54,00	+0.01	54,00	54,00	1.5	21,1	SEK/DM	10,80
SWITZERLAND	Swissair	1,267,50	+10	1,780	1,780	Siemens	1,454,00	-50	1,500	500	1.1	42,20	DKR	54,00	+0.01	54,00	54,00	1.5	21,1	SEK/DM	10,80
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SWITZERLAND	Swissair	1,267,50	+10	1,780	1,780	Siemens	1,454,00	-50	1,500	500	1.1	42,20	DKR	54,00	+0.01	54,00	54,00	1.5	21,1	SEK/DM	10,80
SWITZERLAND	Swissair	1,267,50	+10	1,780	1,780	Siemens	1,454,00	-50	1,500	500	1.1	42,20	DKR	54,00	+0.01	54,00	54,00	1.5	21,1	SEK/DM	10,80
SWITZERLAND	Swissair	1,267,50	+10	1,780	1,780	Siemens	1,454,00	-50	1,500	500	1.1	42,20	DKR	54,00	+0.01	54,00	54,00	1.5	21,1	SEK/DM	10,80
SWITZERLAND	Swissair	1,267,50	+10	1,780	1,780	Siemens	1,454,00	-50	1,500	500	1.1	42,20	DKR	54,00	+0.01	54,00	54,00	1.5	21,1	SEK/DM	10,80
SWITZERLAND	Swissair	1,267,50	+10	1,780																	

**One thing hasn't
changed about Rockwell
- our hallmark is still
technology leadership.**



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INDICES																		
US INDICES								AUSTRALIA (Apr 28 / Aus\$)										
Apr 28	Apr 27	Apr 26	Apr 25	High	Low	1987	High	Apr 28	Apr 27	Apr 26	Apr 25	High	Low	1987	High			
Argentina							Japan											
Growth(2/177)	16206.71	20545.31	21551.32	2472	18237.37	21	Top4/168	1410.85	1411.63	1419.09	1480.88	871	1320.92	104	AAPC	2.80		
Australia							2nd Section(4/1/89)	1654.07	1655.46	1655.75	1655.21	871	1618.58	154	Abbyl	-0.07		
All Ordinex(1/1/80)	2461.7	13	2474.7	2501.70	182	2352.20	14	Malaysia	1074.85	1082.45	1085.33	1271.57	252	1074.88	204	Amcor	+0.01	
All Walkig(1/1/80)	897.2	13	903.9	907.18	242	878.40	154	MHC Corp(4/4/88)	1074.85	1082.45	1085.33	1271.57	252	1074.88	204	Armit	-0.05	
Austria							PC/Star(1978)	10	3728.22	3773.71	3881.89	252	3384.46	21	Ashtech	-0.01		
Credit Agric(2/1/84)	4022.1	4022.7	406.03	4082.3	113	374.49	97	2nd Section(4/1/89)	1654.07	1655.46	1655.75	1655.21	871	1618.58	154	ANZ Bk	-0.05	
Traded Indx(2/1/87)	1202.57	1202.21	1215.27	1226.43	TU/3	1130.22	97	Netherlands	1074.85	1082.45	1085.33	1271.57	252	1074.88	204	ANZ Bk	-0.04	
Belgium							CDS TIR/Expo/Bd 83	868.3	870.9	881.3	882.75	113	220.80	21	ASX	-0.05		
BR/20/V/81	2217.16	2202.22	2223.49	2224.88	244	1071.86	21	CDS All Star/Bd 83	508.0	508.5	516.7	518.00	113	420.88	21	BHP	-0.05	
Brazil							Cpt. 40/17/88	2240.22	23	2253.57	2401.21	201	2307.46	14	Boat	-0.05		
Bulgaria(2/1/83)	60	5732.0	5760.0	5837.00	74	8855.88	21	DJ Ind. Day's high	6526.77	(6623.90)	Low	6651.08	(6742.40)	Day's high	6742.40	HySec	+/-	
Canada							6526.77	(6623.90)	Low	6742.40	(6840.50)	Day's high	6742.40	(6840.50)	Hyp/Sec	+/-		
Capital Mkt.(1/1/79)	5130.63	5175.52	5881.75	103	4955.88	114	Philippines	1034.40	1036.62	1037.75	1041.49	202	1688.08	21	Ibis	-0.01		
Composite(1/1/79)	5056.3	5064.8	5332.00	103	5078.00	144	MHC Corp(2/1/88)	2387.31	2372.37	2396.33	3442.08	32	2037.31	284	Industrials	-0.05		
Portofolio(5/1/83)	2387.55	2390.2	3214.30	103	2465.02	114	Portugal	2885.53	2871.29	2885.83	2895.87	21	2885.53	28	Industrials	-0.05		
Colombia							IM 30/4/83	10	2571.29	2585.83	2895.87	2895.87	21	2885.53	28	Industrials	-0.05	
CPA/Govt(3/1/2000)	5321.03	5330.55	5443.92	252	4972.42	21	Singapore	SE5 All-Stora(24/75)	453.25	452.74	454.52	573.08	17/2	453.25	284	Industrials	-0.05	
Denmark							SE5 All-Stora(24/75)	453.25	452.74	454.52	573.08	17/2	453.25	284	Industrials	-0.05		
Dongfeng(5/9/1/83)	543.38	13	542.98	555.48	113	470.14	21	South Africa	JSE Indx(2/1/83)	1223.00	1225.00	1230.18	1272.00	272	1223.00	244	Industrials	-0.05
Finland							JSE Indx(2/1/83)	1223.00	1225.00	1230.18	1272.00	272	1223.00	21	South Africa	-0.05		
FI/Genex(2/1/200)	2858.80	2877.79	2884.41	3008.38	113	2463.38	21	Spain	JSE Indx(2/1/83)	1223.00	1225.00	1230.18	1272.00	272	1223.00	244	Standard & Poor's	-0.05
France							JSE Indx(2/1/83)	1223.00	1225.00	1230.18	1272.00	272	1223.00	21	Standard & Poor's	-0.05		
FI/2303/V/12/93	1723.89	1716.36	1718.55	1815.38	103	1633.18	21	Sweden	JSE Indx(2/1/83)	1223.00	1225.00	1230.18	1272.00	272	1223.00	244	Standard & Poor's	-0.05
FI/4C/12/19/93	2552.05	2556.25	2558.83	2702.11	103	2305.07	21	Switzerland	Korea/Drpt/4/1/80	704.15	802.49	850.00	721.00	142	811.65	71	Stocks traded	-0.05
Germany							Korea/Drpt/4/1/80	704.15	802.49	850.00	721.00	142	811.65	71	Stocks traded	-0.05		
FI/2/Apr/1/12/58	1161.70	1165.74	1172.72	1182.22	113	986.21	21	Spain	MS/SD/10/12/85	501.17	499.21	502.10	504.41	234	494.54	21	Stocks traded	-0.05
FI/2/SD/1/12/58	3400.8	3414.8	3430.8	3422.28	223	2658.00	21	Sweden	MS/SD/10/12/85	501.17	499.21	502.10	504.41	234	494.54	21	Stocks traded	-0.05
FI/10/30/12/87	3383.08	3374.10	3377.35	3400.00	113	2841.77	21	Switzerland	MS/SD/10/12/85	2812.5	2850.8	2872.0	2902.40	103	2308.00	21	Stocks traded	-0.05
FI/28/SD/1/12/80	1161.70	1165.74	1172.72	1182.22	113	986.21	21	Switzerland	MS/SD/10/12/85	2812.5	2850.8	2872.0	2902.40	103	2308.00	21	Stocks traded	-0.05
FI/28/SD/1/12/80	1161.70	1165.74	1172.72	1182.22	113	986.21	21	Switzerland	MS/SD/10/12/85	2812.5	2850.8	2872.0	2902.40	103	2308.00	21	Stocks traded	-0.05
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FI/28/SD/1/12/80	1161.70	1165.74	1172.72	1182.22	113	986.21	21	Switzerland	MS/SD/10/12/85	2812.5	2850.8	2872.0	2902.40	103	2308.00	21	Stocks traded	-0.05
FI/28/SD/1/12/80	1161.70	1165.74	1172.72	1182.22	113	986.21	21	Switzerland	MS/SD/10/12/85	2812.5	2850.8	2872.0	2902.40	103	2308.00	21	Stocks traded	-0.05
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FI/28/SD/1/12/80	1161.70	1165.74																

Dow ahead on earnings optimism

AMERICAS

US stock prices rallied in morning trade, apparently buoyed by the string of positive first quarter earnings reports released last week, writes *Tracy Corrigan*.

Against a flat bond market, the Dow Jones Industrial Average gained 30.11 to 6,768.98 by mid-session, with price rises spread across the spectrum of companies and sectors.

"Despite its volatility last week, the market was basically flat," noted Ms Abby Cohen, chief investment strategist at Goldman Sachs. Yet there had been "wonderful corporate reports. We have had many more positive surprises than negative".

As the first quarter earnings season wound up, the market benefited from another earnings surprise. Atlantic Richfield rose 3% to \$138, after the company's first quarter earnings per share significantly outstripped analysts' forecasts. The company reported earnings per share of \$2.95, compared with estimates of \$2.68.

Technology shares were strong, in spite of news that Intel and Dell were cutting their prices, as analysts said that price cuts were usual and prices in the sector were generally holding up well. Intel rose 3% to \$146; and Dell gained 2% to \$80.

Shares in Boeing and

McDonnell Douglas, the two largest aerospace companies due to merge, fell after Boeing's undershot analysis' first quarter earnings estimates. Boeing dropped 5% to \$86.50 and McDonnell Douglas fell 2% to \$57.4%

Boeing said that competition for new orders "remains intense" and warned that its operating margin for the rest of 1997 was likely to be somewhat lower than in the first quarter.

Trading in McDermott International failed to resume trade after the energy services issued a profits warning. The company and its J Ray McDermott unit were expected to show results "significantly below" last year's levels. The company said that it expected to show a loss of \$180m-\$200m in its fourth quarter.

TORONTO stayed on the downside throughout the morning session in spite of the solid upturn on Wall Street. Banks were dull and golds racked up some fairly stiff losses. At noon, the TSE-300 composite index was off 2.01 to 5,834.00.

Among leaders, Hudson's Bay jumped C\$1.10 to C\$27.60 following news of management changes. Alcan Aluminum put on 35 cents to C\$46.10 while Seagram rose 65 cents to C\$22.75.

Barrick Gold shed 30 cents to C\$30.50 and Placer Dome retreated 15 cents to C\$22.10.

to point to a strong upturn in gross margins. The shares gained 75 cents to 118 pesos.

BUENOS AIRES ran into modest profit-taking after last week's steady gains. Brokers said little business was transacted. "It's all to do with Friday's US jobs data. Everybody is hugging the sidelines," said one trader.

At midsession, the Merval index was 0.39 higher at 715.87.

MARKETS IN PERSPECTIVE

	% change in local currency ↑	% change starting ↑	% change in US \$ ↑	1997	1997
1 Week	4 Weeks	1 Year	Start of 1997	Start of 1997	Start of 1997
Austria	+1.32	+0.29	+9.19	+7.24	+1.03
Belgium	+1.30	+0.05	+29.70	+16.78	+10.00
Denmark	+2.01	+1.00	+36.63	+14.02	+8.04
Finland	+2.04	+1.63	+49.36	+15.47	+9.29
France	-0.43	-4.01	+20.70	+9.84	+3.44
Germany	+0.66	-1.62	+31.68	+18.40	+7.33
Ireland	-0.66	+1.67	+21.17	+9.79	+5.81
Italy	-0.56	+3.41	+14.35	+16.65	+9.93
Netherlands	+1.29	+1.34	+36.77	+15.51	+8.70
Norway	+0.43	+1.06	+26.46	+10.81	+5.62
Spain	+1.67	+4.51	+14.59	+13.50	+7.10
Sweden	-1.31	-5.13	+37.27	+10.77	+4.40
Switzerland	+1.46	+2.17	+28.32	+20.56	+10.32
UK	+1.14	+0.83	+12.02	+5.01	+5.01
EUROPE	+0.77	+0.05	+22.54	+11.11	+7.09
Australia	+1.46	+2.66	+8.52	+3.96	+1.04
Hong Kong	+0.71	+0.05	+40.03	+9.58	+5.25
Indonesia	+1.93	+0.16	+3.73	+6.17	+4.60
Japan	+1.79	+2.73	+15.77	+15.75	+8.20
Malaysia	-0.05	+1.59	+5.69	+11.79	+4.42
New Zealand	-0.37	+0.63	+3.42	+5.41	+2.11
Philippines	-3.23	-11.19	n.a.	+14.55	+10.16
Singapore	-2.80	-4.94	-12.02	-8.78	-6.76
Thailand	-3.77	-0.83	-53.82	-15.42	-16.83
Canada	+0.38	-0.60	-16.59	-0.91	-2.77
USA	-0.40	-1.52	+16.16	+2.54	+1.11
Brazil	+2.99	-3.14	+65.86	+31.28	+28.35
Mexico	-0.02	-0.85	+12.82	+11.98	+11.78
South Africa	+0.36	-0.25	-1.59	+6.73	+16.23
WORLD INDEX	+0.34	-0.41	+9.60	+3.27	+4.81

MARKETS IN PERSPECTIVE

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Frankfurt enlivened by Hoechst upgrade

EUROPE

Wall Street rebounded before the European close but the move came too late to affect the broad tenor of the day. Most hours experienced very low activity ahead of the May Day break and Friday's key US employment data.

FRANKFURT improved in dull volume with the Dax hardening 15.39 to an Ibis indicated 3,372.86, helped by high jinks at Hoechst following an upgrade at Merrill Lynch.

Shares in the chemicals leader, a dull market in recent weeks, bounced DM12.0 or 1.6 per cent to DM67.40 after the US broker moved from "neutral" to "accumulate".

Merrill's long-term rating remained at buy, it has upgraded its intermediate stance as a result of Hoechst broadening business mix and the group's greater focus on life sciences.

Other brighter spots included Henkel, up DM2 or 2.0 per cent at DM94 on solid first quarter sales, and SAP, which continued to benefit from last week's upbeat results and added DM15 at DM31.50.

The broad upturn for airline stocks washed over to Lufthansa, which put on 30 pf to DM23.85. BHV, the construction finance group,

Hoechst



made a strong debut, rising to DM27.70, against a flotation price of DM26.

AMSTERDAM absorbed another bad day for Akzo Nobel to trade modestly higher in low volume. The AEX index closed 2.86 better at 74.78.

AZKO continued to suffer from Friday's disappointing results, which took traders by surprise and led to instant earnings downgrades. The shares fell FI 9.50 to FI 21.50 for a two-day decline of more than 7 per cent.

UBS outperformed in active trade, making up for its recent dull showing. The shares added SF12 at SF1.353.

Nestlé also had a good day, rising SF17 to SF1.77, in response to a firming dollar.

for a broadening of the KLM-Northwest partnership.

PARIS traded narrowly, oscillating within a range of less than 20 points in sub-average volume of 5.2m shares. The CAC 40 index ended 13.99 higher at 2,350.25.

The latest opinion polls supplied a steady influence, pointing to a comfortable majority for the ruling centre-right coalition in the forthcoming elections. But dealers said investor interest remained low.

Retailers were a feature. Casino jumped FF7.60 or 3.1 per cent to FF72.50 after a renewed upsurge of takeover speculation. Promodes, long seen as the prime suitor, added FF10.00 to FF11.99. Carrefour gained FF65.00 to FF73.47.

Among insurers, SFR1.40 to FF1.51 ahead of today's results statement.

ZURICH put in a firm performance after Friday's pull-back although activity was muted as investors awaited this week's US economic data. The SMI index added CHF 4.70 to CHF 1,793.3.

UBS outperformed in active trade, making up for its recent dull showing. The shares added SF12 at SF1.353.

Pharmacia & Upjohn also remained under pressure, losing SK13.50 to SK12.85 and extending its losses to more than 20 per cent since the company issued its

FTSE Actuaries Share Indices

THE EUROPEAN SERIES					
Apr 28	Hourly changes	Open	10.30	11.00	12.00
FTSE Eurotrack 100	2165.32	2155.03	2154.74	2164.84	2162.78
FTSE Eurotrack 200	2233.03	2222.42	2222.94	2233.49	2222.05
FTSE Eurotrack 500	2233.11	2233.11	2241.99	2244.65	2218.55
					2212.87
Apr 25		Apr 24	Apr 23	Apr 22	Apr 21
FTSE Eurotrack 100	2166.79	2166.54	2201.74	2164.58	2165.17
FTSE Eurotrack 200	2233.11	2241.99	2244.65	2222.05	2212.87

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privatisation offer and as investors awaited details of the final offer price which was due to set after Wall Street closed.

ISTANBUL lost 1.7 per cent in this trade on persistent concerns over the outlook for the Islamist-led government in spite of comments by Mrs Tansu Ciller, the deputy prime minister, who expressed confidence that the coalition would survive. The IMKB National-100 index, sharply lower last week, fell 2.5 to 1,441.

WARSAW was lower for a third straight session with Friday's decision by the central bank to increase mandatory reserves on zloty term deposits adding to the market's woes. Analysts said the decision could hurt the overall market as well as the banks, which made up 40 per cent of the main market's capitalisation. The WIG index lost 6.57 to 758.41.

Fiat slid 1.70 to 15.35 as Fiat's first quarter results failed to live up to some expectations.

MILAN was weak as hopes faded of an early cut in domestic interest rates and as the market mulled over the outcome of the first round municipal elections at the weekend. The Comit index lost 6.57 to 758.41.

The day's biggest loser, Espespe, fell nearly 10 per cent for the third straight session to 4.65 zlotys after last Thursday's news that the largest creditor of the debt-ridden builder was opposed to the debt restructuring that the group had proposed.

Written and edited by Michael Morgan and Jeffrey Brown

ASIA PACIFIC

Rumours that more bad news was in store sent SINGAPORE tumbling to a 42-month low. Talk that the government would impose further curbs on public housing sent the property index down 2.4 per cent, and contributed to a 22.61 or 1.1 per cent fall in the Straits Times Industrial index to 1,996.79.

CITY Developments led the falls in active trade with a 70 cent drop to \$8.12.

UOB Foreign also shed 70 cents to hit a six-month low at \$813.40 with some foreign funds said to be sellers.

TOKYO finished slightly higher but in slow trade that traditionally marks the beginning of Japan's "Golden Week" annual holiday, when many domestic investors take a break, writes *Gwen Robinson*.

The Nikkei 225 average gained 57.51 to 18,670.37 after moving between 18,546.05 and 18,684.07. Foreign investors

outside the house. The index lost 60.32 to 899.38 as the authorities called in police after kerb market traders, still angry over the continuing fall in share prices, attempted to block the bourse's main entrance.

HONG KONG fell prey to profit-taking in red chips and caution ahead of this week's heavy calendar of US economic data. The Hang Seng index closed down 35.59 to 12,610.17 in turnover of HK\$13.5bn.

Investors focused on the shares of companies which had recently announced stock buy-backs – a relatively recent practice in Japan. They included Taisei, a leading general contractor, which added Y32 to Y463 on Friday's announcement that it would buy back up to 55m of its own shares for up to Y35bn.

Toasogel, which unveiled a buy-back earlier this year, added Y11 to Y466 and Denso, which announced a similar plan last year, gained Y10 to Y460.

Investors bought actively in the morning, but with many domestic investors absent price lost momentum in the afternoon

2 THE BALEARIC ISLANDS

AIR TRANSPORT • by David White

Passenger traffic soars

Palma's Son Sant Joan airport ranks as Europe's leading centre for charter flights

The man who earned the nickname "Pepe Aviones" [Joe Planes] got to Palma de Mallorca by the long route.

The first adventure of Juan José Hidalgo, the eldest in a family of nine children from the rural Salamanca region of western Spain, was to emigrate to Switzerland. He worked there as a cowherd, a bricklayer and a painter. After five years, he had saved enough money to buy a Mercedes car. And from then on he was in the travel business.

He used the car to carry other migrant workers from Salamanca, then a bus, then a small fleet of buses, branching out to France, Holland, Germany and Portugal.

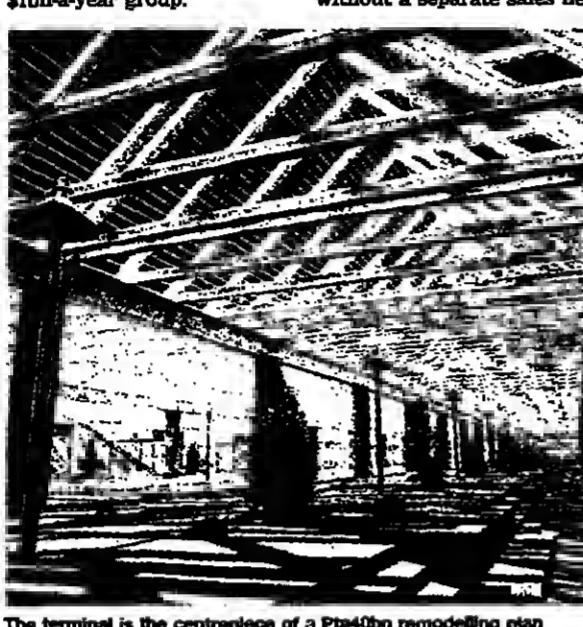
Expansion brought his first encounter with restrictive practices. He was trespassing on other bus companies' routes in Spain. And so, after five years he dropped the buses and started chartering aircraft instead, from Aviaco, the sister company of Spain's state-owned flag-carrier Iberia.

But in the 1980s, Aviaco withdrew from the charter

business to concentrate on domestic scheduled services. Mr Hidalgo turned to a series of other charter companies, but they collapsed one by one. So he bought his own.

Air Europa, liquidated after the collapse of its UK parent International Leisure Group in 1991, became Air Europa.

"It arrived at a good time," says Mr Hidalgo, now 55, at the modern Palma headquarters of what has become a \$1bn-a-year group.



The terminal is the centrepiece of a Pta40bn remodelling plan

Air Europa is the biggest of the private airlines which have taken advantage of deregulation in Spain. It has been running regular flights since 1983, first domestic, then international. Scheduled services are now beginning to overtake its charter business.

Mr Hidalgo says he runs his airline with less than a third of the number of staff per aircraft employed by Iberia, his big rival.

The trick has been to do without a separate sales network. Instead, bookings are made at Mr Hidalgo's travel agency Halcon Viajes, now with about 500 branches.

Discussions with two other big Majorca-based groups, Barceló and Sol Meliá on a shareholding in Air Europa could create a more powerful tourism grouping: two large hotel chains, two leading agencies, tour operators and the airline.

Palma has become the base for both of Spain's biggest surviving private-sector jet airlines - the other being Spanair which began operating in 1988 as a joint venture between the Spanish Vizcaya Marsans travel group, with a 51 per cent majority, and SAS. Spanair's fleet has grown from one aircraft to 21, on domestic and international charters and regular services between airports in Spain and the Balearic and Canary Islands.

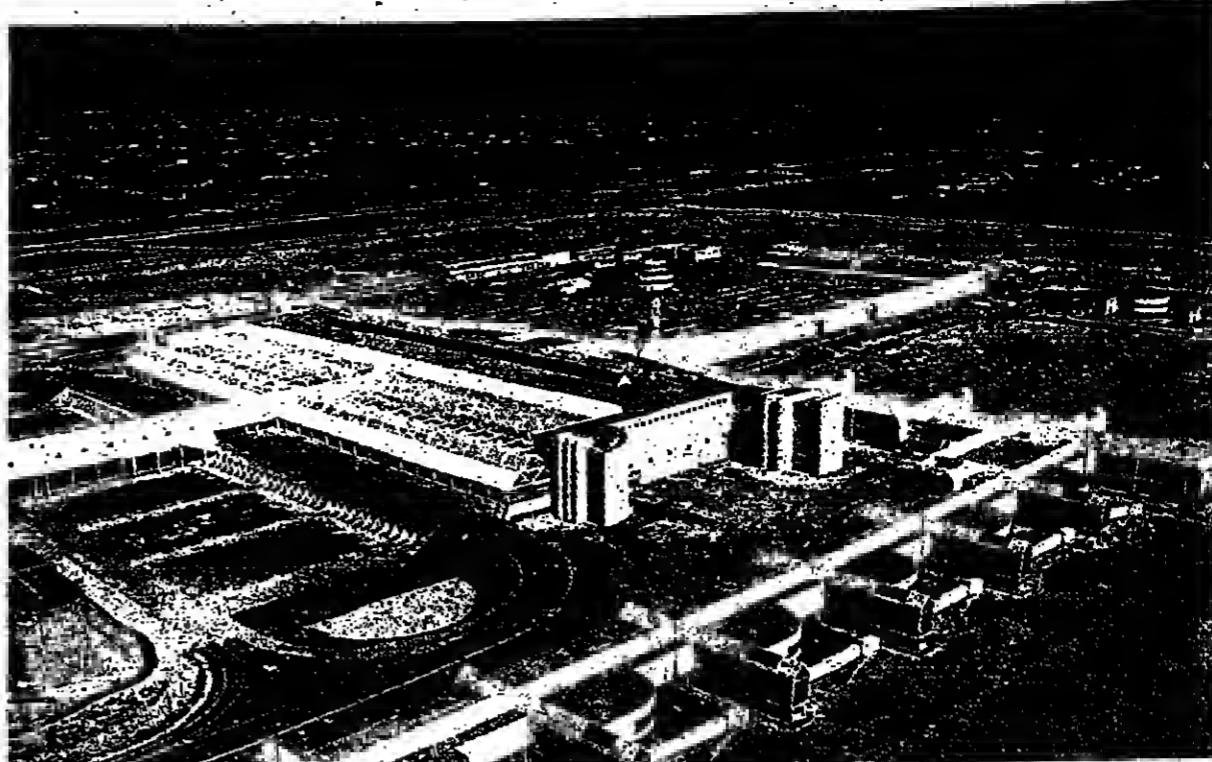
The reason for setting up in Majorca, says Mr Hidalgo, had as much to do with the previous chain of airline collapses as with Palma's importance as an air traffic centre.

It was simply where most of the redundant skilled staff, from pilots to mechanics, were to be found.

Palma's Son Sant Joan airport is predominantly used for charter flights. Accounting for three-quarters of air traffic in the Balearic Islands, alongside the airports of Ibiza and Menorca, ranks as Europe's leading charter centre - and in the high summer as Europe's busiest airport - handling up to 120,000 passengers a day on July or August weekends.

More than 80 per cent of its activity is concentrated between April and October.

Last year, Air Europa and Spanair stood at number one and number three respectively in the Palma traffic figures. Number two was



The new terminal at Palma's Son Sant Joan airport is designed to cope with peak volumes of up to 12,000 passengers an hour

Germany's Hapag-Lloyd. More Germans travel to and from Palma than Spanish citizens. Dierba last month stopped its scheduled connections between Palma and Frankfurt, Paris and London - a decision that had met strong local objections. And there is no scheduled connection with Brussels.

A new terminal building, inaugurated this month, is designed to cope with peak volumes of up to 12,000 passengers an hour.

port to this site in 1960 marked the beginning of the island's modern economic era. Annual passenger traffic reached 1m in 1982 and had doubled by 1985.

In 1987, it passed 10m, and last year it exceeded 15m. Airport officials say that with the new facilities it should be able to handle up to 25m passengers a year. And that, in the view of tourism planners aiming more at quality than quantity, is more than enough.

The move of Palma's air-

PROPERTY • by Tom Burns

Germans arrive en masse

The local press has reported that 50,000 Germans now own property in Majorca

In the space of little more than an hour on a Friday evening two weeks ago, 13 aircraft flew back from Palma's airport to assorted destinations in Germany.

In the airport bars, waiters efficiently took orders in German and when you shut your eyes to the rose wine sunset it could have been the departure lounge of Munich, Munster or any other airport between the Rhine and the Oder.

Jokes have been made about Germany buying the island of Majorca as a goodwill gesture that will boist Spain onto the starting grid of monetary union. Mr Kai Dost, who sells lots of Majorca houses to Germans - 41 in the slack first three months of this year against 104 in all of last year - takes a different view.

"Germans are flocking here because they are unhappy back home. That's why I came," he says. The Palma-based property coo-

sultants he works for, Kuhn and Partner, opened three new offices on the island last year and plans to start up another two this year.

"The mix of mild winters, marinas and golf courses seems to be irresistible for the Germans," says Mr Juan Olabarria, a manager at Vibelba, a big German-owned property developing company that is headquartered just outside Palma. "They started to come after the 1993 recession and we haven't stopped building for them."

Nor, it appears, have the Germans stopped playing golf. Such is the demand to get onto the greens, that for the first time this year all of Majorca's 12 golf courses remained open during the winter. Three more courses are due to be completed within the next two years.

Vibelba owns the exclusive Son Vida hotel and golf club complex close to Palma and has added a new upmarket development nearby with more golf facilities and 500 housing units. Two more similar developments are now planned.

After rapid growth in construction and sales in the

early 1980s, property prices dropped sharply between 1989-1993 - "we were then selling very cheaply or not at all," says Mr Olabarria.

Who are these foreigners moving in to the island and why have they chosen Majorca?

The property buyers fall into two main groups. One is formed by Germans in their early fifties who are buying holiday homes now that they will later use year-round when they retire. The other is formed by younger professionals, architects, designers, asset managers and accountants, consultants of one kind or another who, as Mr Dost terms it, are "unhappy" back home.

With the onset of the modern and online communications, the lap-top professionals have opted to use Majorca as their professional base.

The island - a two-hour commuter flight from Germany - trumps potential competitors for this market.

"Sardinia is too cold in winter, Greece and Tenerife are too far away and Marbella has too many Russians," says Mr Dost.

Resorts, equipped with golf and marinas, are the traditional magnets for the

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1997 - 1999 : PTA 27,000 Millions of Investment

Sports Facilities	6,000 million
Old Town	8,000 million
Housing	1,400 million
Parks and Public Works	4,500 million
Roads and Pavements	2,700 million
City Lighting	3,000 million
Acquisition of Public Space	1,500 million

THE PRIME INVESTOR IN THE BALEARIC ISLANDS

Ajuntament de Palma

commissioner, Euro-MP and minister.

The amiable Mr Matutes, now 55, founding father of the conservative Popular Party in the Balearic Islands, has isolated himself from any direct management role in the group. But along with his family he maintains ownership control of all its parts.

"As an amalgamated unit we don't exist," says Mr Daniel Pons, general manager of Fiesta Hotels, the principal family business interest of Mr Abel Matutes, the Spanish foreign minister, also known in his home territory as "the king of Ibiza".

The Matutes group has no holding company, and does not produce a consolidated balance sheet, says Mr Pons. Fiesta Hotels itself is just a trading name. It goes under the name "Banco San Pablo di Torino". It goes under the name "Banco San Pablo di Torino". It goes under the name "Banco San Pablo di Torino". It goes under the name "Banco San Pablo di Torino".

The family has retained an interest - a small shareholding in the Italian parent group and a minority stake in the Ibiza-based Spanish offshoot.

The rest of the empire is what Mr Matutes created himself. He started as a partner in a small building supplies company, then went into the hotel business by converting a small block of flats with some friends. At the beginning of the 1970s he spent a short and unfortunate period as Ibiza

characterised the rapid growth of tourism as being "what the public demanded" at the time. "In 1969 we had tried to create horizontal hotels on the coast, everybody including the tour operators would have said we were crazy. Everything was vertical."

Fiesta Hotels, a chain made up of self-standing companies with varying shareholding structures, has expanded in the past five years with developments in the Dominican Republic and acquisitions in Majorca. It also has two hotels in the Canaries.

Other Matutes interests range from ferries to a high-tech dairy farm, from an aqua-park in Ibiza to a large fish hatchery near Cadaqués. And there is still the original building supplies outfit.

What these companies have in common is that the family always has majority control. Mr Matutes's brother, Antonio, chairs the group, and his eldest daughter Carmen recently started working in it.

Has the group benefited from Mr Matutes's political career? Mr Pons says it is just the contrary. "If he had not gone into politics, we'd probably have 100 hotels instead of 40."

host upgrade

FINANCIAL TIMES TUESDAY APRIL 29 1997

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FINANCIAL TIMES SURVEY

Tuesday April 29 1997

THE BALEARIC ISLANDS

The package holiday trade has transformed the islands but there is now a widely-shared belief that the Balearics have gone as far as they can in mass tourism, perhaps too far. David White reports

Richest region of Spain

Spain's Mediterranean islands are the archetype of a region transformed by tourism, propelled from immemorial backwardness to relative wealth. It used to be that those who left the islands did so for good, but after four decades at the centre of the package holiday trade, islanders who once were a people of farmers, fishermen and emigrants have become tourists themselves.

But where do people from Majorca and Ibiza go when they go on holiday? Travel agencies in the Balearic Islands - one of the world's prime tourist destinations, every year receiving 10 times as many visitors as their own population - are currently advertising breaks to Venice, Turkey and the Caribbean.

And when they take off to the Dominican Republic they go to stay in hotels owned by Majorcan and Ibican companies. In the sector which has become their main source of revenue, the islands have created their own commercial empire.

The Balearics are to tourism what California is to information technology. For no other reason than the holiday trade, they form the richest region of Spain, with an average income of more than \$20,000 a head, some 60

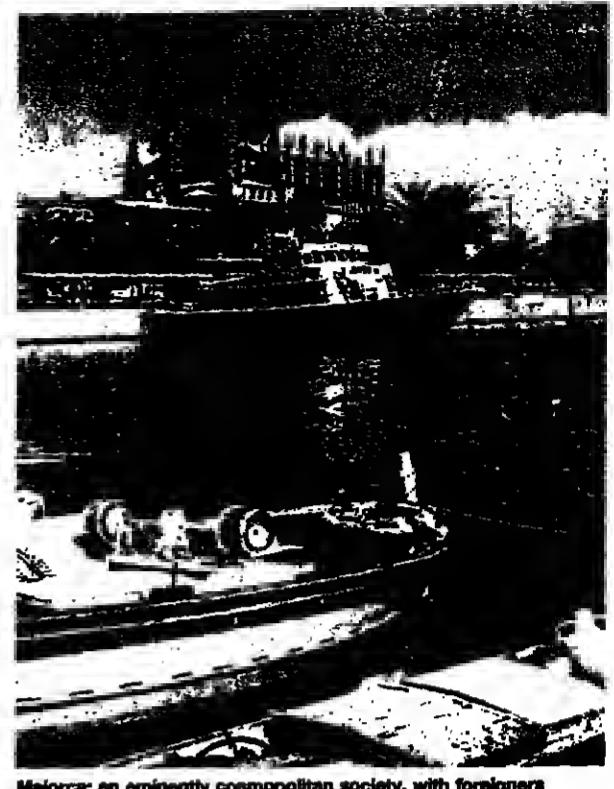
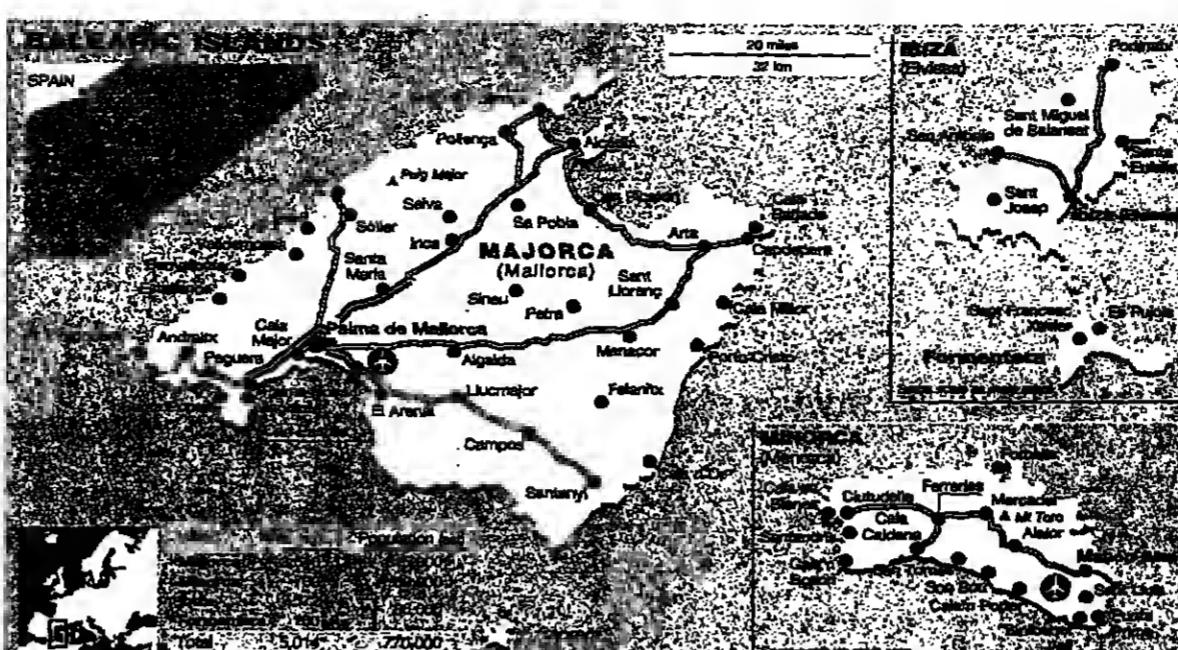
per cent above the national average. The region was the first in Spain to exceed the average income level of the European Union, where most of its visitors come from. It is also one of the fastest-growing and it has the largest proportion of its population in employment.

It caters for all tastes, from the cheap and rowdy to the exclusive and secluded. Since the 1970s, Majorca has been the summer haunt of Spanish royalty. At the same time, its airport in the peak season becomes the busiest anywhere in Europe.

It is an eminently cosmopolitan society, with foreigners accounting for perhaps a tenth of the resident population: restaurants accustomed to coping with non-Spanish hours; and some areas resembling far-flung suburbs of Dortmund. For the past couple of summers, fresh water has been brought to Palma de Mallorca by ship, because the brackish local supply was not considered up to standard.

"Forty years ago, more than 50 per cent of our gross domestic product was agriculture," says Mr Jaume Matas, president of the autonomous regional government. "Now it is 1.6 per cent."

The region is run as three administrative units - Maj-



Majorca: an eminently cosmopolitan society, with foreigners accounting for a tenth of the resident population. Picture: Peter Baker

orca, with the bulk of the population, half of it in Palma, the islands' only real city. Menorca and Ibiza-Formentera. The service sector makes up more than 80 per cent of the economy. There is little alternative.

A limited local market of 770,000 consumers and high transport costs for importing raw materials or sending finished products are long-standing island handicaps. Such industry as exists is largely craft-based - for example, quality leather goods and artificial pearls - and even then relies a lot on tourist custom.

Minorca alone has more of a balance between industry and services. "But on the other hand that is why it is less economically developed," say regional officials. As a result, they say, Minorca is gradually following the same path as the other islands.

"Tourism," says Mr Matas, "is the reason the Balearics are what they are." Dependence on holidaymakers brings seasonal fluctuations in job levels, but unemployment stays well below mainland Spain's 22 per cent.

The islands' economy has proved less vulnerable in recession: more responsive

to periods of European recovery. "The jet aircraft was the turning point," Mr Matas says. In the next century, he believes, telecommunications will provide a second means of overcoming geographical handicaps. The regional government places high hopes in a planned high-tech "business resort" north of Palma.

This venture relies in part on EU backing. But compared with other Spanish regions, the Balearics have not been big recipients of EU funds, or central government transfers. In contrast to Coruña, for example - heavily subsidised by Paris - the islanders have largely got

along by their own efforts. Regional officials say that apart from discounts for resident EU citizens on travel to the mainland, there are no significant concessions.

"This is the secret of the Balearics economy. The private sector has done everything," says Mr Matas. His favourites example is the cleaning of the crowded beaches east of Palma, which is done not by local authorities but jointly by businesses. Competition is strong in most sectors, from ferry services to newspapers. Majorca has four local dailies in Spanish, one in Catalan and one in English.

For Mr Matas, the development of this "completely neo-liberal society" explains both the islands' success and the centre-right Popular Party's dominance in the region. But this dominance doubtless also has a lot to do with conservative traditions and personality-based politics.

Ever since the regional government was set up 14 years ago, it has been in PP hands. It was one of the first regions secured by the party, and held up as an example of PP management. It has the

smallest number of bureaucrats per head of population of any region, the smallest budget and the lowest debt in relation to its GDP.

But since 1986 the party's record has been submerged in serious embarrassments.

Mr Gabriel Canellas,

the region's first president, three times re-elected, had to resign amid allegations of illegal party financing through commissions on a road-tunnel project. He now faces trial on corruption charges.

Mr Canellas quit reluctantly, at the insistence of

Mr José María Aznar,

the PP's national leader, then already on his way to becoming prime minister. And the affair has been followed by another court saga over an

alleged attempt at bribery to gain control of a densely-developed municipality to the west of Palma. After an interlude of party infighting, Mr Matas, 40, took over as president last June, the third president in two years.

The most recent arrival among Spain's regional leaders, many regard him as embodying the continuing influence of Mr Canellas, and he has yet to secure his position for the next regional contest two years from now.

The PP's lead in the region, never overwhelming, has been eroded, and control of Majorca's island council has for the first time been lost to a left-wing and regionalist coalition.

Unlike the Canaries, the Balearics have had no strong indigenous political movement. Although the different islands - each with its own variant of the Catalan language - command strong loyalties, the sense of regional identity is recently emerged and still relatively weak. But any alternative to the PP would almost certainly involve a pact between the mainstream Socialists and the separate Majorcan Socialist Party, which has been gaining ground with a pronounced

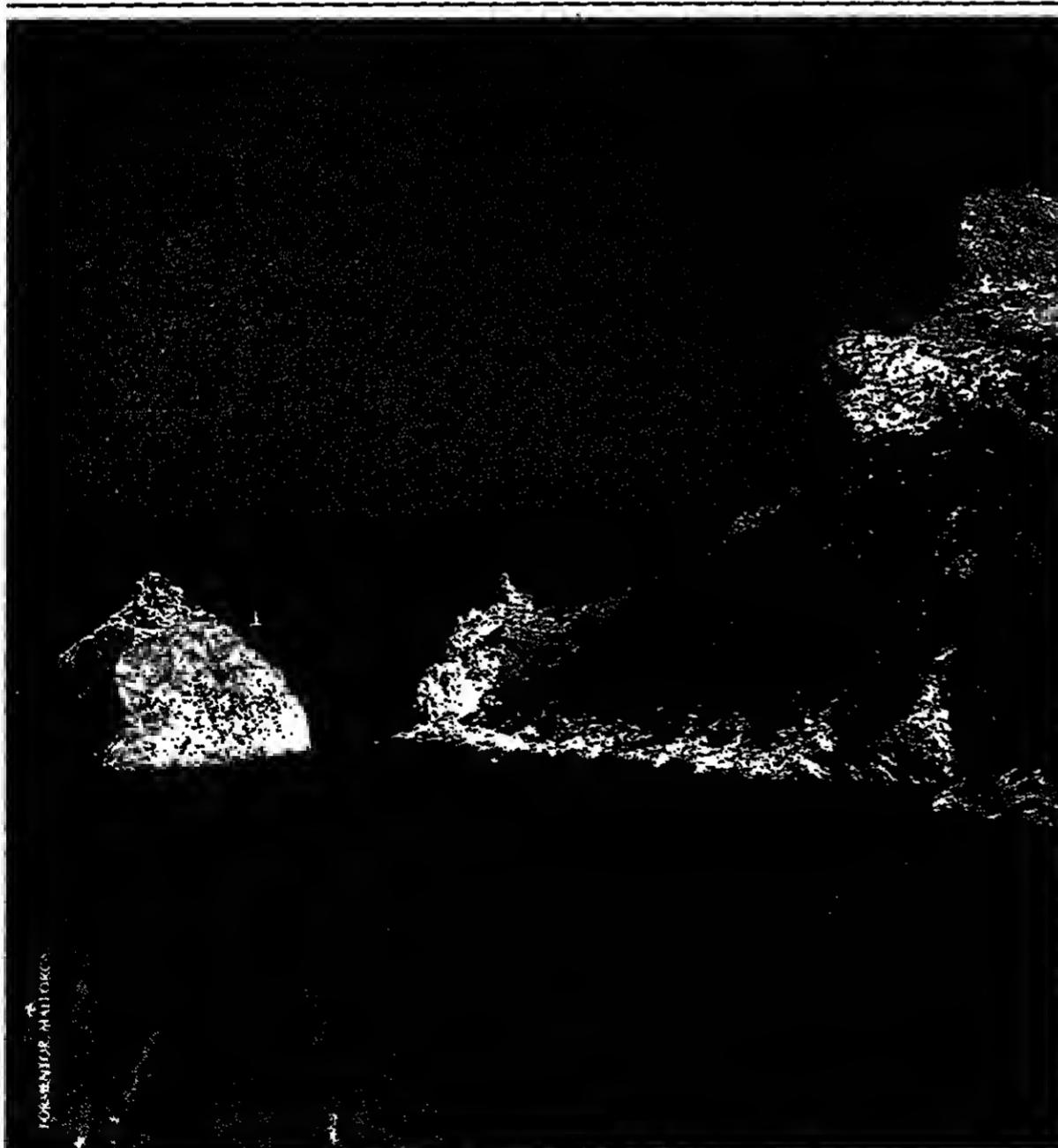
nationalist and ecologist platform.

Although the islanders have adapted to the influx of foreigners, there have been signs of growing resentment over the extent of recent German property purchases.

Mr Matas is confident that this reaction will pass. "We cannot erect barriers, nor do we want to," he says. But he wants to avoid the creation of foreign ghettos and to ensure that new residents are assimilated.

On the other hand, building restrictions are being tightened and big hotel construction is virtually halted. There is a widely-shared belief that the Balearics have gone as far as they can in mass tourism, perhaps too far, and an increasingly strong awareness of the need to protect the natural resources that have escaped development.

After 40 years of large-scale exploitation, people in the Balearics have come to realise that the environment is the islands' only raw material, and is non-renewable. If there is not a firm clampdown, says Mr Francesc Trifay, Socialist leader in the region, "we will kill the goose that laid the golden egg."



Mallorca, Menorca, Ibiza, Formentera.

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4 THE BALEARIC ISLANDS

PROFILE Perlas Majorica

Buyers by the busload

Manacor does not look like the sort of place people would want to visit, but they do. Majorca's second town, it features drab streets of boxy buildings and furniture workshops, and giant billboards advertising artificial pearls - which are what the tourists come for, by busloads.

Managers at Perlas Majorica, the islands' most emblematic trademark, say the shop at the factory site is the biggest in Europe devoted to a single sort of article made by one company. It would be a hard claim to disprove. In the peak summer months, the shop staff is increased from 80 to 150.

Having built its reputation on an imitation product, Majorica is in constant battle with imitators of its own. The company, which started operating here in 1950, hit on its current production process in 1961. "The best artificial pearl in the world," it confidently asserts. It says it now has the same difficulty protecting its brand name as Rolex or Cartier.

The company employs about 700, mainly at two factories at Manacor. One makes pearls, the other produces a range of gold, gold-plated and silver jewellery, almost all with pearls as their main feature.

Majorica has its headquarters and design department in Barcelona, and another facility in the Canary islands collecting the marine products that go into coating the pearls.

The barracks-like main factory turns out more than 50m pearls a year, in different sizes and colours - cream-pink, white, grey and black. Meticulous selection procedures begin with the ceramic nucleus around which the pearl is made. Misshapen ones are marked and weeded out. The good ones are given a series of fine layers of a resinous substance made



Quality control: despite the high output of about 50m pearls a year, much work is still done by hand

with fish-scales, emulating in a controlled way the process of the oyster creating a natural pearl. Bathed and polished many times over, they obtain an iridescence and lustre that Majorica claims nobody else can match. "They are better than many cultivated pearls," say managers.

About 25 per cent are rejected somewhere along the line. Quality controls are done by eye. Automated control systems are still under development, the company says.

The factory has machines for various parts of the manufacturing process - forming the cores, sorting pearls by size, polishing - but the same operations are also done by hand: applying blowtorches to sticks of ceramic, shaking the little globules through sieves, polishing up the coated pearls.

Mechanisation is a gradual process. The company insists on making all its machines on-site, for fear of giving any bit of the game away to competitors.

In one corner of the

plant, Majorica imitates its imitators, producing a lower-quality variety of pearl than it would sell under its own name. These employees say, take two or three days to make,

compared with about three weeks from start to finish for the pure-bred Majorica product.

Pure rubbish," say Majorica executives.

The formula for coating the pearls is probably the most closely guarded secret in the islands. But it is not Majorica's only secret. The company is sparing about financial information, and does not discuss its shareholders, made up of private interests including descendants of the German-origin founders.

It has been in negotiations to bring in an outside partner, and was reported last year to be on the point of opening its capital to the Austrian-Swiss-based Swarovski group. But the company insists that all options are open and nothing has been decided.

David White

With thanks to David White

With thanks to David White

INDUSTRY • by Tom Burns

Shoes may show the way

Policy planners are focusing on preserving industries that used to flourish

Tourism has made the Balearics rich but the islands were not on the headlines before package holidays were invented. They had a diversified self-sustaining economy.

Farmers in the Balearics produced olive oil, cheese and a full range of market gardening products. An artisan class, using skills originally introduced by the Phoenicians, the Greeks and the Romans, worked with jewellery and leather.

In the Balearics, moreover, a sophisticated Moslem culture that established strong roots during the 500-year Arab occupation of the islands gave a new impetus to the cottage industries and perfected irrigation and windmill techniques. Economic activity has always been a feature of the Balearics.

As occurs in other resort areas, policy planners at the islands' Palma-based government nevertheless express their fears about a tourism monoculture that has now placed all the Balearic eggs in the same basket. The need for diversification heads the agenda in the departments run by Mr Josep Juan Cardona, an Ibiza-born lawyer and the local minister for agriculture, industry and trade.

Mr Cardona and his team are not, however, seeking to develop new businesses. Rather they are attempting to preserve the industries that used to flourish. "I see part of my job as defending what we have always done

Economic sectors

Gross value-added
1996 total
Pta 2,851.2bn

Services
Pta 1,730.6bn

Industry
Pta 633.5bn

Construction
Pta 130.6bn

Agriculture
Pta 55.6bn

Trade
Pta 1,000.6bn

Transport
Pta 151.2bn

Finance
Pta 253.2bn

Accommodation
Pta 111.2bn

Food
Pta 100.2bn

Manufacturing
Pta 100.2bn

PROFILE

Sol Melia

Still anchored to its original roots

Majorca was the cradle of Sol Melia, the listed leisure group that manages more than 200 hotels in 25 countries. Forty years after Mr Gabriel Escarrer, its controlling shareholder and chairman, began running hotels on the waterfront of Palma's bay, the island remains very much its corporate headquarters.

Mr Sebastian Escarrer, the chairman's son and Sol Melia's chief executive officer, says the group may have gone global but it remains "anchored to its roots". The Balearics still contain the highest concentration of Sol Melia hotels although the fees earned from managing the island properties represent at most 15 per cent of the total earned by the group.

It is not just sentiment that keeps the headquarters located in an industrial estate midway between the city of Palma and its airport. Mr Escarrer stresses that Majorca is the tourism capital of Spain in part because it receives more tourists than anywhere else but, much more importantly, because it has been the launching pad of virtually all the other big domestic leisure groups.

"People in the Balearics understand tourism," he says. "We're the only group that is operating as far afield as Asia but what we've all learnt is that once you've made the jump out of the Balearics, you find you're in the same complex business whether you're in the Caribbean or in the Canaries."

Mr Escarrer junior comes across as a paradigm for a new generation of hotel industry business leaders who fuel the wealth of the Balearics. But it was his father, a self-made entrepreneur, who spotted the leisure trend and pioneered the prosperity of



Sebastian Escarrer: studied business administration at Wharton College in the US

the islands. *El fundador* (the founder) as his son reverentially refers to him, started work at the age of 16 as a messenger in a Palma travel agency and began managing his first hotel when he was 20.

Sol Melia's lore has it that Mr Gabriel Escarrer, who had been an altar boy in the local church, enlisted the help of the parish priest to persuade an elderly parishioner to let him run a hotel she owned on a profit-sharing basis.

A year later, Escarrer senior was managing five hotels with views over Palma's bay and filling them with the clients of the tour operators whom he had met at the travel agency where he continued to work.

As charter flights began to descend on Majorca in the late 1950s, Sol Melia's founder soon discovered that he could finance the acquisition of hotels with tour operator contracts. Others in the Balearics followed his lead as the package tourist industry took off.

Mr Sebastian Escarrer studied business administration at Wharton College in the US, worked in investment banking and then for an American hotel chain, before being recalled

by his father to take a job in the family business. The younger Escarrer's singular contribution to the business has been to first segregate it into two companies - one dealing with hotel ownership and the other with hotel management - and then to list the management side of the business on the stock market.

"I worked out this strategy while I was at Wharton because it was the strategy that Marriot (the US hotel chain) was taking at their headquarters just across the road in Philadelphia. But it took a bit of time to persuade my father that it made sense for us."

The initial public offering by Sol Melia last summer placed 40 per cent of the family business on the market, raised \$275m in fresh capital for the group and set new records for an international placement by a Spanish company.

Since then Sol Melia, the only hotel group so far to list on the domestic stock exchange, has been one of the strongest stocks on Madrid's Bolsa.

In the close-knit world of Balearics business, the Sol Melia experience could prompt other companies to go public. "I would encourage all sorts of companies to do what we have done," says Mr Sebastian Escarrer.

Analysts believe that the success of the listing and the determined growth strategy that the Escarrers have mapped out for Sol Melia will almost certainly lead the group to tap the markets again. Father and son are keen to open for business in London and in other big European capitals that are favoured destinations for Spanish tourists.

Tom Burns

TOURISM • by David White

Attempt to lure big spenders

There is an effort to 'reposition' the islands in the market and extend the season

There is more hotel accommodation in the few miles of flat beach area in the bay to the east of Palma de Mallorca, than in the whole of Belgium.

The Balearic Islands were already well known as a popular holiday destination in the mid-1960s, when the number of visitors reached 1m. Last year, the figure was 8.5m, including 1m from mainland Spain, heavily outnumbered by more than 3m Germans and 2.5m Britons.

According to the economic studies department of Sa Nostra, the regional savings bank, tourism generated Pta706bn of business last year. Price increases this year are expected to add another Pta21bn, taking the figure over the \$5bn mark at current exchange rates.

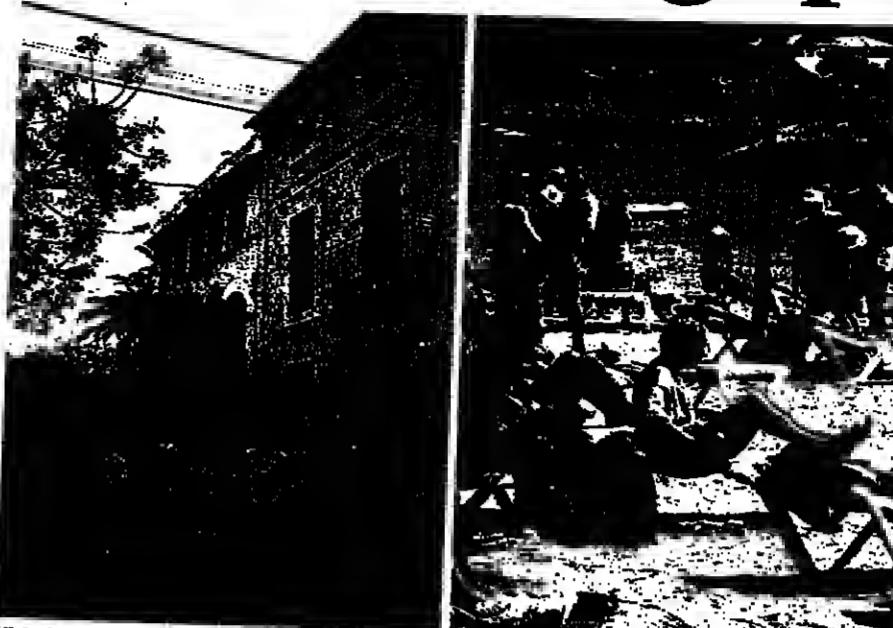
What is remarkable is that there is still countryside left. For every square mile of the islands there is a hotel or a holiday apartment block - 2,870 of them on the official register, some with more than 1,000 beds.

The hotel business was built on money from international - mainly British - tour operators rather than local capital, but the bulk of it is in local ownership.

These Balearic companies not only dominate their home market but in several cases have become tourism multinationals.

Of the top 10 Balearic companies listed by Actualidad Económica, the Spanish business weekly, seven are in the hotel, travel or air transport sectors, including the country's two leading private-sector tourism concerns, the Viajes Iberia travel group and the Sol Melia hotel chain.

The Barceló group is one of the oldest, now with a third generation of the family in top management. It began in 1931 as a small bus service running from Felanitx in the east of Majorca to Palma. Later came a travel



Historical sites and sandy beaches lured 8.5m visitors last year

THE BALEARIC ISLANDS 3

Balearics, which have about 4,000 restaurants and a regional gastronomy that has until recently been undersold.

In the face of competition, says Mr González Orte, the islands need to focus more clearly on their advantages: their closeness to the main European markets, high standards, and diversity.

From Minorca, relatively spared by mass tourism and dotted with prehistoric remains, to Ibiza, where 1960s-style hippies co-exist with Spanish fashion-setters and low-budget British sun-seekers, there is no lack of variety.

Cross-currents of history are reflected in the different forms of architecture, from the Catalan Gothic of Palma's palaces and churches, to the Arab-style houses of Ibiza, to the sash windows of Mahón which remind visitors that Minorca was British-ruled for most of the 18th century.

For geographers, this is not one but two groups of islands, with Ibiza and Formentera belonging to a separate archipelago, the Pitiusas, rather than the Balearics proper.

The bulk of visitors are packed in between June and September. Efforts to increase the winter market have had some success in Majorca, but less in the other islands.

Although the maximum mean temperature in December is still a pleasant 17 degrees, many hotels close down from late October to March or April.

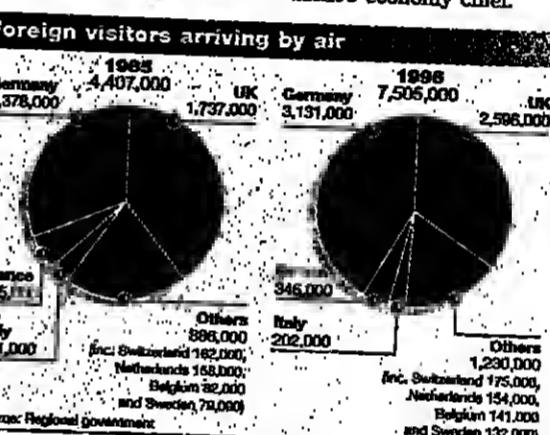
As a result of this seasonal imbalance, the Balearics show a wider variation in unemployment over the year than any other Spanish region. National Statistics Institute surveys showed last year's rate oscillating between 16 per cent in the first quarter to 11.4 per cent in the third, when it has barely half the national average. The islands' registered working population in July-August was a third more than in January. But the regional government says the disparity is narrowing, and the biggest job gains have been made in the low season.

ragua, Mexico and the US.

From experience accumulated as one of the first package-tour destinations, the Balearics have become a centre of expertise in the sector.

But in the bargain holiday market where they made their reputation, they can no longer compete purely on price against countries such as Turkey with lower labour costs.

Regional authorities are now trying to work with the sector to "reposition" the islands in the market and spread the business over the full year. "We could do a lot more," says Mr Antoni Rami, the regional government's economy chief.



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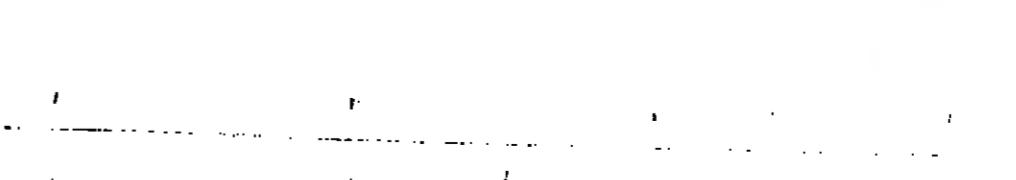
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COMMENT & ANALYSIS

Martin Wolf

This Emu can surely fly

With official figures showing monetary union well within the EU's grasp, member states are most unlikely to abandon the attempt now

As in the referendum in September 1992, a French president has apparently entrusted the fate of European economic and monetary union (Emu) to the mercies of a disgruntled populace. Many in the UK hope the French electorate will save them from having to decide whether to enter. They are fooling themselves. Emu is far more likely to go ahead as planned.

There are three reasons for believing this: European political leaders have repeatedly stated how important they think the project is; they have all, including the French, already imposed almost all the sacrifices necessary to fulfil the Maastricht treaty's economic convergence criteria; and the pain consequent upon that austerity lies largely in the past.

Many in France are miserable about the austerity of recent years and Mr Lionel Jospin, leader of the Socialist party, is campaigning against it. But this is highly unlikely to lead them after the election to sabotage a fiscal position that will probably deliver Maastricht-compatible results in this, the crucial year. That the year in question will already be half-completed by the time of the election would make such a turnaround still easier.

Even if Mr Jospin wanted to, it is difficult to imagine he would have a majority in parliament for what the elite – and many in his party – would view as an insanely destructive act. Remember that two French socialists – François Mitterrand and Jacques Delors – were the begetters of Emu, while many socialists are true believers in the European idea. They are unlikely to scrap it at the last minute when almost all the pain has been suffered.

Market turbulence might make life difficult for a new government, but only if

investors start to doubt the project. Betting against the French franc proved a bad idea when circumstances were far more strongly against it than now. Betting against peripheral currencies such as the Italian lira might be more successful – but this is unlikely to affect the French decision to enter.

The principal reason France is most unlikely to recoil from Emu is that so much has already been achieved not just at home, but throughout Europe. In its forecasts about which countries will make the convergence criteria last week, the European Commission may have guided the lily. Yet its conclusion that virtually all member states will end up close to the Maastricht treaty targets this year looks quite reasonable. In its World Economic Outlook, the International Monetary Fund agrees.

The IMF says that every country, bar Greece, will meet the criterion for inflation, which is not to exceed the level of the three best performing countries by more than 1% percentage points. The same group of 14 is set to meet the interest-rate criterion: that the rate

on long-term securities should not exceed those of the same three states by more than 2 percentage points. Of course, any plausible Emu candidate will achieve this automatically, since the market knows it will soon share the same currency.

The public debt criterion is being defined away. This may seem peculiar since the ratio of debt to gross domestic product looks less silly than the deficit as a way of judging whether a country can live with monetary union, the reason being that a country's indebtedness influences its ability to avoid inflationary finance over the long term.

The Maastricht treaty itself merely says that the ratio of gross public debt to gross domestic product should be 60 per cent, or less, "unless the ratio is sufficiently diminishing and approaching the reference value at a satisfactory pace". Astoundingly, Germany is one of few member states that fails on debt: its ratio has been rising and is expected to reach 62 per cent at the end of this year. Arguably, other failures are Spain and Austria.

Yet Belgium, with a debt ratio of 127 per cent this year, down from 137 per cent in 1993, and Italy, with a ratio of 123 per cent, down from 126 per cent in 1994, can both be judged to meet the criterion. To conclude that Germany has failed and Belgium and Italy have succeeded is palpably absurd. The solution has been simply to ignore the criterion.

This leaves fiscal deficits. According to the Commission, every member state will have a general government deficit of 3 per cent of GDP or less this year, except Italy (on 3.2 per cent) and Greece (on 4.9 per cent). Next year, Italy's deficit is forecast to jump up to 3.9 per cent, while that of Greece falls to 3.4 per cent. The IMF is not far from the Commission. It forecasts that the UK's deficit will be 3.1 per cent of GDP, Spain's 3.2 per cent and the German, French and Italian 3.3 per cent. The others, except Greece, will all be below 3 per cent.

The treaty says that fiscal deficits should be 3 per cent of GDP or less, "unless either the ratio has declined substantially and continuously and reached a level that comes close to 3 per cent, or, alternatively, the excess over the reference value is only exceptional and temporary and the ratio remains close to 3 per cent." Italy, France, Spain and the UK have had declining fiscal deficits in recent years. If Germany's were to be over 3 per cent this year, that would be exceptional. Thus if the IMF were to be right, all these countries would meet the deficit criterion. Italy is also right to be annoyed about its likely exclusion, since its fiscal effort has been extraordinary: in 1994 its deficit was 9 per cent of GDP.

Inevitably, these forecasts depend on the short-term performance of the European economy. But it cannot be said that the Commission is particularly optimistic: it forecasts growth this year at 2.4 per cent, as does the IMF.

If the European economy were to expand substantially more slowly, fiscal deficits would overshoot target levels. Against this, the underlying fiscal positions are stronger than the figures suggest. In 1997, says the IMF, structural fiscal deficits – the deficit when economies operate at their potential – will be 2 per cent or less in France, Germany, Spain, Austria, Finland, Ireland, Sweden, Denmark and Luxembourg and below 3 per cent for every other member state, except Greece.

This means the EU has achieved rather more fiscal consolidation than is apparent from headline figures. The target in the growth and stabilisation pact of a 1 per cent deficit in normal conditions is no longer very far away. Politically unpopular cuts in public spending can, therefore, be matched from now by far more popular cuts in taxation. Few are the organised interests in favour of smaller fiscal deficits. But many are in favour of lower spending, provided it leads to lower taxes.

This detailed analysis is necessary, above all because it demonstrates that Emu is well within the EU's grasp. If the member states still want to go ahead, they are most unlikely to abandon the attempt now. What applies to the members in general applies, at least as to France, to Emu's prima mover.

This leaves the UK with a painful dilemma. Given the soaring pound and the fact that the UK economy is in a very different cyclical position from the continent, sterling's entry in 1999 would now seem impossibly risky. The next government must decide what to do, instead. Above all, it must decide whether its objective is early entry, or not.

Full steam ahead for Emu?

General government fiscal balance, 1997 (%)

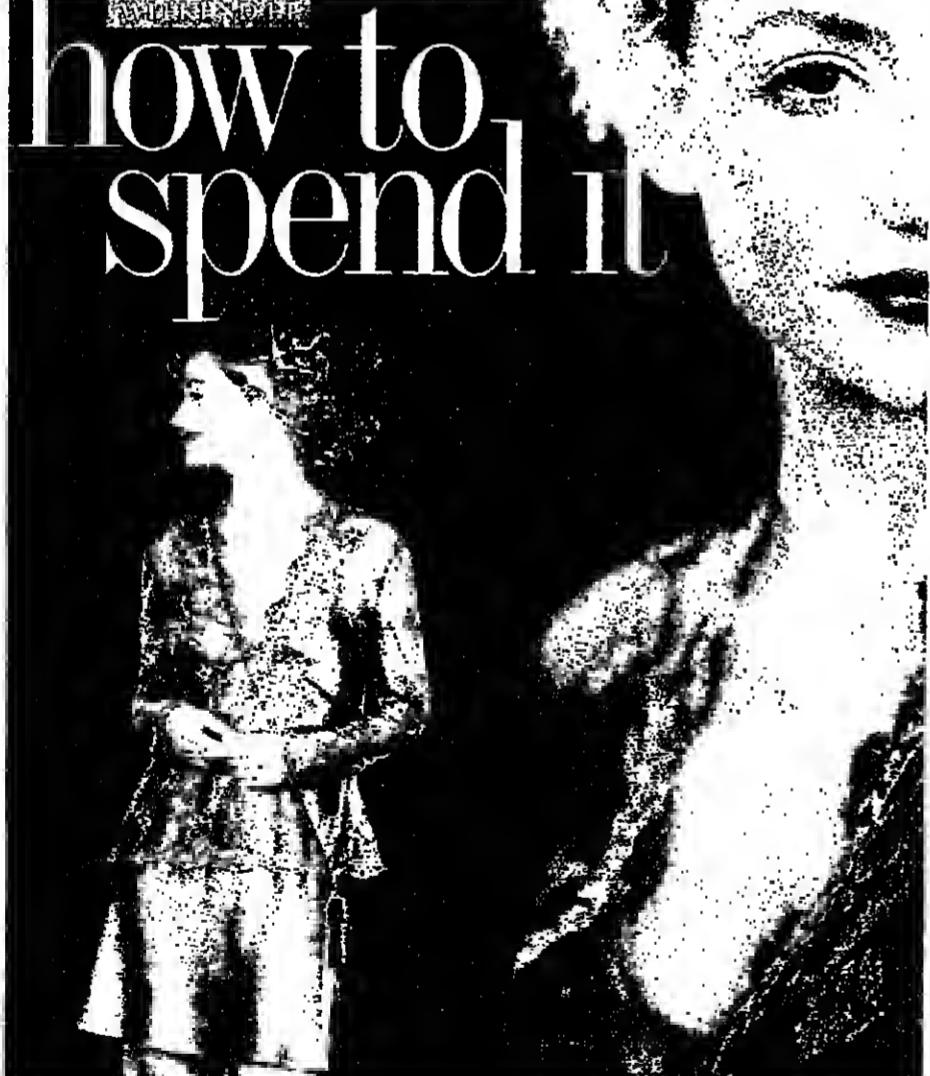
	Official target
Germany	-3.3
France	-3.3
Italy	-3.3
UK	-3.1
Spain	-3.2
Netherlands	-2.2
Belgium	-2.9
Sweden	-0.3
Austria	-2.5
Denmark	-0.1
Finland	-1.9
Greece	-5.1
Portugal	-2.9
Ireland	-1.6
Luxembourg	-0.1
All EU	-3.1
Reference value	-3.0

Source: IMF World Economic Outlook

Forecasts

market

Source: IMF World Economic Outlook



Why does retreating to the rural mean a pay rise and more time with the family? Which famous fashion labels are beginning to fall from grace? Is investing in rugby worth the price of the ticket? And if you are in some of the world's smartest stores and not shopping, what are you doing there?

Find out in the monthly *how to spend it* magazine, published with the Weekend FT on Saturday, May 3.

Financial Times
World Business Newspaper

Powerful currents

Water services worldwide are being handed over to private operators, says Leyla Boulton

When Buenos Aires recently enjoyed its first summer free of water shortages in years, most of the credit was claimed by an international consortium led by Lyonnaise des Eaux, the French water group, and including Britain's Anglian Water.

Like many cities around the world, the Argentine capital has turned to private operators to upgrade and manage its water distribution and sewerage network. And from Argentina to Australia, and China to Germany, it is French and British companies that are sweeping up most of the contracts.

France's two biggest water groups, Générale des Eaux and Lyonnaise, which is proposing to merge with Compagnie de Suez, have the longest experience managing state-owned water assets abroad. But some of the bigger UK companies – created in 1989 when the English and Welsh water industry was privatised – are also keen to expand outside the home market.

"One might conclude we are entering a golden age for private water operators," says Mr Thierry Baudouin, managing director of the international finance division of Lyonnaise des Eaux. "Unfortunately this is not so." Many countries still lack the right political and legal climate for turning the water business over to private operators. In poorer countries where new plant will require higher charges to recoup the investment, consumers need to be persuaded to pay higher bills for improved services.

Three UK companies with international water interests are considering UK-style privatisation of the assets themselves. Private involvement in the new water markets typically stops short of full privatisation, ranging from short-term fee-based management contracts to 25-year concessions under which companies recoup their costs from water bills.

Existing water utilities – often municipally owned – lack the capital for modernisation and are losing subsidies to cover operating costs. "The municipal authorities are bankrupt," says Mr Thilo Steinbach of Eurawasser, a joint venture between Lyonnaise des Eaux and Thyssen. "We are keen to encourage letters from readers around the world. Letters may be sent to +44 171 973 5538 (please set fax to 'fme'), e-mail: letters.editor@ft.com. Published letters are also available on the FT website, <http://www.FT.com>. Translation may be available for letters written in the main international languages."

Number One Southwark Bridge, London SE1 9HL

• LETTERS TO THE EDITOR

Sir, Like Professor Paul de Grauwe, "Time to declare victory" (April 16), I have always been in favour of the creation of a European currency (though not at any cost). Similarly, I tend to be optimistic by nature.

However, I would question some of the theses supported by the writer. His main thesis concerns the national budget deficits, as a percentage of gross domestic product, of EU member states.

Thus, while the trends are indeed reassuring, we have to ask two questions. First,

are these trends – in the case of some countries – the result of "fudging"? Here, I mean the once-and-for-all sales of state assets. And are these trends long term?

I believe Mr de Grauwe, who admits that it is a difficult question, is too dismissive

Emu long-term debt problems are too readily dismissed

From Professor Peter Coffey

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of the problem of long-term debt. But we have to ask, who will fund this long-term debt in an economic and monetary union?

There is one critically

important issue Mr de Grauwe did not examine – the relatively long transitional period between 1999 and 2002 when the euro and the national currencies of the participating countries will fluctuate side by side. During this period, we have at all costs to prevent a repetition of the currency debacle of 1992 (so well described by Peter Norman and Lionel Barber in your newspaper on December 11 and 12 1992).

Should there be a repetition of this volatility, we shall lose our credibility forever.

Consequently, only the most stable countries should be allowed to participate in the first contingent of partici-

pants in the Emu.

Finally, it is not at all sure as to the degree to which the creation of an Emu and a European currency will lead to increased economic activity in the EU. While there will certainly be savings in exchange and administrative costs, there will, initially, at least, be costs involved in the move over to the euro.

Also, should the euro, at times, be less attractive vis-à-vis the dollar and the yen, on the international exchange markets, for example, interest rates will have to be raised.

Peter Coffey, professor & holder of the US West Chair, University of St. Thomas, DUN241, 52 10th Street South, Minneapolis, MN 55403-2001, US

links with Premier fully detailed

From Mr K. Barrie Stephens

Sir, Roland Shaw, Premier Oil's former chairman, writes (Letters, April 28) concerning the proposal to re-elect Mr Sam Laidlaw, chairman of Amerada Hess to the Premier board at the company's annual meeting on April 30. Mr Shaw also raises the question of conflict of interest arising from Amerada's 25.22 per cent holding in Premier and its own international exploration and production activities.

At an annual meeting on February 13 1996 Premier shareholders approved the acquisition of Pict Petroleum and agreements made with Amerada, which had a

substantial shareholding in Pict. In accompanying documentation full details were given of agreements between Premier and Amerada. Under these, Amerada has the right to appoint two directors to the Premier board while it holds 20 per cent or more of the ordinary share capital.

On the point about conflict of interest there are, I think, two points worthy of note. First, Premier's articles do not permit Mr Laidlaw or any Amerada director to vote on any resolution before the board in respect of any contract between Amerada and Premier. This article has been strictly observed. Second, Premier's

rapid growth during the last year, particularly in the highly competitive south-east Asian region, could not have been achieved against a background of conflict of interest, as opposed to the encouragement that Premier has received from Amerada.

Mr Shaw writes that he has the highest regard for

Mr Laidlaw's abilities. I expect most of Premier's shareholders will regard this as the deciding factor in voting for his re-election.

K. Barrie Stephens, chairman, Premier Oil, 23 Lower Belgrave Street, London SW1 5NB, UK

IMF at forefront in urging structural reform in Ukraine

From Mr John Odling-Smeeth

Sir, The statement by Mr Jeffrey Sachs, reported by your correspondent in the article "Ukraine to set trading band for its currency" (April 23), that "As usual, the IMF focuses

all its attention on the

deregulation, market-based

reforms, improvement in

governance, and the enforcement of contracts.

The reality is that these

are complex matters, and that sovereign governments,

even with good intentions, are finding it difficult to

deliver change as quickly as we all would wish.

John Odling-Smeeth, director, European II department, International Monetary Fund, Washington DC 20431, US

ARTS

Scenes from the Sixties

William Packer compares the different attitudes of the French and British to the decade

Tbe trouble with history - social, cultural, political or whatever - is that it so seldom falls in with the neat numerical divisions of the calendar. Yet we fondly persist in believing it does, blithely shoe-horning the one into the other at risk of all sorts of mental corns and grazes.

Take the Sixties, that now distant, sunlit, squallid, confused and confusing golden age. Whatever else it was, it did not begin on the dot of 1960, nor end with 1969. And how lightly the name is thrown about to summon up, well, whatever the thrower cares to summon up - student riots, Vietnam and Grosvenor Square, mini-skirts and flower power, Sergeant Pepper and Rock and Roll, the pill, the Profumo Affair, devaluation and the Thoughts of Chairman Mao.

The trouble is that they were mythologised as they were happening, and myth tends to hang around. We really believed all that stuff about freedom and youth and peace and love, a new dawn breaking with Kennedy, Wilson, Bob Dylan and Colm Tóibín. It takes a brave man to seek to dispel such myths. But 30 years on is a decent interval, and the cultural historian David Mellor has been making it his business for some time now.

Four years ago, his study of *The Sixties Art Scene in London* was shown at the Barbican, a useful trawl through the work of the years from 1956 to '69 - that is to say from Suez, Budapest and "Blue Suede Shoes" to Prague, the Pound in Our

Pocket and "A Whiter Shade of Pale". Now with Laurent Gervereau, of the Museum of Contemporary History in Paris, whose initiative it was, and Sarah Wilson of the Courtauld, he brings us *Les Sixties*, a comparative look at what was being done in England and France between 1962 and 1973, from *Jules et Jim* and the Beatles' first LP to the oil crisis. *Vivent les différences*.

To English experience, this second timetables is rather less persuasive than the first, it being more reasonable to anticipate than to prolong. Mellor himself accepts that all the elements that were to make the Sixties what they were, were already in place by about 1963 at the very latest - the Beatles, David Hockney, David Bailey, all up and running and Harold Wilson lighting up in the wings.

But France was running to a later, different schedule which was more openly political and intellectual. 1968 saw Charles de Gaulle returned to office, the Algerian settlement supposedly just resolved, the Franco-German Treaty about to be signed. The student manifestations of 1968 were but the mid-way point between the miners' strikes of 1963 and the general strike of 1973.

Such differences emerge in the work itself. Where the French will theorise and strike an attitude, the British will improvise and play about. The British, contrary to stereotype, are hedonistic, of the moment, gently ana-



'Bardot', 1984, by Gerald Laing; politically incorrect, and rather a relief

chic, the French so very much more to the point. Errol's "Imperial American" has the red guards at the window, bayonets fixed; Pauline Boty's two proto-feminist paintings, "It's A Man's World", with their heroes and pin-ups, is more iconically indulgent than polemical.

Mellor divides his show into five principle sections, though none is, nor could be, hermetic or definitive. They touch severally upon the consumer culture, the uses and effects of the media, images of women, the all-

pervading influence of popular music and its transmutation into psychedelia, and finally politics, "Today the Struggle. Tomorrow Utopia." There is nothing of the coin-tossing formalism of those times, hard-edge and minimalism, and incipient conceptualism, no Yoko Ono. But choices had to be made, and that does is held open by reference to the performance-art and the fizzing light shows and events put on by Mark Boyle and Joan Hills.

It is altogether an intriguing exercise, made all the

more so by the curious ambivalence of both the original material and the intention of the organisers. In this week of all weeks, the week of the British general election, the point could hardly be more striking. For, now as then, the viewer's complicity in the utopian vision of the left is assumed, and that does is held open by the inference clear, that not to share in it would surely be either stupid or perverse. But what of naivety? Those implacable Red Guards are more than a little worrying. We know now rather more of Mao and his Little Red Book

than we did then, and of Ho Chi Minh and Pol Pot. Don't we? And we turn back to Gerald Laing's "Bardot", to Allen Jones's high-heeled dominatrix and Nigel Waymouth's psychedelic extravagance, politically incorrect as they may be, with something like relief.

Les Sixties - Great Britain and France 1962-73. *The Utopian Years*; Brighton Museum and Art Gallery, Church Street, Brighton, until June 29; supported by Arts and l'Institut Français.

Theatre/Sarah Hemming

Laying a family ghost to rest

It cannot be said that the Royal Court is doing much for the Irish tourism industry at present. The theatre recently staged Martin McDonagh's *Beauty Queen of Leenane*, which was set in a dark cottage in the west of Ireland, featured a miserable old woman and her embittered daughter, and focused on poisoned family ties, loneliness, frustration and dark secrets. Now, here comes Tom Murphy's *Boileagaire*, which is set in a dark cottage in the west of Ireland, features a miserable old woman and her embittered grand-daughter, and focuses on - well, you've guessed the rest.

Murphy's play, however, is a more serious piece of writing, and it must be said, a more difficult one to appreciate. But gradually it gathers force until by the end you

are totally enthralled. And James Macdonald's steadfast production holds your attention with three wonderful performances from Rosalene Linehan, Brid Brennan and Ruth McCabe.

Linehan plays Mommo, an old woman who spends the entire play in a massive wooden bed. With her startled white hair and vacant eyes, she looks like a character from Beckett - and sounds like one, too, as she embarks on a rambling, absurdly-detailed story that seems to have little to do with anyone on stage. She is tended to by her granddaughter Mary, played vividly by Brid Brennan as an intense, intelligent woman whose looks and prospects are beginning to fade.

To begin with, Mommo's story, which she narrates with great flourish, seems remote from Mary and from

her blousy sister, Molly (a giddily desperate Ruth McCabe), who comes to visit them. But gradually we realise that the story, which she evidently repeats night after night but never finishes, is a confession of sorts and that at its heart is a guilty secret that affects them all. Soon we are behind Mary, willing Mommo to get to the end of her story and lay whatever ghost it is that haunts them.

The play has a double narrative: that of the events on stage, as Mary and Molly quarrel over what to do with their rambling relative and argue about whose life is the most frustrated, and that of the events in Mommo's agonisingly protracted story. Slowly, the two narratives dovetail, bringing to a head the pain and despair of all three characters and, as

Royal Court Theatre Upstairs, Ambassadors Theatre, London WC2 (0171-585-5000).

Mommo finally reaches the end of her tale, creating a sense of peace.

Murphy's concern seems to be partly with language itself and the way it can be used to both reveal and conceal. He contrasts the halting speech rhythms of the two younger women with the ornate, almost rococo style employed by Mommo, for whom every word seems chosen to keep the truth, and her own death, at bay.

It is a dense but engrossing play and Macdonald's production, though slow in places, pulls you into the story. And Rosalene Linehan holds the stage with her restless portrayal of a woman suspended painfully between this world and the next.

Rosalene Linehan: a wonderful performance

Alastair Muir

Amanda Harlech and Herbert Lipper; May 3

INTERNATIONAL ARTS GUIDE

■ AMSTERDAM

CONCERT Concertgebouw Tel: 81-20-6718345
● Rotterdam Philharmonic Orchestra: with conductor Jurkun Hempel and soloist Vivianne Hagenaars in works by Berlioz, Paganini, Debussy and R. Strauss; May 3

■ ATHENS

CONCERT Athens Concert Hall Tel: 30-1-7282333
● Athens State Orchestra: with conductor Karlos Trikilidis and pianist Nikolai Demidenko in works by Beethoven; May 2

■ BERLIN

OPERA Deutsche Oper Berlin Tel: 49-30-3438401
● Martha oder Der Markt zu Richmond: by von Flotow. Conducted by Sebastian Lang-Lessing. Soloists include

■ BONN

EXHIBITION Kunst- und Ausstellungshalle der Bundesrepublik Tel: 49-22-9171200
● Die Grossen Sammlungen VI: selection of works from the collection of the Hermitage Museum in St Petersburg; to May 18

■ GENEVA

CONCERT Victoria Hall Tel: 41-22-3283573
● Philharmonic Orchestra of St Petersburg: with conductor Yuri Temirkanov and pianist Constantine Lifschitz in works by Mussorgsky, Rachmaninov and Stravinsky; May 3

■ GENOA

EXHIBITION Palazzo Ducale Tel: 39-10-562440
● Van Dyck a Genova - Grande Pittura e Collezionismo: exhibition examining the years Flemish painter Anthony van Dyck (1599-1641) worked in Genoa. The display features around 40 paintings as well as works by artists including Titian, Caravaggio and Rubens; to July 13

■ HELSINKI

EXHIBITION Amos Anderson Art Museum Tel: 358-9-640221
● The Still Life: 200 years in

Finland: survey of Finnish still life works from the 1800s up to the present day; to May 11

■ LIVERPOOL

EXHIBITION Walker Art Gallery Tel: 44-151-2070001
● Sir Lawrence Alma-Tadema: exhibition of work by the painter who was born in the Netherlands but settled in London in 1870, becoming very popular for his idealised, but accurately detailed and colourful scenes of Greek and Roman life. The exhibition features some 70 paintings, a selection of watercolours and a display of photographs from the artist's own collection showing the influence of photography on his work; to Jun 8

■ LONDON

CONCERT Royal Festival Hall Tel: 44-171-9604242
● Philharmonic Orchestra: with conductor Kurt Sanderling and violinist Andrei Weithaus in works by Mendelssohn and Shostakovich; Apr 30
● Wigmore Hall Tel: 44-171-9352141
● Andreas Schmidt: performance by the baritone, accompanied by the pianist Rudolf Jansen. The programme includes works by Brahms; May 1

■ NEW YORK

EXHIBITION Brooklyn Museum Tel: 1-718-5385000
● American Paintings: display of works taken from the Museum's own collection of paintings from the first half of the 20th century. Featured artists include Florine Stettheimer, Marsden Hartley and Georgia O'Keeffe; to Jun 29
● Printmaking in Paris: Picasso and his Contemporaries: 31-53591240
● The Human Figure in

exhibitions examining developments in printmaking that took place between 1805 and 1970. Organised as a sequence of episodes the display looks first at the Cubist works of Picasso and Braque, then moves on to Matisse, the Surrealists and the post-War work of Soulages and Dubuffet, finishing with pieces by Vasarely, Pollock and Manessier; from May 1 to Sep 30

■ PARIS

EXHIBITION National Portrait Gallery Tel: 44-171-382-6000

● Ignatius Sancho (1729-1780): exhibition examining the remarkable life of Sancho, who was a slave yet died a well-known and respected figure in London's literary, artistic and musical circles; to May 11

Tate Gallery Tel: 44-171-5878000

● Lovis Corinth: retrospective exhibition devoted to Lovis Corinth, one of the pioneers of German Impressionism. The display includes nearly 90 paintings, approximately 20 drawings and watercolours and a selection of prints; ends on Apr 30

■ NEW YORK

EXHIBITION Centre Georges Pompidou Tel: 33-1-44781233

● Chemin faisant. Frère Crayon et Saline Gommé: Designs de Martial Raysse, 1958-1996: display of 100 drawings by the French artist who came to prominence in the early 1960s as part of the New Realism, quickly gaining a reputation for having a more modern outlook than his more nostalgic peers; to Jun 9

Institut National des Arts Décoratifs Tel: 33-1-53591240

● Kees Van Dongen retrouvé.

L'oeuvre sur papier 1895-1912: display of work by the Dutch artist who settled in Paris in 1897, quickly gaining a reputation as a society painter of wit and sophistication; to Jun 8

Musée d'Art Moderne de la Ville de Paris Tel: 33-1-53674000

● Jurg Sasse: display featuring 26 recent works by the young German photographer who takes snapshots of everyday life, which are scanned and altered by computerized technology to produce surreal images; to Jun 22

■ STOCKHOLM

EXHIBITION Nationalmuseum Tel: 46-8-664250

● Acquisitions From the Stockholm Exposition of 1897: display marking the 100th anniversary of what is still the largest exhibition ever held in Sweden. A number of works are being exhibited for the first time since 1897; from May 1 to Sep 1

■ VALENCIA

EXHIBITION IVAM Centre Julio Gonzalez Tel: 34-6-3863000

● Bernard Plossu: exhibition of work by the Vietnamese photographer; to May 30

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Concert/Andrew Clark

Out of tune with the western soul

It seemed as if the entire Japanese population in the UK had congregated in the Royal Festival Hall on Saturday to hear the Saito Kinen Orchestra under its conductor, Seiji Ozawa. Since founding it in 1984 in memory of the influential Japanese teacher Hideo Saito, Ozawa has led the orchestra on a series of triumphant international tours and made it the focal point of a summer festival in the Japanese Alps. Their latest London concert, devoted to Schoenberg's *Verklärte Nacht* and Beethoven's *Eroica* Symphony, reassessed the orchestra's reputation for immaculately clean, fine-textured playing. This is without question one of the world's elite ensembles, endowed with a level of concentration and motivation befitting a group of musicians who come together once or twice a year for the fun of it.

By rights, the concert should have been exhilarating. Instead, it was profoundly depressing: to think that so much skill, allied to such great music, should result in such emotional and spiritual aridity. During the opening movement of the Beethoven I found myself fantasising about what might happen if another conductor, more in tune with the music's heart and soul, took these players by the scruff and shook them into something less polite, less neatly turned out, but more responsive to the physical and moral force of Beethoven's drama.

Perhaps Japanese musicians, however well integrated in western orchestras, revert to national stereotype in a group, technically brilliant but robotic. How, then, do you explain the feminine softness and sheer eloquence with which the violins excelled the opening theme of the Schoenberg? Or the ethereal restraint of the cellos in the central Adagio? This was peerlessly sensitive musicianship. And how can you blame Japanese stereotyping in an orchestra which numbers Karl Leister, Reinhard Holz and other distinguished German guests among its players?

The problem lies more with Ozawa. In the right repertoire and with the right orchestra, he can be quite inspiring. But give him the core classics, the ultimate test of a conductor, and he is like a puppet aping the sounds and movements of his mentors. Beethoven's opening Allegro con brio sounded streamlined and shapeless, as if some perfectly oiled machine had ironed out the disruptive off-beat accents and adrenaline-powered climaxes. The funeral march was majestic yet impersonal. The Scherzo was saved by a glorious horn trio, the finale by the spring-clean effect of the woodwind variations.

Verklärte Nacht fared better, if only because richness of sonority is intrinsic to it. Ozawa pulled the lines of construction as taut as could be, emphasising the neurotic rather than elegiac quality in the music. On this evidence, Japanese musicians have copied their western counterparts to the point where, note for note, they are better than the original. But can they tune in to the western soul?

Sponsored by Yamaha

Jazz/Garry Booth

Blue notes in a rare acoustic

Sunday is not a very jazzy day of the week. Neither is the Wigmore Hall a spot that springs to mind if you're thinking about blue notes. But some inspired programming has produced a season of small group acoustic concerts that make the music, the place and the day seem a good combination. It is good value too, for each main event is followed by a "club" gig in the downstairs Bechstein Room.

Last Sunday, a trio led by the British clarinetist and saxophonist Tony Coe delivered two wistful sets of understated chamber jazz made for a rapt audience and superior acoustic. To the steady accompaniment of longtime sideman John Holler on piano and Malcolm Crease on double bass, Coe improvised ruminatively on a mix of well-worn standards and originals. He looks a shambles, and has the comely appeal of an old armchair. His latest CD release, "Blue Jersey", may well be dedicated to one of the old jumpers he favours.

The theme of quietly intelligent extemporisation carries through the season and multi-reed mephisto John Surman, appears next week; look out also for the guitar double bill of American Jim Hall and British virtuoso Martin Taylor, and a solo outing for pianist Abdullah Ibrahim at the end of May.

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New Indian government faces crisis over corruption charges

By Mark Nicholson
in New Delhi

India's week-old United Front government was yesterday facing its first political crisis as police announced plans to prosecute on corruption charges one of the coalition's senior powerbrokers.

The Central Bureau of Investigation, India's central criminal agency, said formal corruption charges would be laid within a few weeks against Mr Laloo Prasad Yadav, the controversial chief minister of Bihar, one of India's poorest states. He is also president of the Janata Dal, the biggest single party in the UF coalition.

The charges risk aggravating political differences within the 12-party UF a week after a divisive leadership battle ended with the election of Mr IK Gujral as prime minister. The development also coincides with the emergence of policy differences in the coalition as four leftwing parties in the UF said they intended opposing several proposed reforms in the UF budget.

The opposition Bharatiya Janata party, as well as four leftwing parties within the UF, immediately called for Mr Yadav's resignation. "This is necessary to conform to the norms of public conduct and propriety," the quartet said in a joint statement.

But Mr Yadav resisted, saying he saw no reason to quit and would fight the charges in court. "I am fully confident I will win," he said. Mr Yadav, a tenacious and unorthodox politician, has risen to prominence

in Bihar as a self-styled advocate of "empowerment" for the state's lower castes and has cultivated a "rustic", anti-establishment manner.

The charges arise from a 15-month investigation into alleged misappropriations worth up to Rs9.5bn (£200m) over several years from a series of Bihar state schemes to provide subsidised animal feed.

The Central Bureau of Investigation said it would also prosecute 55 others, including one sitting UF minister from Bihar and several Bihar politicians and civil servants.

Mr Yadav's defiance risks deepening political divisions within the Janata Dal and the

UF government, already raw from the leadership battle just over a week ago.

Such strains had already prompted the Tamil Maanila Congress, a regional Tamil Nadu party, to withdraw from the United Front. The TMC, which includes Mr P. Chidambaram, finance minister in the last UF government and author of its budget, was yesterday still debating whether to rejoin the coalition.

Should the TMC remain aloof, Mr Gujral would have to plot the budget's finance bill through the house himself, having kept the finance portfolio in the hope of persuading Mr Chidambaram's party to return to the fold.

The leftwing parties seeking changes in the budget are opposed to proposed state asset sales and an opening of health insurance to private sector participation.

Dollar sees new rise

Continued from Page 1

senior economist at Citibank in London, called it "a green light to buy dollars".

Some G7 officials in Washington yesterday made more aggressive comments on the dollar. Mr Yasuo Matsushita, the governor of the Bank of Japan, said "the markets will gradually come to understand" the significance of the G7 statement. Strategists read this comment as a threat that Japan would intervene in the market, perhaps aided by other G7 nations, if the dollar rose further. Mr Hans Tietmeyer, the Bundesbank president, said the G7 countries did not want an "overshoot" in the foreign exchange markets.

News Corp TV threat

Continued from Page 1

from its new partner. News Corp had also asked for other issues to be resolved before proceeding. EchoStar said the demand that it should switch to News Corp's own conditional access system would have "economic and technological implications", but refused to give more details of the dispute.

News Corp could not be reached for comment, although officials were quoted as saying they expected the merger to proceed once the differences had been resolved.

The row is the latest in a series of setbacks for Mr Murdoch's project.

A plan to beam local broadcast programmes from space, starting this year, has been held up indefinitely by legislative delays.

Italian Northern League suffers election setback

By Robert Graham in Rome

The populist Northern League, which advocates secession from the Italian state, suffered a significant political reverse in Sunday's local elections.

Voters in the rich northern industrial regions of Lombardy, Piedmont and the Veneto seemed to have deserted the League for the parties in the centre-right opposition alliance headed by Mr Silvio Berlusconi, the former premier.

The vote for parties in the centre-left Olive Tree coalition government, headed by Mr Romano Prodi, held up surprisingly well, in spite of opinion polls showing an erosion of support. Compared with last April's general elections, the Olive Tree coalition plus the hardliners of Reconstructed Communism looked set to lose little more than 1 percentage point of its vote nationwide. The Party of the Democratic Left (PDS), the dominant partner in the coalition, maintained its 21 per cent of the vote, while in the north the smaller centrist parties lost ground.

Voters shunned in large numbers the bombastic secessionist rhetoric of Mr Umberto Bossi, the League leader. With

Voters abandon secessionist party for centre-right opposition group

counting still going on last night, it was clear the League had lost its flagship city of Milan, which it captured in 1993 and turned into a symbol of its new-found political clout.

The League was projected to gain more than 15 per cent of the vote, compared with 40 per cent four years ago. Across the north, with few exceptions, the League suffered similar reverses. This enabled the candidates of the centre-right opposition in the politically crucial cities of Milan and Turin to come out ahead with almost 44 per cent of the vote, though they failed to obtain an absolute majority to win on the first round.

The elections involved 9.4m voters, almost a fifth of the electorate, choosing mayors and councils in 1,115 cities and towns, and six regional administrations. It was the first significant test of electoral opinion since the Olive Tree alliance, backed by RC, took office last May.

Local elections are run under a first-past-the-post system, unlike general elections which have 25 per cent of seats elected by proportional representation.

RC, which is not part of the government but provides parliamentary support, saw its vote rise to almost 10 per cent. The RC's performance will be decisive in the run-off voting on May 11 in many cities – especially Milan and Turin.

Commentators said Mr Berlusconi's position as leader of the opposition had been eroded by the growing importance of the vote for the right-wing National Alliance led by Mr Gianfranco Fini. In a number of towns, the AN vote advanced above that of Mr Berlusconi's Forza Italia movement. Disaffected League voters are believed to have gone to AN in the north rather than to Forza Italia.

Italian voters, Page 2

Steel prices equalise across Europe

Continued from Page 1

year east European exports fell to 4.84m tonnes.

Western exports to eastern Europe are smaller – totalling 827,000 tonnes in 1996.

But they are concentrated in high-priced products such as stainless and coated steels. Mr

Fish said that the increase in east European prices would now create more import opportunities for western companies.

Import duties, now imposed on EU exports to eastern Europe, are scheduled to be removed in 1998, under agreements between the EU and

east European countries. However, Eurofer, an EU-wide steelmakers' organisation, said that it remained difficult to expand exports to eastern Europe because potential purchasers rarely had cash to pay for orders.

Granting credit was "risky", said a Eurofer official.

Europe today

Most of central Europe and southern Scandinavia will have rain, with maximum temperatures between 12°C and 17°C.

Eastern Europe will be warmer with sunny spells. A few scattered thunder showers may occur during the afternoon.

The Benelux, UK and western France will be mostly cloudy with temperatures between 12°C and 17°C. A shower is possible, especially in the morning.

Most of Spain and Portugal will be rather sunny and warm with temperatures exceeding 30°C in the south.

Five-day forecast

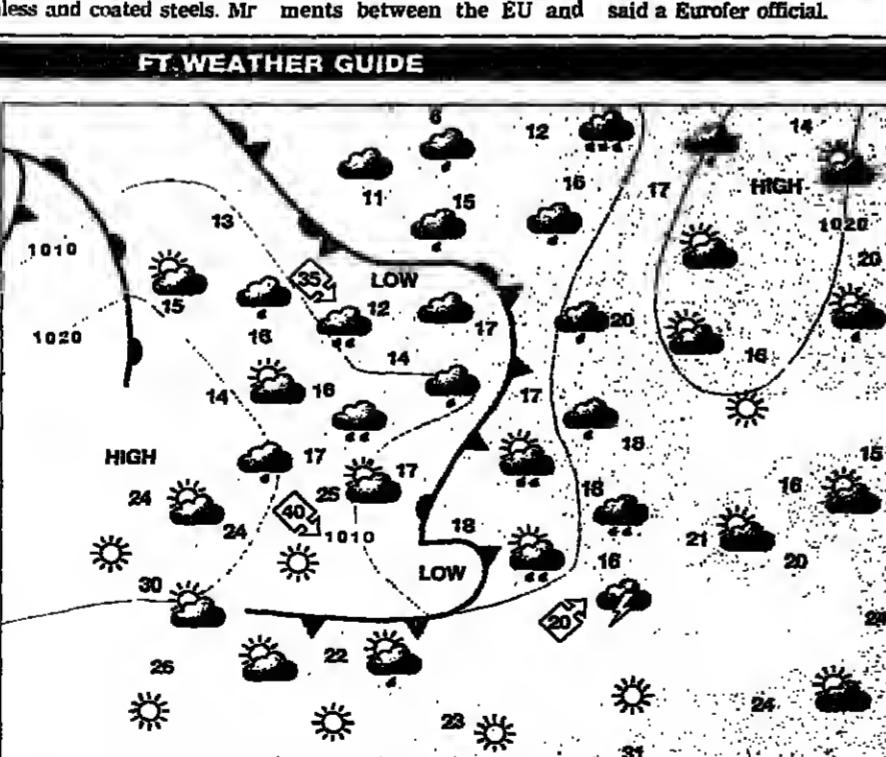
High pressure will steadily expand towards western and central Europe, and most regions will turn drier and warmer. Only the UK, southern Scandinavia and the northern Benelux will stay rather cool. South-western Europe will be sunny and warm. South-eastern Europe will turn rather cool and unsettled.

TODAY'S TEMPERATURES

	Maximum	Beijing	Sun 21	Cancas	Sun 21	Faroe	Sun 21	Madrid	Sun 21	Rangoon	Sun 21
Abu Dhabi	Cloudy	26	Cloudy	15	Cloudy	17	Cloudy	14	Cloudy	14	Cloudy
Accra	Showers	32	Belgrade	15	Cloudy	15	Cloudy	14	Cloudy	14	Cloudy
Algiers	Sunny	22	Berlin	15	Sunny	16	Sunny	13	Sunny	13	Sunny
Amsterdam	Showers	10	Bermuda	15	Sunny	16	Sunny	14	Sunny	14	Sunny
Athens	Showers	10	Bogota	16	Sunny	17	Sunny	14	Sunny	14	Sunny
Atlanta	Showers	22	Brussels	17	Sunny	18	Sunny	15	Sunny	15	Sunny
B. Aires	Sunny	22	Budapest	18	Sunny	19	Sunny	16	Sunny	16	Sunny
B. ham	Cloudy	15	Chengdu	12	Sunny	17	Sunny	14	Sunny	14	Sunny
Bangkok	Showers	37	Dubrovnik	26	Sunny	16	Sunny	13	Sunny	13	Sunny
Barcelona	Sun 19	Cape Town	Sun 22	Edinburgh	Cloudy	14	Sunny	13	Sunny	13	Sunny

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Situation at 12 GMT: Temperatures maximum for day. Forecasts by Meteo Consult of the Netherlands												
Abu Dhabi	Cloudy	26	Beijing	Sun 21	Cloudy	15	Cardiff	Sun 21	Cloudy	15	Frankfurt	Sun 21
Accra	Showers	32	Belgrade	Sun 21	Cloudy	15	Copenhagen	Sun 21	Cloudy	15	Geneva	Sun 21
Algiers	Sunny	22	Berlin	Sun 21	Cloudy	15	Gibraltar	Sun 21	Cloudy	15	Glasgow	Sun 21
Amsterdam	Showers	10	Bermuda	Sun 21	Sunny	16	Iceland	Sun 21	Sunny	16	London	Sun 21
Athens	Showers	10	Bogota	Sun 21	Sunny	16	Istanbul	Sun 21	Sunny	16	Madrid	Sun 21
Atlanta	Showers	22	Brussels	Sun 21	Sunny	17	Johannesburg	Sun 21	Sunny	17	Milan	Sun 21
B. Aires	Sunny	22	Budapest	Sun 21	Sunny	18	Kuala Lumpur	Sun 21	Sunny	18	Montreal	Sun 21
B. ham	Cloudy	15	Chengdu	Sun 21	Sunny	17	Lagos	Sun 21	Sunny	17	Paris	Sun 21
Bangkok	Showers	37	Dubrovnik	Sun 21	Sunny	16	Jerusalem	Sun 21	Sunny	16	Prague	Sun 21
Barcelona	Sun 19	Cape Town	Sun 22	Edinburgh	Cloudy	14	Khartoum	Sun 21	Sunny	15	Rome	Sun 21

Wind speed in Km/h

Warm front Cold front Wind speed in Km/h

Flight control actuators supplied by Dowty enable Bell Boeing's V-22 Osprey tiltrotor to take-off like a helicopter, fly at turbo speed, then settle safely onto its Messier-Dowty landing gear. Success with the US Marine Corps has encouraged Bell Boeing to announce a smaller civil version, the BB609.

In contracts worth \$100 million each on projected aircraft sales, Dowty will supply the flight actuator system and Messier-Dowty, TI Group's joint venture with Sncma, the integrated landing gear system. Capable of carrying nine passengers 750 miles at around 300 mph, the BB609 has a brilliant commercial future – and Dowty will tilt things in its favour.

Dowty is one of TI Group's three specialised engineering businesses, the others being Bundy and John Crane.

Each one is a technological and market leader in its field. Together, their specialist skills enable

TI Group to get the critical answers right for its customers. Worldwide.

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FINANCIAL TIMES

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Tuesday April 29 1997

Europe is
the issue

Sometimes, the question confronting electorates is of decisive importance. In 1979, it was whether the UK could be governed; in 1983, whether it would have a market economy. This year, the issue for the business community is whether Britain can remain constructively engaged in Europe during what will be a crucial period for the European Union's economic and political future.

If this is the question, there is only one answer. The Conservative party has reached a point which makes it all but impossible for its leaders to implement rational policies towards Europe. By default, that opens the door to Mr Tony Blair and Labour.

This does not amount to anything like an enthusiastic endorsement. The closer Mr Blair's got to power, the less impressive he has appeared. Under his leadership, Labour has made a bold and decisive break with its past, and embraced the market economy. But somehow he has failed to persuade the public of what he actually stands for. He evinces moral indignation at the Tories, and then accepts the policies whose authors he has condemned. Where once he looked brave, he can now look shallow.

Europe apart, the balance of advantage from a business perspective tilts in favour of the Conservatives. Neither of the main parties has a commanding lead when it comes to macroeconomic policy. They have not committed themselves to an independent Bank of England; they are both tied to what look like implausible objectives for public spending; and neither admits that taxes are more likely to be raised than cut. But Labour, with its sights set on two election victories rather than just one, seems as likely to be prudent in its fiscal and monetary policies as the Conservatives.

Business fears

Labour's policies towards the micro side of the economy are another matter. The windfall tax on the privatised utilities is wrong; the minimum wage is risky; signature of the European social chapter is unnecessary. Its instincts in these areas are not to be trusted. Business would rightly view the first Labour budget with trepidation: corporation tax and dividend tax might look an irresistible opportunity to a chancellor who already had his hands tied in so many other tax areas.

On the European question, Labour has wriggled uncomfortably during the course of the campaign, in the face of a growing public mood of euroscepticism. How it would behave in office is an open question. But here it has one clear advantage: there is no serious internal challenge to Mr Blair's stated pol-

Dollars talk

This time, it seems, they really mean it. The finance ministers of the Group of Seven industrial nations agreed in Washington this weekend that the rise in the dollar had gone quite far enough. They said it first at their meeting in Berlin on February 7. This time, the words were perceptibly tougher. Since Berlin the dollar has risen a further 2.4 per cent against a trade-weighted index of currencies and more important, by 3.2 per cent against the yen.

It is not surprising that the markets yesterday greeted the latest pronouncement with something of a yawn. Official intervention on a big scale is a mere wisp of a threat. Interest rates show no sign of moving to favour a weaker dollar. There are other reasons for not becoming over-excited by its present level, despite the rise since April 1995 of 20 per cent trade weighted and 53 per cent against the yen.

That rise started as a correction, cheered on by the world's financial leaders, and has not yet returned the US currency to its value against the yen in January 1993. So why has Mr Robert Rubin, the US Treasury Secretary, been expressing (cautious) concern? The reason is the increasing volume of imports to the US, particularly of Japanese manufactured goods.

The latest figures on automobile imports, now running around 40 per cent above last year's levels, have revived painful memories of the 1980s when Japanese imports caused deep wounds to uncompetitive US

industries and threw many workers out of their jobs.

But the dollar is now less than half its value against the yen compared with the first half of 1995. More important, the US economy has become stronger, is running flat out at full employment and is benefiting from the mild counter-inflationary push of a strong dollar. On the other hand, the Japanese economy, still weighed down by an overhang of debt, is set to decelerate this year as a result of recent increases in taxes.

Although a recurring theme of US policy has been that Japan should reduce its dependence on exports by stimulating the domestic economy, the Japanese government does not see this as an option. Japanese interest rates are as low as they could be, and a government deficit of 7 per cent of GDP gives little room for fiscal loosening.

Nevertheless there are dangers of a further rise in the US currency, which may be as much political as economic. The ugly cast of protectionism and xenophobia have been muted during the US recovery, but rising interest rates, a stronger dollar and a reversal of the recent employment trends could revive them all too quickly.

For this reason, as well as a desire to protect the international value of domestic assets, Japan also has an interest in restraining the dollar's rise.

However, the markets confidently expect US interest rates to rise relative to those in Japan. So, whatever the G7 may hope for, the question remains: is anyone listening out there?

For almost 50 years after the end of the second world war Japan relied for its defence needs on the shelter of the US nuclear umbrella. Under its constitution – often described as pacifist – the country has stayed out of international alliances and its armed forces have developed along purely defensive lines.

But in 1993, Japanese complacency was shattered, when a North Korean missile ploughed into the Sea of Japan, just off the country's west coast. Tokyo learnt of the test firing only when Washington passed on the news – a blunt reminder of the country's security inadequacies.

In recent weeks, fears have been rekindled by reports that North Korea has deployed Rodong-1 missiles, capable of reaching most parts of Japan. Statements by Mr Hwang Jang Yop, the high-ranking North Korean defector, that Pyongyang is "capable of scorching" Japan as well as South Korea with nuclear and chemical weapons have emphasised the country's vulnerability.

These events have given added impetus to the talks between Tokyo and Washington over US proposals for the joint development of a sophisticated anti-ballistic missile system known as the Theatre Missile Defence project. Mr Ryutaro Hashimoto, Japan's prime minister, has promised a decision later this year – aware of growing American pressure on Japan to shoulder more of the Asian regional defence burden.

But in Japan, the proposal to join the project has put the government in a difficult position.

Participation would place unmet demands on the defence budget, alarm neighbours and almost certainly force the country to revise its constitution.

As a Japanese official puts it: "We don't want to say yes and we don't want to say no; but it's hard to see how there can be a soft landing for this issue."

On paper, Japan's military strength looks impressive – it

ranks among the world's four largest military spenders. It has ample shiny new equipment – including state-of-the-art airborne warning and control systems (Awacs), sophisticated military electronics, and Aegis destroyers equipped with Patriot anti-missile systems.

But in modern warfare terms, the Japanese military – called the "Self-Defence Force" – is rather like a warrior samurai swinging a very blunt sword. Not only is it without a nuclear deterrent, it has no deep-water navy and only limited ability to reach potential enemies.

Defence spending for the current year has risen by just under 2 per cent to \$4,940bn (£24bn) with almost half going on personnel-related costs and around 12 per cent on maintaining US forces in Japan, less than a fifth is spent on defence equipment.

Washington has been pushing Japan to participate in the Theatre Missile Defence project since 1993, arguing Japan has been able to establish itself as an economic power while sheltering under US protection. The project aims to develop a system capable of protecting limited areas, or "theatres", from tactical missiles with a range of about 3,000km.

The industry grew strong on government contracts in the 1970s and 1980s, at one point capturing 70 per cent of the country's total military procurement budget. Contractors eagerly ploughed money into R&D, co-operated fully with each other and trained new genera-

tions of military engineers.

This fostered a peculiarly Japanese brand of "techno-nationalism", according to Professor Richard Samuels, a specialist on Japanese defence at the Massachusetts Institute of Technology. "Defense technology was valued for its ability to elevate the capacities of the economy as well as to produce military hardware; defence production became firmly embedded in the institutions of the commercial economy," he says.

A similar anti-missile defence programme to develop a "Theatre High-Altitude Area Defence" system for the US army has failed all four trials – the latest on March 8 – missing targets by a wide range.

Recently, however, Japanese interest in TMD co-operation has discreetly revived. In the financial year which ended in March, the government allocated \$440m for preliminary research on the project, and requested leading defence contractors to study ways they could contribute.

Executives at one leading Japanese defence contractor, which has been studying missile production since the early days of President Ronald Reagan's Strategic Defence Initiative, say the industry is already gearing up for participation. Defence companies see the TMD project as an opportunity to move into international markets and reverse the steady decline of the industry.

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However, spending cuts on frontline equipment combined with greater competition from foreign suppliers – particularly in the US – have left Japanese companies with a declining income.

The 20 biggest contractors, led by Mitsubishi Heavy Industries, are shifting increasingly to civilian commercial production. They are also demanding a lifting of the ban on weapons exports – introduced in the 1970s after a scandal over sales abroad. And they have recently established an industry forum with leading US defence contractors.

"This happened only because both governments asked the private sector to promote relations," says a defence industry spokesman with Keidanren, the leading business organisation. "The Japanese government clearly feels it's time to start a dialogue."

However, there are constitutional and political obstacles to Japanese participation in the TMD project. Full involvement would probably require a complete overhaul of the country's "pacifist" constitution, which rules out involvement in collective defence arrangements.

Supporters of the project say that may be a good thing and would move Japan toward becoming "a normal country", a term coined by Mr Ichiro Ozawa, the main opposition leader. But it would draw fierce opposition from Japan's powerful pacifist lobby, endangering the survival of any government.

Worse, it would almost cer-

tainly provoke neighbouring military powers – notably China and North Korea – to develop their offensive capabilities further.

China implied such threats in complaints last year to the United Nations about Japan's missile defence deliberations.

For Tokyo's financial mandarins, a primary concern is the cost of the project. Japanese contractors and officials estimate it could be as much as \$150bn – and that Japan would be expected to bear at least half the costs.

But the Pentagon claims a basic capability could be developed for as little as \$4.5bn. And early calculations have shown that developing an efficient system would cost at least \$40bn.

However, the limited history of collaboration between the US and Japan on defence projects is not encouraging. The only example is the joint development of the F-2, known until recently as the FSX fighter jet, which ran way over schedule and has been dogged by disputes over budgets and exchange of defence technologies.

Privately, defence officials and industry executives say that Japan, reliant as it is on the US nuclear umbrella, will have no choice but to agree to some form of participation in the project.

Washington is already pressing

for Japanese forces to support US forces in times of emergency under a current review of US-Japan security co-operation, due for completion in September.

"New infrastructure is necessary because Japan's defence systems must be updated, now we know how big the missile threat is," says another defence industry executive. "But we never looked at it because the US was always responsible and Japan needed to keep only a minimum defence capability."

Tokyo is keenly aware that its insular defence policy will have to change. Party in preparation, Japan's defence forces have been moving toward a leaner, technologically more sophisticated military structure.

The transition, however, has brought new realisation, according to Barbara Wanner, a political analyst with the Washington-based Japan Economic Institute.

Joint projects with the US on weapons systems may be the only way for Japan to afford military innovations while preserving domestic defence technological capability.

Government officials suggest the most likely outcome of the negotiations over the TMD project is Japan's initial agreement to partial participation – with a view to stepping in involvement gradually. This would have several advantages for Japan: the Americans would be mollified, if not happy; there would be little domestic fuss; Japanese industry would gain access to the project; and expenditure – at least at early stages – would not be significantly large.

A little bit of yes and a little bit of no in the eyes of many, an appropriately Japanese response.

COMMENT & ANALYSIS

Targeted by Washington

US pressure to join an anti-missile project has put the Japanese government in a difficult position, says Gwen Robinson

Pointing the way: the US wants Japan to join a defence project



TMD systems use spy satellites to detect hostile missile launches and relay signals to advanced land or sea-based anti-missile systems which intercept and destroy the missiles. However, the Japanese have in the past been sceptical about such systems: the precision required to hit and destroy incoming missiles is greater than "shooting down a bullet fired from a pistol", according to one defence official.

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